

State Board of Regents

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September 17, 2014

MEMORANDUM

TO: State Board of Regents

FROM: David L. Buhler

SUBJECT: <u>Utah State University – Bachelor of Arts in Music</u>

<u>Issue</u>

Utah State University (USU) requests approval to offer a Bachelor of Arts (BA) in Music. The institutional Board of Trustees approved the degree on June 27, 2014.

Background

The proposed BA in Music features six emphases: General Music, Performance (voice and instrumental), Music Business, Production, Arranging/Composition, and Jazz Studies. Current USU music students, as well as prospective students, have expressed a desire for courses and degrees in the areas of business, commercial music, and contemporary styles. With employment opportunities for musicians, singers, producers, directors, music directors, composers, and broadcast and sound engineers expected to grow at an annual rate of 10% from 2010-2020, the proposed BA in Music will complement USU's traditional music degrees to provide students with additional options that are supported by market demands.

The proposed BA in Music focuses on commercial music and business aspects of music and entertainment. The degree includes core courses in basic musicianship, with the six emphases and electives within those emphases providing flexibility for the BA to be tailored to different student interests and needs. The proposed degree will utilize existing personnel, facilities, equipment, library and information resources, courses, and funding. Depending on the emphasis, courses from other areas such as the USU Department of Theatre Arts and Huntsman School of Business may be incorporated into the curriculum.

The degree has been conceived as a program with a flexible curriculum that is current and relevant for students who aspire to careers in many sectors of the arts, music, and entertainment industries. It is a model that USU believes may be of benefit to other institutions in the future.

Policy Issues

The proposed degree has been developed and reviewed in accordance with processes established by Utah State University and the Board of Regents. The USHE Chief Academic Officers, with input from music departments at their institutions, are supportive of USU's request to offer a BA in Music. There are no additional policy issues relative to approval of this program.

















Commissioner's Recommendation

<u>The Commissioner re</u>	<u>commends the f</u>	<u>Regents approv</u>	<u>re the reques</u>	<u>st by Utah</u>	State Universit	<u>:y to offer a</u>
Bachelor of Arts in Mu	usic.					

David L. Buhler
Commissioner of Higher Education

DLB/GVB Attachment

Program Description Utah State University Bachelor of Arts in Music

Section I: The Request

Utah State University requests approval to offer a Bachelor of Arts in Music. The institutional Board of Trustees approved the degree on June 27, 2014.

Section II: Program Description

Complete Program Description

The Bachelor of Arts in Music – with emphases in General Music, Performance (voice and instrumental), Music Business, Production, Arranging/Composition, and Jazz Studies – is intended for musically-talented students who wish to pursue careers in the music, entertainment, and production sector, or use the degree as a foundation to pursue advanced degrees in music or other disciplines.

The foci of the degree will be commercial music and the business side of the music and entertainment industries. Courses include basic musicianship (music theory, aural skills, music history, keyboard skills) and highly-specialized courses that include commercial music theory, song writing, music business, and improvisation. Each of the emphases includes courses tailored to meet the needs of students in that emphasis. The number of electives in each emphasis provides the flexibility needed to offer highly-specialized programs within the structure of the BA.

Purpose of Degree

The BA in Music degree provides an excellent liberal arts experience, meets the needs of students and the music/entertainment industry, and matches the goals of the University, College, and Department. The degree will help prepare students for careers in a wide range of the music and entertainment sector by providing a broad foundational education combined with very practical "real world" experiences. With the Bachelor of Arts, through a combination of carefully-selected electives and required undergraduate discipline-specific courses, graduates of the program can pursue advanced degrees in a variety of disciplines that include business, law, electrical and acoustical engineering, marketing, social sciences, philosophy, journalism, and medicine. Students will acquire the knowledge and skill sets to be highly successful in traditional music or entertainment settings, as well as in the rock, country, pop, video, television, recording, producing, songwriting/publishing, and commercial business fields.

Institutional Readiness

USU's Music Department has a long history of academic and artistic excellence. The Department has a proven record of providing excellent degree offerings, artistic performing ensembles, dedicated faculty, academic/artistic student accomplishments, and leadership in music education in the state.

Facilities are adequate to support the proposed program. The Caine/Russell Performance Hall is considered one of the great small concert halls in the nation. The Kent Concert hall is one of the largest halls in the region. Classrooms and rehearsal spaces are well cared for, heavily scheduled, and are functional. Faculty studio offices are well equipped. There is a good recording studio available in the local area. The Performance Hall and Kent Concert Hall can be used for larger ensemble recording projects or video productions. The music computer lab has 19 computers equipped with electronic MIDI keyboards, as

well as an instructor station. The lab is updated every third year with the latest computers and software used in the music industry (Finale, Pro-Tools, Logic). There are practice rooms and good equipment throughout the Department. USU became an "All-Steinway School" in 2012.

The greatest strength of the music programs at USU is the music faculty. USU's faculty are highly motivated, dedicated, and focused on delivering the highest quality education possible. Faculty are accomplished professors who remain at the top of their respective fields through study, performance, and professional engagement.

Departmental Faculty

Departmental Faculty			
Department Faculty Category	Dept. Faculty Headcount – Prior to Program Implementation	Faculty Additions to Support Program	Dept. Faculty Headcount at Full Program Implementation
With Doctoral Degrees (Including MFA and other terr		ecified by the	
Full-time Tenured	11		11
Full-time Non-Tenured	6		6
Part-time Tenured			
Part-time Non-Tenured			
With Master's Degrees			
Full-time Tenured	4		4
Full-time Non-Tenured	6		6
Part-time Tenured			
Part-time Non-Tenured	12		12
With Bachelor's Degrees			
Full-time Tenured			
Full-time Non-Tenured			
Part-time Tenured			
Part-time Non-Tenured	7		7
Other			
Full-time Tenured			
Full-time Non-Tenured			
Part-time Tenured			
Part-time Non-Tenured			
Total Headcount Faculty in the Department			
Full-time Tenured	15		15
Full-time Non-Tenured	12		12
Part-time Tenured			
Part-time Non-Tenured	19		19
Total Department Faculty FTE (As reported in the most recent A-1/S-11 Institutional Cost Study for "prior to program implementation" and using the A-1/S-11 Cost Study Definition for the projected "at full program implementation.")	23.3		23.3
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Faculty workloads will be adjusted to allow for the addition of new courses within the degree. This can be done within the current full-time and part-time faculty without significant impact on existing degrees. Faculty with the required education, experience, and background are already involved with other programs within the Department. Additional part-time faculty will be hired using Private Lesson Fee funding as the program reaches 35-40 students.

As more students enter the proposed program, it is anticipated that fewer students will be admitted to the current Bachelor of Music programs.

Staff

The Music Department has two professional staff members who help administer the many complex aspects of the Department. Both staff members are highly qualified, dedicated, and motivated.

Additionally, the Music Department is supported by the Dean's office in the following areas:

- Development and Fundraising there are two people in the Dean's office who help with fundraising/development projects.
- Budget/finance there are four people in the Dean's office who help with budget/finance processes.
- The Caine College of the Arts Production Service unit provides technical support (lights, sound, staging), marketing/publicity, production assistants, and tour management/support.

This central service model provides a very effective, highly-professional support system for activities in the Department.

