

March 21, 2018

MEMORANDUM

TO: State Board of Regents

FROM: David L. Buhler

SUBJECT: USHE – Review of 2017 Financial Statements

Issue

The Board has requested an annual review of institutional financial statements to assist in its fiduciary responsibility for financial oversight for the USHE institutions.

Background

Over the last several years, the Board has directed the Commissioner's Office to provide additional tools and resources to help assist with the fiduciary responsibility for its financial oversight for the USHE institutions. Examples of these tools and resources include:

- The Data Book: An annual publication which includes USHE Budget History, General Financials Information, and Cost Study.
- Annual reports: Reports include reviews of auxiliary operations, money management efforts, debt ratios, bonded indebtedness, tuition waiver usage, and compensation related budget and expenditures.
- Institution specific budget deep dives: The Finance and Facilities committee visits 2 -3 institutions per year to receive an in depth review of the financial operations of the institution.
- Fiscal Health Dashboard: An online resource that measures key financial ratios as well as information regarding an institutions budget, expenditure, and enrollment levels over a five year time frame.
- Annual Financial Statement Review: A comprehensive look at the system using the annual audited institution financial statements including the Statement of Net Position (Balance Sheet), Statement of Revenues, Expenses, and Net Position (Income Statement), Statement of Cash Flows, and a report on expenditures by functional classification.

The Statement of Net Position (Balance Sheet) is a snapshot of the institutions overall assets and liabilities on the last day of the fiscal year, which is June 30. The change in net position for the institution is calculated using the formula: Total Assets – Total Liabilities.

The Statement of Revenues, Expenses, and Changes in Net Position (Income Statement) shows how an institution's finances are changing over the fiscal year through a review of operating and non-operating revenues and expenses. The relationship between this statement and the Statement of Net Position is explained with the following formulas.

Change in Net Position = total revenue - total expenses (Income Statement)

Change in Net Position = change in total assets – change in total liabilities (Balance Sheet)

The Cash Flow Statement is the financial statement that shows the inflows and outflows of cash over the year for the institution. USHE institutions use accrual based accounting – which means that the institution books revenues when earned and expenses when incurred. Accrual based accounting is different from cash based accounting where revenue is recognized when collected and expenses when paid.

The Commissioner's Office staff has prepared a year-over-year review of each of these financial statements for each institution as well as the system in total. In addition, a review of the institutional expenses by functional classification as reported to IPEDS has also been included for Board reference and review.

In a high level review of the 2017 reports, all of the USHE institutions are financially viable and relatively healthy. All of the institutions primary reserve ratios meet or exceed the expected 1.0 score. Six of the eight institutions show an increase in their net position showing growth in their financial positions. Snow College and Salt Lake Community College show a slight decline in their net position year over year.

This slight decline in net position for these two institutions is also reflected on the Statement of Revenues, Expenses, and Net Position and is a reflection of the enrollment challenges that community colleges face when the economy is strong. Relatively flat enrollments and increased concurrent enrollment levels result in a decreased operating revenue associated with tuition collections. Each of these institutions is acutely aware of these issues and are managing their financial resources and planning accordingly to remain financially viable and strong moving forward.

In looking at ratios related to net operating revenues, four of the eight institutions ratios are within the expected range of 2-4%. SUU and DSU are both at 1.6% while Snow and SLCC are at -2.3% and -2.4% respectively. When looking at the return on net assets ratio, five of the eight institutions are within or exceed the expected range of 3-4%. DSU is at 2.5% (down