Library and Information Resources

Music resources at Utah State University are currently held as part of the central Merrill-Cazier Library. The general music collection includes 10,598 titles in 12,409 volumes. Of these, 3,233 are scores. The music reference section contains 513 volumes. These collections compliment the Library's e-book holdings that have modest music content from the ACLS Humanities E-Book collection and Ebrary. The Library owns almost 6,000-recorded items in a variety of formats, primarily compact disc. Beginning in 2010, the Library moved from purchasing CDs to using those funds to acquire access to the Naxos Music Library, although compact discs are still purchased on demand for students and faculty. The Library maintains access to over 250 electronic databases, including Oxford Music Online and RILM, though basic music resources in the area are incomplete, lacking access to the International Index of Music Periodicals (IIMP) and Music Index. Journal and periodical holdings for music are modest (1,330 back file volumes) comprised of 25 print subscriptions, which are augmented by subscriptions to electronic resources such as JSTOR and ProjectMUSE, giving the Library an adequate back file in music. This reflects the Library's policy of preferring electronic journals to print journals. No additional library resources will be required to support this program.

The Library collects materials across all areas of music through both an approval profile with Yankee Book Peddler, as well as a dedicated fund for firm order purchases.

The Merrill-Cazier Library provides extensive service hours during the day and is accessible throughout the year (except designated University closings). The Library administers a central integrated catalogue, as well as access to over 250 bibliographic, text, and reference databases. These include standard multidisciplinary databases such as Academic Search Premier, JSTOR, the Web of Science, SCOPUS,

and Dissertation Abstracts. The Library also licenses subject-specific databases dedicated to research in music, including Oxford Music Online, RILM, and the NAXOS Music Library. The library is a member of several consortia, including the Utah Academic Library Consortium (UALC), comprised of 24 academic libraries throughout Utah and Nevada; the Greater Western Library Alliance (GWLA), a group of 33 major, western, research libraries; and the Center for Research Libraries. The Library is also a charter partner in the HathiTrust. The Resource Sharing and Document Delivery (RSDD) office can borrow virtually any material not held at USU from other libraries via interlibrary loan. Users can request journal articles through an online form and have .pdf copies delivered directly to their desktops. The turnaround time for journal articles averages 3 days and books 4 days. The music subject librarian is available to provide classroom instruction and one-on-one consultation with students and faculty in the Music Department.

The Merrill-Cazier Library opened in 2005 and is a state-of-the-art facility with over 305,000 square feet of usable space and seating capacity for over 2,000 people. The building incorporates current technology including ubiquitous wireless computing; an onsite automated storage facility with a capacity of over 1.5 million volumes; an information commons, with 150 computer workstations; and more than 30 group study rooms with computing and projection equipment. In terms of music resources, CDs, scores, and books are all located in a centralized area, with DVDs being held in the multimedia area on a different floor, close to viewing stations. The refocus of audio holdings toward streaming services (NAXOS Music Library) makes the vast majority of our audio material available anywhere there is Internet on campus and beyond.

In addition to books, the Library allocates \$1,200 a year for the purchase of 10 seats for the Naxos Music Library service. Online music databases are budgeted at \$5,500 and include access to Oxford Music Online and RILM. The total library periodical budget for the 2013 fiscal year was in excess of \$3.2 million, including access fees for electronic journal packages from Sage, Wiley, Elsevier, Springer, and Taylor and Francis. The annual music periodicals budget allocation is \$2,000.

Admission Requirements

Music majors must meet all university admissions requirements. In addition, to apply and be accepted as a music major in the Bachelor of Arts in Music, students must do the following:

- Apply to the Music Department at the time of admission to the University
- Pass a challenging playing or singing audition that indicates a college-entry level of performance skills

Students may enter the program as "Undeclared-Music" as their major until they have passed the following with a C- or better grade:

- MUSC 1105 Music Fundamentals
- MUSC 1110 Music Theory I
- A performance jury at the end of their second semester

Auditions are held in February for admission for fall semester. Special arrangements will be made for students to audition for matriculation in the spring semester.

Student Advisement

No additional advising resources will be required to support this program. The Caine College of the Arts has two full-time advisors. The Music Department has a staff member who advises students about the particulars of each music degree while guiding them through the processes of declaring a major, selecting the appropriate classes, transfer articulation (if appropriate), and graduation clearance.

Each student has a faculty advisor who works with the student to determine and monitor specific requirements in the classroom, private instruction, and performing ensembles.

Justification for Graduation Standards and Number of Credits

The BA in Music degree is structured to be within the acceptable range of the National Association of Schools of Music (NASM) standards of 120 semester hour credits:

General Studies/General Studies electives 55-70%
 Musicianship 20-25%
 Performance and Music electives 10-20%

Studies in musicianship, performance, and music electives normally total between 30% and 45% of the total curriculum (NASM Handbook 2012-13, page 95-98 and Appendix I.E page 177-183).

The BA in Music:

General Studies; Foreign Language; and electives
 Musicianship
 Performance and music electives
 57%
 24%
 19%

External Review and Accreditation

Since Utah State University is an accredited member of the National Association of Schools of Music (NASM), all music degree programs, including the BA, are subject to NASM review and accreditation.

Projected Program Enrollment and Graduates; Projected Departmental Faculty/Students

Data Category	Current – Prior to New Program Implementation	Projected Year 1	Projected Year 2	Projected Year 3	Projected Year 4	Projected Year 5
Data for Proposed Prog	ram					
Number of Graduates in Proposed Program	X			10	10	10
Total # of Declared Majors in Proposed Program	Х	20	30	40	40	40
Departmental Data – For	r All Programs Wit	hin the Dep	artment			
Total Department Faculty FTE (as reported in Faculty table above)	23.3	23.3	23.3	23.3	23.3	23.3
Total Department Student FTE (Based on Fall Third Week)	472	492	502	502	502	502
Student FTE per Faculty FTE (ratio of	20.3:1	21.1:1	21.5:1	21.5:1	21.5:1	21.5:1

Total Department Faculty FTE and Total Department Student FTE above)			
Program accreditation-required ratio of Student FTE/Faculty FTE, if applicable: NASM Does not require a specific FTE/Faculty FTE ratio			

Expansion of Existing Program

The Bachelor of Arts in Music is a new degree program and not an expansion of an existing program.

Section III: Need

Program Need

The BA in Music degree meets student needs, music/entertainment industry needs, and matches the goals of the University, College, and Department. The degree will help prepare students for careers in a wide range of music and entertainment positions, or advanced studies, by providing a broad foundational education combined with very practical "real world" experience opportunities. Students will be given the knowledge and skill sets to be highly successful in music/entertainment settings, including rock, country, pop, video, television, recording, producing, songwriting/publishing, and commercial music business. The combination of the BA with other disciplines as minors or double-majors offers students many options upon graduation, including advanced study in law, medicine, business, or other fields.

Each of the BA emphases serves a specific purpose and need:

- General Music a highly-flexible degree path that is broad in focus and allows students to select from
 various "menus" to develop a program that is suited to their individual education goals. Students who
 earn this degree often go directly into the workforce or go on to graduate degrees in music, law,
 business, or other disciplines.
- Performance (voice and instrumental) trains students in performance practices/techniques in popular
 and commercial music idioms (pop, country, rock, jazz, commercial music). The education and training
 is different from that of the Bachelor of Music degree which focuses on the music idioms of orchestras,
 opera and traditional musical forms and styles. The focus of the BA performance emphasis is on
 contemporary commercial music.
- Music Business gives students a foundation in both music and business that can lead to graduate
 degrees in business or law or to employment in the business side of the music industry. In addition to
 music classes, students are introduced to marketing, management, accounting, and general business
 practices that are valuable for students interested in setting up a freelance performance or independent
 private teaching business.
- **Production** provides students with foundational knowledge and skills required in the performance support processes: sound, lighting, staging, show design, and show management. Students will have

- opportunities to work as assistant producers both on and off campus helping behind-the-scenes with major productions ranging from operas to rock shows.
- Arranging/Composition provides students with the basic knowledge and skills to prepare musical
 arrangements for various commercial ensembles including rock and country bands, show groups, and
 pop ensembles. The degree will introduce students to compositional and arranging techniques for
 electronic media (TV and radio), gaming, movies and video productions. The legal issues of copyright
 will be presented in depth along with other legal issues important to arrangers/composers pertaining to
 the contemporary commercial music business.
- **Jazz Studies** provides students with a basic understanding of performance practice in the jazz idioms. The curriculum is a balance between performing and improvisation in various jazz styles and understanding compositional aspects of jazz, with an emphasis on the rhythm section (piano, drums, bass) fundamental to the art of most jazz performance.

Labor Market Demand

According to the most recent data from the U.S. Department of Labor's Bureau of Labor Statistics, http://www.bls.gov/ooh/entertainment-and-sports:

General Music

Job opportunities for people with training in all aspects of the entertainment disciplines are
projected to be good to excellent, both domestically and in the international markets. The
entertainment industry shows no signs of slowing its expansion or being limited even in difficult
economic times as evidenced by the strong growth rate and profit/earnings during the past 5 years.

Performance and Jazz Studies

- The number of people attending musical performances, such as orchestra, opera, and rock concerts, is expected to increase from 2010 to 2020. As a result, more musicians and singers will be needed to play at these performances.
- With traditional venues in challenging financial positions, such as symphony orchestras or opera companies, the successful 21st century musician will be not only a consummate performer, composer, or teacher, but also an entrepreneur.
- Employment of musicians and singers is expected to grow by 10 percent from 2010 to 2020, about as fast as the average for all occupations. Expected growth will be due to increases in demand for musical performances.
- There will be additional demand for musicians to serve as session musicians and backup artists for recordings and to go on tour. Singers will be needed to sing backup and to make recordings for commercials, films, and television.

Music Business and Production

- Employment of producers and directors is projected to grow 11 percent from 2010 to 2020, about
 as fast as the average for all occupations. Job growth in the motion picture and video industry will
 stem from strong demand from the public for more movies and television
 shows. http://www.bls.gov/ooh/entertainment-and-sports/producers-and-directors.htm
- Employment of broadcast and sound engineering technicians is expected to grow 10 percent from 2010 to 2020, about as fast as the average for all occupations. Growth is expected as businesses, schools, and radio and television stations demand new equipment to improve their audio and video

capabilities. http://www.bls.gov/ooh/media-and-communication/broadcast-and-sound-engineering-technicians.htm

The entertainment industry will continue to have a steady and solid growth pattern, but with
changes in product delivery systems brought on by expanded use of the Internet and new
electronics that impact everything from lighting systems for shows to systems for selling tickets.
The entertainment industry is changing rapidly. Included in these significant growth areas are
movie/video, gaming, live show production (touring), and electronic media streaming.

Arranging/Composition

 Employment of music directors and composers is expected to grow by 10 percent from 2010 to 2020, about as fast as the average for all occupations. Increases in demand for musical performances are expected to lead to employment growth. However, strong competition for jobs is anticipated because of the large number of people who are interested in this field. http://www.bls.gov/ooh/entertainment-and-sports/music-directors-and-composers.htm.

The proposed Bachelor of Arts in Music is specifically structured to help give students the education and experience necessary to take advantage of the expanding music and entertainment markets or continue with their formal education at the Master's degree level.

Student Demand

In an informal survey taken in October 2013 of approximately 90 current USU music students, approximately ¼ of them indicated they would change majors to the BA because it offers education and training in areas that most closely match their career goals. Although many of the courses are currently offered, the degree requirements for the Bachelor of Music degree do not allow for students to add these additional courses without lengthening their time to graduation.

In the past four months, two out of every three high school students inquiring about music programs at USU have specifically asked about "commercial" programs. These students indicated they would be interested in coming to USU if they could be in programs that gave them a broader set of options within the music world. There were 41 students who contacted the Music Department directly about these programs during this time period.

These students indicated they would be interested in coming to USU if they could be in programs that gave them a broader set of options in the music world.

Similar Programs

Although it is typical for US institutions to offer the Bachelor of Arts in Music, a BA in Music with the proposed emphases is unique in the State of Utah. There are no other programs offered in the USHE with the same structure, content and flexibility.

These Utah institutions offer the Bachelor of Arts or Arts/Science in Music:

- Utah Valley University offers the Bachelor of Arts/Science in Music.
- Dixie State University offers the Bachelor of Arts/Science in Music.
- Weber State University offers the Bachelor of Arts in Music.
- Southern Utah University offers the Bachelor of Arts in Music Performance Emphasis.
- The University of Utah offers the Bachelor of Arts in Music.

Brigham Young University offers the BA in Music through the Music History area.

These Utah institutions offer the Bachelor of Music in Commercial Music:

- Snow College
- Utah Valley University

A majority of music departments or schools of music in the nation offer a Bachelor of Arts in Music degree. The BA in Music at USU will include emphases that focus on contemporary 20th- and 21st-century music theory and performance practice. Due to the number of electives and flexibility within the BA, emphases can be tailored to the needs of the student and be structured more quickly to market changes than is possible with the traditional Bachelor of Music degree.

Collaboration with and Impact on Other USHE Institutions

The BA in Music program will help provide many opportunities to collaborate with other state universities and colleges. These collaborations include joint performances, sharing guest faculty and visiting artists/professionals, and workshops/seminars.

The new BA in Music program will have a minimal impact on other campuses for these reasons:

- The BA program, when fully implemented, will be capped at 35-40 students.
- The BA in Music is unique because of the areas of emphasis within the liberal arts framework.
- Initially, some students who are in one of the currently-offered BM programs will switch to an emphasis in the proposed BA in Music.

Benefits

USU and the Utah System of Higher Education will benefit by offering the Bachelor of Arts in Music (with emphases) because it represents a new and flexible curriculum that may be a model for other institutions to follow. The new degree is intended to reflect the care and concern of professional educators in providing current, relevant, real-world programs to talented, motivated students. Students receive a broad, solid liberal arts education combined with a focused area of interest that will help them develop a career not only in the arts, but in many other sectors of the music and entertainment industry.

This degree will help with the Governor's goal of increasing the percentage of Utah residents who have higher education degrees by offering students more degree options that directly relate to the current, contemporary music world.

Consistency with Institutional Mission

Utah State University's Mission Statement

The mission of Utah State University is to be one of the nation's premier student-centered land-grant and space-grant universities by fostering the principle that academics come first, by cultivating diversity of thought and culture, and by serving the public through learning, discovery, and engagement.

The new BA in Music degree directly reflects the University mission and goals by:

- Offering a program that is current and directed at the needs of students;
- Providing learning, discovery, and engagement opportunities directly relating to the students talents, skills and career objective;

- Attracting outstanding students in an environment that is highly competitive, demanding and engaging (the degree will help retain good students and be a major factor in them completing their college education);
- Encouraging interdisciplinary opportunities (courses from the Huntsman School of Business and the Department of Theatre Arts) both on and off campus and attracting a wider range of talented students who are interested in non-traditional courses of study;
- Offering faculty new challenges and opportunities to use their talents and skills in areas for which they are highly qualified but the traditional degrees have not required them to use some of their abilities;
- Encouraging the formation of new partnerships with a broad spectrum of the music industry including the recording industry, national touring companies, media production companies and other important areas of the entertainment industry.
- Requiring the performance and study of a wider and broader mix of musical styles and performance
 practice, in addition to providing a context for exploring the social and economic impact of music and
 the music industry;
- Supporting the regional campuses with performance tours, on-line courses, and special programs.

The University's mission and 10 major goals may be found at http://www.usu.edu/president/missionstatement/.

The Caine College of the Arts mission statement and goals may be found at http://cca.usu.edu/about/mission.cfm.

The Music Department Mission and goals may be found at http://music.usu.edu/assessment/mission.cfm.

Section IV: Program and Student Assessment

Program Assessment

Degree program goals are in keeping with the national standards of the National Association of Schools of Music (NASM) for liberal arts degrees in music (NASM Handbook 2012-13, page 95-98).

- The degree focus is breadth of general studies combined with studies in musicianship and an area of emphasis within the music disciplines.
- Curricular structure and content will enable students to develop a range of knowledge, skills and competencies expected of those holding a liberal arts degree in music.
- Musicianship
 - o The ability to hear, identify, and work conceptually with the elements of music such as rhythm, melody, harmony, structure, timbre and texture
 - o A understanding of and the ability to read and realize musical notation
 - o An understanding of compositional processes, aesthetic properties of style, and the ways these shape and are shaped by artistic and cultural forces
 - An acquaintance with the wide selection of musical literature, the principal eras, genres, and cultural sources
 - o The ability to develop and defend musical judgments
 - Ability in performing areas at levels consistent with the goals and objectives of the specific liberal arts degree program followed
 - o Understanding of procedures for realizing a variety of musical styles

 Knowledge and/or skills in one or more areas of music beyond basic musicianship appropriate to the individual's needs and interests, and consistent with the purposes of the specific liberal arts degree program being followed

Assessment of these goals will be accomplished by using the following methods:

- Auditions to enter the degree program
- Performance juries at the end of each year of study where private studio instruction is required
- Testing (including quizzes) and evaluations done in academic courses that include extensive writing and making critical evaluations
- Classroom work and participation will be evaluated by the teacher/instructor on a daily basis
- Final capstone projects, recitals and concerts by students will be evaluated by at least three faculty
- Performance in ensembles will include recording the performances and then doing an evaluation with the students to determine the quality and level of performance.
- The IDEA student evaluation system will be used to help assess teacher/instructor effectiveness from the student's perspective.
- Periodic curriculum evaluations will be done (at least every third year) to determine if the curriculum matches the goals of the program and to determine if changes need to be made to the overall program.

Expected Standards of Performance

Students completing the Bachelor of Arts in Music will have the education, background, knowledge and, experience to be successful in a wide variety of academic and commercial pursuits or careers. Within the scope of a liberal arts degree, students in the various emphases will have a firm grounding in general education and elective courses that will enhance their abilities to be productive citizens. Each of the emphases will give students the basic theoretical and practical knowledge that will lead them to further study or work in the music, entertainment, business, and other disciplines.

Performance standards were developed based on the standards specified by NASM and by music faculty who will teach in each of the emphases.

All Bachelor of Arts in Music students will have:

- The breadth of general education knowledge supplemented by the 9-10 elective courses and foreign language competency that defines a liberal arts degree
- A foundation in musicianship required by NASM provided in the core of music courses enabling students to develop a range of knowledge, skills and competencies expected of those holding a liberal arts degree
- The background and experience to make critical decisions and express themselves with musical literacy
- An understanding of musical periods and styles, music theory, and analytical skills

Students in all emphases will:

- Have basic abilities to perform standard "classical" styles well enough to pass the Freshmen Jury
- Develop ability through private lessons, individual practice, and group rehearsals to perform at the highest level possible
- Have fundamental knowledge of their instrument or voice type solo and ensemble literature
- Demonstrate the ability to perform a variety of musical styles and cultures with an emphasis on contemporary or popular styles

- Develop basic improvisational skills utilized in performance
- Develop basic compositional skills appropriate for simple songwriting
- Demonstrate knowledge in the history of commercial music
- Develop basic understanding and skills using a variety of computer programs for music notation (Finale) and recording (ProTools)
- Have a rudimentary knowledge of the music industry

Basic skills and competencies will be assessed through the following:

- Performance juries
- Conductor/group leader critique of performances
- Student recitals will be evaluated by at least three faculty
- Special projects, capstone projects, and other written assignments will be evaluated by individual professors and project leaders
- Regular course work will be evaluated by the course professor with tests, class participation, graded assignments, etc.

Program Assessment

Program assessment will include the following:

- National Association of Schools of Music (NASM) accreditation review of the new program that begins as soon as the degree is approved
- NASM periodic accreditation
- Department assessment of the entire program will take place each spring semester to determine the
 viability of the course work, changes in the music industry, updates in methods and procedures, and
 overall student learning outcomes.

Section V: Finance

Department Budget

	3-Year Budget Projection						
	Current			Departm	nental Budget		
Donartmontal	Departmental	Υ	ear 1	Υ	ear 2	Year 3	
Departmental Data	Budget – Prior to New Program Implementation	Addition to Budget	Total Budget	Addition to Budget	Total Budget	Addition to Budget	Total Budget
Personnel Exper	Personnel Expense						
Salaries and Wages	\$1,542,230		\$1,542,230		\$1,542,230		\$1,542,230
Benefits	\$690,500		\$690,500		\$690,500		\$690,500
Total Personnel Expense	\$2,232,730		\$2,232,730		\$2,232,730		\$2,232,730
Non-Personnel I	Non-Personnel Expense						
Travel							
Capital	·						
Library							

Current Expense	\$134,500		\$134,500		\$134,500		\$134,500
Total Non-							
	¢124 E00		¢124 E00		¢124 E00		¢124 E00
personnel	\$134,500		\$134,500		\$134,500		\$134,500
Expense							
Total Expense	40.0/7.000		φο ο / 7 ο ο ο		φο ο / 7 ο ο ο		40.047.000
(Personnel +	\$2,367,230		\$2,367,230		\$2,367,230		\$2,367,230
Current)							
Departmental Fu	unding					ı .	
Appropriated	\$2,346,230		\$2,346,230		\$2,346,230		\$2,346,230
Fund	ΨΖ,340,230		ΨΖ,340,230		\$2,540,250		\$2,540,250
Other: Private	\$417,577	\$9,280	\$426,857	\$4,640	\$431,497	\$4,640	\$436,137
Lesson Fees	\$417,37 <i>1</i>	\$9,200	\$420,037	\$4,040	φ431,49 <i>1</i>	\$4,040	\$430,13 <i>1</i>
Special							
Legislative							
Appropriation							
Grants and							
Contracts							
Differential	± 45 000		± 45 000		± 45 000		± 45 000
Tuition	\$45,000		\$45,000		\$45,000		\$45,000
Total Revenue	\$2,808,807		\$2,818,087		\$2,822,727	\$	\$2,827,367
Difference							
Revenue –	\$	\$	\$	\$	\$	\$	\$
Expense	Þ	Þ	Ф	\$	Ф	Ф	Ф
Departmental							
Instructional							
Cost/Student							
Credit Hour*							
(as reported in							
institutional							
Cost Study for	\$440.80		\$417.87		\$407.28		\$418.56
"current" and							
using the same							
Cost Study							
Definition for							
"projected")							
projecteu)							

^{*} Projected Instructional Cost/Student Credit Hour data contained in this chart are to be used in the Third-Year Follow-Up Report and Cyclical Reviews required by R411.

NOTE: appropriated funds are a mix of several sources, including State General Fund and Education Fund, tuition, and other sources. Revenue is not appropriated to a specific department. Amounts shown are E&G FY Budgets.

Funding Sources

The program will be supported using appropriated E&G funds and the portion of Differential Tuition that was initially allocated to replace the course fees that were eliminated when Differential Tuition was approved, approximately \$45,000 per year and Private Lesson fees.

Private lessons are required for all music majors. The fee is \$464 per semester. The calculation is based on 20 students the first year and adding 10 students each of the two subsequent years to bring the total number of students in the BA in Music to 40. Private Lesson fees are used to help fund faculty who teach private lessons. Funds may also be used for tuning pianos, purchasing musical instruments used by students and purchasing printed music and other materials used for private instruction.

Reallocation

The internal reallocation of resources will be accomplished by first making shifts in faculty workloads so that courses in the new major that have not been previously taught as part of existing majors will be offered at least on a once-every-four-semester rotation. That will allow the use of full- and part-time faculty to teach the courses with minimal impact on existing degrees. Part-time faculty loads can be expanded using Private Lesson fees to include one or two of the new required academic courses.

Impact on Existing Budgets

The impact will be felt most acutely on the private studio instruction faculty who will, at first, add one or two students to each studio. When the program is up to 35-40 students, two or three (depending on specific instrument or voice) more part-time faculty will be needed to teach the one-on-one private lessons required in this and all music degree programs. Funding for these additional faculty will come from Private Lesson fees. It is anticipated that the largest number of students in the new program to be guitarists, keyboardists, drummers, and singers. There will be a few others who play woodwind and brass instruments, so the need will be for studio teachers who play guitar, keyboards, drums and trained/qualified "pop" vocalists. The private lesson fees currently charged to students will provide needed funding for additional part-time faculty to teach in these specialized areas.

Section VI: Program Curriculum

The proposed Bachelor of Arts in Music is comprised of the following:

University General Education courses		34 Credits
Required courses in the Major		36
Foreign Language requirement		12
Electives		14-15
Emphases		23-24
'	Total	120

All Program Courses

Course Prefix and Number	Title	Credit Hours
Required Courses in the Major		
MUSC 1105	Fundamentals for Music Majors	3
MUSC 1110	Music Theory I	3
MUSC 1120	Music Theory II	3
MUSC 1130	Aural Skills I	1
MUSC 1140	Aural Skills II	1
MUSC 1170	Keyboard Harmony I	1

Course Prefix and Number	Title	Credit Hours
MUSC 1180	Keyboard Harmony II	1
MUSC 1190	World Music	2
MUSC 2115	Commercial Music Theory	3
MUSC 2180	Computer Applications in Music	2
MUSC 2240	Introduction to Music Business	3
MUSC 3020	History of Jazz	3
MUSC 3030	Rock and Roll-Catalyst for Social Change	3
MUSC 3010	Masterpieces of Music	3
MUSC 3880	Song Writing I	2
MUSC 3900	Improvisation I	2
	proviouse	36
Bachelor of Arts Degree Language		
Requirement*		12
requirement		
	Sub-Total	48
Elective Courses		
	Sub-Total	14-15
Emphases		
General Music Emphasis		,
MUSC 3/4XXX	Individual Instruction**	6
MUSC 3/4XXX	Large Ensemble***	6
Music Electives (advisor approved)		
Select 5 courses from:		
MUSC 1500	String Techniques	1
MUSC 1550	Beginning Group Guitar	1
MUSC 1600	Voice Techniques	1
MUSC 1800	Percussion Techniques	1
MUSC 2700	Woodwind Techniques I	1
MUSC 2800	Brass Techniques I	1
MUSC 2810	Brass Techniques II	1
Select two courses from:		
MUSC 2350	Conducting	2
MUSC 3180	Orchestration	2
MUSC 3880	Songwriting II	2
Select one course from:		
MUSC 3940	Music and Media	2
MUSC 3905	Improvisation II	2
	Sub-Total	23
Vocal Emphasis		
MUSC 3670	Individual Vocal Instruction for Music Majors	8
MUSC 3/4XXX	Large Ensembles	8
MUSC 1610	Introduction to Music Theatre	2
MUSC 1620	Introduction to Opera	2

Course Prefix and Number	Title	Credit Hours
MUSC 3890	Song Writing II	2
MUSC 4920	Individual Recital	2
	Sub-Total	24
Instrumental Emphasis		
MUSC 3/4XXX	Individual Instruction	8
MUSC 3/4XXX	Large Ensemble	8
MUSC 3180	Orchestration	2
MUSC4880	Commercial Music Arranging	2
MUSC 3905	Improvisation II	2
MUSC 4902	Individual Recital	2
	Sub-Total	24
Music Business Emphasis		
MUSC 3/4XXX	Individual Instruction	4
MUSC 2/3/4XXX	Large Ensemble	4
MUSC 3970	Non-Profit Arts Management	3
MUSC 3980	Advanced Music Business	3
MGT 3500	Fundamentals of Marketing	3
MGT 3110	Leading Organizations and People	3
Select one course from:		
ACCT 2010	Financial Accounting Principles	3
FIN 3400	Corporate Finance (QI)	
	Sub-Total	23
Production Emphasis		
MUSC 3/4XXX	Individual Instruction	4
MUSC 3/4XXX	Large Ensemble	4
MUSC 3360	Audio Engineering I	3
MUSC 3370	Audio Engineering II	3
MUSC 3375	Producing a Show	3
MUSC 4940	Production Practicum	3
Select one course from:		
THEA 3540	Lighting Design I	3
THEA 3550	Stage Management	3
	Sub-Total	23
Arranging/Composition Emphasis		
MUSC 3/4XXX	Individual Instruction	4
MUSC 3/4XXX	Large Ensemble	4
MUSC 2350	Conducting	2
MUSC 3910	Individual Composition Instruction	4
MUSC 3890	Song Writing II	2
MUSC 4220	Film Scoring	3
MUSC 4920	Individual Recital	2
Select one course (advisor approval):		
MUSC 3180	Orchestration	2
MUSC 4880	Commercial Music Arranging	2

Course Prefix and Number	Title	Credit Hours
	Sub-Total	23
Jazz Studies Emphasis		
MUSC 3/4XXX	Individual Instruction****	8
MUSC 2/3/4XXX	Large Ensemble	2
MUSC 37XX	Jazz Ensemble	4
MUSC 4710	Jazz Combo	4
MUSC 2890	Individual Percussion Instruction (2 nd	1
W030 2070	Instrument) for Music Majors*****	I .
MUSC 3440	Individual Jazz Piano Instruction for Music	2
W030 3110	Majors*****	2
MUSC 3905	Improvisation II	2
MUSC 4920	Individual Recital	1
	Sub-Total	24
University General Education require	ments	34
	Total Number of Credits	120

^{*}A Bachelor of Arts (BA) degree signifies proficiency in one or more foreign languages. Specifically, the BA requirement may be completed in one of the following ways:

- Demonstration of proficiency in one foreign language by successful completion of one course at the 2020-level or higher (or its equivalent).
- Demonstration of proficiency in American Sign Language by successful completion of COMD 4920 and COMD 4780, and by passing an exit interview.
- Demonstration of proficiency in two foreign languages by successful completion of the 1020 course level in one language and the 2010 course level in the second language (or its equivalent).
- Completion of an upper-division (3000-level or higher) foreign language grammar or literature course requiring the 2020 course level (or its equivalent) as a prerequisite. Conversation courses cannot be considered for satisfying this requirement.
- For nonnative English-speaking students only, the following options are available:
 - Successful completion of the Intensive English Language Institute (IELI) program for international students.
 - o TOEFL, Michigan, or IELI placement scores high enough to meet the University admission criteria.

^{**}Studio instruction varies by major instrument. Course number options are (all with MUSC prefix) 3210, 3400, 3440, 3480, 3550, 3670, 3710, 3720, 3730, 3740, 3750, 3810, 3820, 3830, 3840, 3860, 4510, 4520, 4530, and 4540.

^{***}Ensemble requirements are large ensembles, unless otherwise specified. Qualified ensemble course numbers include (all with MUSC prefix) 2600, 2610, 2620, 3500, 3600, 3760, 3770, 3790, 4600, 4650, and 4700.

^{****} Minimum of 2 credits of Applied Jazz Improvisation

^{*****}Majors for whom keyboard is the principal instrument will substitute an elective for this course, approved by the jazz advisor.

****** Majors for whom drum set is the principal instrument will substitute an elective for this course, approved by the jazz advisor.

Program Schedules General Music Emphasis

Freshman Year

FALL	Credits	SPRING	Credits
MUSC 1105 Fundamentals (BCA)	3	MUSC 1110 Music Theory I	3
English 1010 (CL 1) Intro to Writing	3	MUSC 1130 Aural Skills I	1
MUSC 3/4XXX Individual Instruction	1	MUSC 3/4XXX Individual Instruction	1
MUSC 2/3/4XXX Large Ensemble	1	MUSC 2/3/4XXX Large Ensemble	1
University Studies Breadth Course (BPS)	3	English 2010 (CL2) Intermediate Writing	3
University Studies Breadth Course (BLS)	3	University Studies Breadth Course (BAI)	3
Elective (Breadth Exploration)	3	Electives (one course designated BHU)	6
Total	17	Total	18

Sophomore Year

FALL	Credits	SPRING	Credits
MUSC 1120 Music Theory II	3	MUSC 1180 Keyboard Harmony II	1
MUSC 1140 Aural Skills II	1	MUSC 1190 World Music	2
MUSC 1170 Keyboard Harmony I	1	MUSC 2115 Comm. Music Theory	3
MUSC 3/4XXX Individual Instruction	1	MUSC 3/4XXX Individual Instruction	1
MUSC 2/3/4XXX Large Ensemble	1	MUSC 2/3/4XXX Large Ensemble	1
Quantitative Literacy Course (QL)	3	Quantitative Intensive Course (QI)	3
University Studies (CI)	3	University Studies (CI)	3
University Studies Breadth Course (BSS)	3	University Studies Depth (DSC)	2
		University Studies Depth (DSS)	2
Total	16	Total	18

Junior Year

FALL	Credits	SPRING	Credits
MUSC 2180 Computer Apps. in Music	2	MUSC 2240 Intro. to Music Business	3
MUSC 2350 Conducting OR		MUSC 3030 Rock-n-Roll: Catalyst	3
MUSC 3180 Scoring & Arranging OR		MUSC 1500 String Techniques OR	
MUSC 2800/2810 Brass Techniques	1	MUSC 1550 Beginning Group Guitar	1
MUSC 3010 Masterpieces of Music (DHA)	3	MUSC 3905 Improvisation II OR	
MUSC 3900 Improvisation I	2	MUSC 3940 Music & Media	2
MUSC 3/4XXX Individual Instruction	1	MUSC 3/4XXX Individual Instruction	1
MUSC 2/3/4XXX Large Ensemble	1	MUSC 2/3/4XXX Large Ensemble	1
Foreign Language	3	Foreign Language	3
Total	13	Total	14

Senior Year

FALL	Credits	SPRING	Credits
MUSC 3020 Hist. of Jazz & Pop Music	3	MUSC 3880 Songwriting II	2
(DHA)			

MUSC 3880 Songwriting I	2	MUSC 1500 String Techniques OR	
MUSC 1550 Beginning Group Guitar OR		MUSC 1600 Voice Techniques	1
MUSC 1800 Percussion Techniques	1	Foreign Language	3
MUSC 2350 Conducting OR		Electives	6
MUSC 3180 Scoring & Arranging	2		
MUSC 2700/2710 Woodwind Techniques			
OR			
MUSC 2800/2810 Brass Techniques	1		
Foreign Language	3		
Total	12	Total	12

Vocal Performance Emphasis

Freshman Year

FALL	Credits	SPRING	Credits
MUSC 1105 Fundamentals (BCA)	3	MUSC 1110 Music Theory I	3
English 1010 (CL 1) Intro to Writing	3	MUSC 1130 Aural Skills I	1
MUSC 3670 Individual Instruction	1	MUSC 3670 Individual Instruction	1
MUSC 2/3/4XXX Large Ensemble	1	MUSC 2/3/4XXX Large Ensemble	1
University Studies Breadth Course (BPS)	3	English 2010 (CL2) Intermediate Writing	3
University Studies Breadth Course (BLS)	3	University Studies Breadth Course (BAI)	3
Elective (Breadth Exploration)	3	Electives (one course designated BHU)	6
Total	17	Total	18

Sophomore Year

FALL	Credits	SPRING	Credits
MUSC 1120 Music Theory II	3	MUSC 1180 Keyboard Harmony II	1
MUSC 1140 Aural Skills II	1	MUSC 1190 World Music	2
MUSC 1170 Keyboard Harmony I	1	MUSC 2115 Comm. Music Theory	3
MUSC 3670 Individual Instruction	1	MUSC 3670 Individual Instruction	1
MUSC 2/3/4XXX Large Ensemble	1	MUSC 2/3/4XXX Large Ensemble	1
Quantitative Literacy Course (QL)	3	Quantitative Intensive Course (QI)	3
University Studies (CI)	3	University Studies (CI)	3
University Studies Breadth Course (BSS)	3	University Studies Depth (DSC)	2
		University Studies Depth (DSS)	2
Total	16	Total	18

Junior Year

FALL	Credits	SPRING	Credits
MUSC 1620 Intro to Opera	2	MUSC 1610 Intro to Music Theatre	2
MUSC 2180 Computer Apps. in Music	2	MUSC 2240 Intro. to Music Business	3
MUSC 3010 Masterpieces of Music (DHA)	3	MUSC 3030 Rock-n-Roll: Catalyst	3
MUSC 3670 Individual Instruction	1	MUSC 2/3/4XXX Large Ensemble	1
MUSC 2/3/4XXX Large Ensemble	1	MUSC 3670 Individual Instruction	1
Foreign Language	3	Foreign Language	3
Total	12	Total	13

Senior Year

FALL	Credits	SPRING	Credits
MUSC 2/3/4XXX Large Ensemble	1	MUSC 2/3/4XXX Large Ensemble	1
MUSC 3670 Individual Instruction	1	MUSC 3670 Individual Instruction	1
MUSC 3020 Hist. of Jazz & Pop Music (DHA)	3	MUSC 3890 Song Writing II	2
MUSC 3880 Songwriting I	2	MUSC 4920 Individual Recital	2
MUSC 3900 Improvisation I	2	Electives	5
Foreign Language	3	Foreign Language	3
Total	12	Total	14

Instrumental Performance Emphasis

Freshman Year

FALL	Credits	SPRING	Credits
MUSC 1105 Fundamentals (BCA)	3	MUSC 1110 Music Theory I	3
English 1010 (CL 1) Intro to Writing	3	MUSC 1130 Aural Skills I	1
MUSC 3/4XXX Individual Instruction	1	MUSC 3/4XXX Individual Instruction	1
MUSC 2/3/4XXX Large Ensemble	1	MUSC 2/3/4XXX Large Ensemble	1
University Studies Breadth Course (BPS)	3	English 2010 (CL2) Intermediate	3
		Writing	
University Studies Breadth Course (BLS)	3	University Studies Breadth Course (BAI)	3
Elective (Breadth Exploration)	3	Electives (one course designated BHU)	6
Total	17	Total	18

Sophomore Year

FALL	Credits	SPRING	Credits
MUSC 1120 Music Theory II	3	MUSC 1180 Keyboard Harmony II	1
MUSC 1140 Aural Skills II	1	MUSC 1190 World Music	2
MUSC 1170 Keyboard Harmony I	1	MUSC 2115 Comm. Music Theory	3
MUSC 3/4XXX Individual Instruction	1	MUSC 3/4XXX Individual Instruction	1
MUSC 2/3/4XXX Large Ensemble	1	MUSC 2/3/4XXX Large Ensemble	1
Quantitative Literacy Course (QL)	3	Quantitative Intensive Course (QI)	3
University Studies (CI)	3	University Studies (CI)	3
University Studies Breadth Course (BSS)	3	University Studies Depth (DSC)	2
		University Studies Depth (DSS)	2
Total	16	Total	18

Junior Year

FALL	Credits	SPRING	Credits
MUSC 2180 Computer Apps. in Music	2	MUSC 2240 Intro. to Music Business	3
MUSC 3010 Masterpieces of Music (DHA)	3	MUSC 2/3/4XXX Large Ensemble	1
MUSC 3180 Orchestration	2	MUSC 3030 Rock-n-Roll: Catalyst	3
MUSC 3/4XXX Individual Instruction	1	MUSC 3/4XXX Individual Instruction	1
MUSC 2/3/4XXX Large Ensemble	1	MUSC 2/3/4XXX Large Ensemble	1
Foreign Language	3	Foreign Language	3
Total	12	Total	12

Senior Year

FALL	Credits	SPRING	Credits
MUSC 2/3/4XXX Large Ensemble	1	MUSC 2/3/4XXX Large Ensemble	1

MUSC 3/4XXX Individual Instruction	1	MUSC 3/4XXX Individual Instruction	1
MUSC 3020 Hist. of Jazz & Pop Music	3	MUSC 3905 Improvisation II	2
(DHA)		·	
MUSC 3880 Songwriting I	2	MUSC 4920 Individual Recital	2
MUSC 3900 Improvisation I	2	Electives	4
MUSC 4880 Commercial Music Arranging	2	Foreign Language	3
Foreign Language	3		
Total	14	Total	13

Music Business Emphasis

Freshman Year

FALL	Credits	SPRING	Credits
MUSC 1105 Fundamentals (BCA)	3	MUSC 1110 Music Theory I	3
English 1010 (CL 1) Intro to Writing	3	MUSC 1130 Aural Skills I	1
MUSC 3/4XXX Individual Instruction	1	MUSC 3/4XXX Individual Instruction	1
MUSC 2/3/4XXX Large Ensemble	1	MUSC 2/3/4XXX Large Ensemble	1
University Studies Breadth Course (BPS)	3	English 2010 (CL2) Intermediate Writing	3
University Studies Breadth Course (BLS)	3	University Studies Breadth Course (BAI)	3
Elective (Breadth Exploration)	3	University Studies Breadth Course (BHU)	3
Total	17	Total	15

Sophomore Year

FALL	Credits	SPRING	Credits
MUSC 1120 Music Theory II	3	MUSC 1180 Keyboard Harmony II	1
MUSC 1140 Aural Skills II	1	MUSC 1190 World Music	2
MUSC 1170 Keyboard Harmony I	1	MUSC 2115 Comm. Music Theory	3
MUSC 3/4XXX Individual Instruction	1	MUSC 3/4XXX Individual Instruction	1
MUSC 2/3/4XXX Large Ensemble	1	MUSC 2/3/4XXX Large Ensemble	1
Quantitative Literacy Course (QL)	3	FIN 3400 Corporate Finance (QI) OR	
University Studies (CI)	3	Quantitative Intensive Course (QI)	3
University Studies Breadth Course (BSS)	3	University Studies (CI)	3
		University Studies Depth (DSC)	2
		University Studies Depth (DSS)	2
Total	16	Total	18

Junior Year

FALL	Credits	SPRING	Credits
MUSC 2180 Computer Apps. in Music	2	MUSC 2240 Intro. to Music Business	3
MUSC 3010 Masterpieces of Music (DHA)	3	MUSC 3030 Rock-n-Roll: Catalyst	3
MGT 3110 Leading Orgs./People	3	MUSC 3970 Non-Profit Arts Mgt.	3
Electives	3	Electives	3
Foreign Language	3	Foreign Language	3
Total	14	Total	15

Senior Year

FALL	Credits	SPRING	Credits
MUSC 3020 Hist. of Jazz & Pop Music	3	MUSC 3980 Advanced Music Business	3
(DHA)			

MUSC 3880 Songwriting I	2	MGT 3500 Fundamentals of Marketing	3
MUSC 3900 Improvisation I	2	Foreign Language	3
ACCT 2010 Financial Accounting Principles		Electives	3
OR			
FIN 3400 Corporate Finance (QI) OR			
Electives	3		
Foreign Language	3		
Total	13	Total	12

Production Emphasis

Freshman Year

FALL	Credits	SPRING	Credits
MUSC 1105 Fundamentals (BCA)	3	MUSC 1110 Music Theory I	3
English 1010 (CL 1) Intro to Writing	3	MUSC 1130 Aural Skills I	1
MUSC 3/4XXX Individual Instruction	1	MUSC 3/4XXX Individual Instruction	1
MUSC 2/3/4XXX Large Ensemble	1	MUSC 2/3/4XXX Large Ensemble	1
University Studies Breadth Course (BPS)	3	English 2010 (CL2) Intermediate Writing	3
University Studies Breadth Course (BLS)	3	University Studies Breadth Course (BAI)	3
Elective (Breadth Exploration)	3	Electives (one course designated BHU)	6
Total	17	Total	18

Sophomore Year

FALL	Credits	SPRING	Credits
MUSC 1120 Music Theory II	3	MUSC 1180 Keyboard Harmony II	1
MUSC 1140 Aural Skills II	1	MUSC 1190 World Music	2
MUSC 1170 Keyboard Harmony I	1	MUSC 2115 Comm. Music Theory	3
MUSC 3/4XXX Individual Instruction	1	MUSC 3/4XXX Individual Instruction	1
Quantitative Literacy Course (QL)	3	Quantitative Intensive Course (QI)	3
University Studies (CI)	3	University Studies (CI)	3
University Studies Breadth Course (BSS)	3	University Studies Depth (DSC)	2
		University Studies Depth (DSS)	2
Total	15	Total	17

Junior Year

FALL	Credits	SPRING	Credits
MUSC 2180 Computer Apps. in Music	2	MUSC 2240 Intro. to Music Business	3
MUSC 3010 Masterpieces of Music (DHA)	3	MUSC 3030 Rock-n-Roll: Catalyst	3
MUSC 3375 Producing a Show	3	THEA 3540 Lighting Design – spring only	0-3
		(OR THEA 3550 next Fall)	
MUSC 2/3/4XXX Large Ensemble	1	MUSC 2/3/4XXX Large Ensemble	1
Foreign Language	3	Electives	3
		Foreign Language	3
Total	12	Total	13-16

Senior Year

FALL	Credits	SPRING	Credits
MUSC 3020 Hist. of Jazz & Pop Music	3	MUSC 3370 Audio Engineering II	3
(DHA)			

MUSC 3880 Songwriting I	2	MUSC 4940 Production Practicum	3
MUSC 3900 Improvisation I	2	Electives	3
MUSC 3360 Audio Engineering I	3	Foreign Language	3
THEA 3550 Stage Management – Fall only	0-3		
(OR THEA 3540 previous Spring)			
Foreign Language	3		
Total	13-16	Total	12

Arranging/Composition Emphasis

Freshman Year

FALL	Credits	SPRING	Credits
MUSC 1105 Fundamentals (BCA)	3	MUSC 1110 Music Theory I	3
English 1010 (CL 1) Intro to Writing	3	MUSC 1130 Aural Skills I	1
MUSC 3/4XXX Individual Instruction	1	MUSC 3/4XXX Individual Instruction	1
MUSC 2/3/4XXX Large Ensemble	1	MUSC 2/3/4XXX Large Ensemble	1
University Studies Breadth Course (BPS)	3	English 2010 (CL2) Intermediate Writing	3
University Studies Breadth Course (BLS)	3	University Studies Breadth Course (BAI)	3
Elective (Breadth Exploration)	3	Electives (one course designated BHU)	6
Total	17	Total	18

Sophomore Year

FALL	Credits	SPRING	Credits
MUSC 1120 Music Theory II	3	MUSC 1180 Keyboard Harmony II	1
MUSC 1140 Aural Skills II	1	MUSC 1190 World Music	2
MUSC 1170 Keyboard Harmony I	1	MUSC 2115 Comm. Music Theory	3
MUSC 3/4XXX Individual Instruction	1	MUSC 3/4XXX Individual Instruction	1
Quantitative Literacy Course (QL)	3	Quantitative Intensive Course (QI)	3
University Studies (CI)	3	University Studies (CI)	3
University Studies Breadth Course (BSS)	3	University Studies Depth (DSC)	2
		University Studies Depth (DSS)	2
Total	15	Total	177

Junior Year

FALL	Credits	SPRING	Credits
MUSC 2180 Computer Apps. in Music	2	MUSC 2240 Intro. to Music Business	3
MUSC 3010 Masterpieces of Music (DHA)	3	MUSC 3030 Rock-n-Roll: Catalyst	3
MUSC 2350 Conducting	2	MUSC 3910 Indiv. Composition Instruction	1
MUSC 2/3/4XXX Large Ensemble	1	MUSC 2/3/4XXX Large Ensemble	1
MUSC 3910 Indiv. Composition Instruction	1	Electives	3
Foreign Language	3	Foreign Language	3
Total	12	Total	14

Senior Year

FALL	Credits	SPRING	Credits
MUSC 3020 Hist. of Jazz & Pop Music	3	MUSC 3890 Songwriting II	2
(DHA)			
MUSC 3880 Songwriting I	2	MUSC 3910 Indiv. Composition Instruction	1
MUSC 3900 Improvisation I	2	MUSC 4220 Film Scoring	3

MUSC 3910 Indiv. Composition Instruction	1	MUSC 4920 Individual Recital	2
MUSC 3180 Orchestration OR		Electives	3
MUSC 4880 Commercial Music Arranging	2	Foreign Language	3
Foreign Language	3		
Total	13	Total	14

Jazz Studies Emphasis

Freshman Year

FALL	Credits	SPRING	Credits
MUSC 1105 Fundamentals (BCA)	3	MUSC 1110 Music Theory I	3
English 1010 (CL 1) Intro to Writing	3	MUSC 1130 Aural Skills I	1
MUSC 3/4XXX Individual Instruction	1	MUSC 3/4XXX Individual Instruction	1
MUSC 2/3/4XXX Large Ensemble	1	MUSC 2/3/4XXX Large Ensemble	1
University Studies Breadth Course (BPS)	3	English 2010 (CL2) Intermediate Writing	3
University Studies Breadth Course (BLS)	3	University Studies Breadth Course (BAI)	3
Elective (Breadth Exploration)	3	Electives (one course designated BHU)	6
Total	17	Total	18

Sophomore Year

FALL	Credits	SPRING	Credits
MUSC 1120 Music Theory II	3	MUSC 1180 Keyboard Harmony II	1
MUSC 1140 Aural Skills II	1	MUSC 1190 World Music	2
MUSC 1170 Keyboard Harmony I	1	MUSC 2115 Comm. Music Theory	3
MUSC 3/4XXX Individual Instruction	1	MUSC 3/4XXX Individual Instruction	1
MUSC 3760/3770 Large Jazz Ensemble	1	MUSC 3760/3770 Large Jazz Ensemble	1
Quantitative Literacy Course (QL)	3	Quantitative Intensive Course (QI)	3
University Studies (CI)	3	University Studies (CI)	3
University Studies Breadth Course (BSS)	3	University Studies Depth (DSC)	2
		University Studies Depth (DSS)	2
Total	16	Total	18

Junior Year

FALL	Credits	SPRING	Credits
MUSC 2180 Computer Apps. in Music	2	MUSC 2240 Intro. to Music Business	3
MUSC 2890 Percussion 2 nd Instrument		MUSC 3030 Rock-n-Roll: Catalyst	3
OR			
Approved Music Elective	1	MUSC 3/4XXX Individual Instruction	1
MUSC 3010 Masterpieces of Music	3	MUSC 3760/3770 Large Jazz Ensemble	1
(DHA)		-	
MUSC 3/4XXX Individual Instruction	1	MUSC 4710 Jazz Combo	1
MUSC 3760/3770 Large Jazz Ensemble	1	Electives	3
MUSC 4710 Jazz Combo	1	Foreign Language	3
Foreign Language	3		
Total	12	Total	15

Senior Year

FALL	Credits	SPRING	Credit
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MUSC 3/4XXX Individual Instruction	1	MUSC 3440 Jazz Keyboard Fundamentals	
		OR	
MUSC 3020 Hist. of Jazz & Pop Music	3	Approved Music Elective	2
(DHA)			
MUSC 3880 Songwriting I	2	MUSC 3/4XXX Individual Instruction	1
MUSC 3900 Improvisation I	2	MUSC 4710 Jazz Combo	1
MUSC 4710 Jazz Combo	1	MUSC 4920 Individual Recital	1
Foreign Language	3	MUSC 3905 Improvisation II	2
		Electives	2
		Foreign Language	3
Total	12	Total	12

Section VII: Faculty

Current music faculty who will be most directly involved with courses required in the new Bachelor of Arts in Music degree:

Full-time

- James M. Bankhead Department Head, Professor, DMA, Catholic University of America
- Timothy Chenette Assistant Professor, PhD, Music Theory, Indiana University
- Corey Christiansen Assistant Professor of Guitar, Master of Music, University of South Florida
- Mark Emile Associate Professor, DMA, University of Colorado at Boulder; Scoring/Arranging, Conducting
- Todd Fallis Professor, DMA, University of Southern California; Brass/Trombone, Low Brass, Jazz Studies
- Jon Gudmundson Associate Professor, DMA, University of Northern Colorado; Saxophone, Jazz Studies
- Max Matzen Assistant Professor, DMA, Eastman School of Music; Brass/Trumpet; Jazz Studies
- Jason Nicholson Assistant Professor, DMA, University of North Texas; Percussion, Jazz Studies
- Kevin Olson Associate Professor, EdD, National-Louis University; Piano, Jazz Studies
- Christopher Scheer Assistant Professor, PhD, University of Michigan; Musicology, Music History
- Greg Wheeler Professional Practice Assistant Professor, PhD-University of Utah; Woodwinds

Part-time

- John Carter Bachelor of Arts, Utah State University; Computer Applications, Sound Reinforcement Michael Christiansen – Professor (Emeritus) of Guitar: MM-Utah State University; Jazz Studies
- Aubrey Moeller Bachelor of Music, Utah State University; Keyboard Harmony
- Tim Moes Master of Arts, Manhattan School of Music; Commercial Music, Recording/Engineering
- Nate Ostermiller Master of Music, Indiana University; Jazz Studies, Guitar Performance
- Joanna Zattiero Master of Arts in Music, University of Idaho; General Studies, Saxophone, Woodwinds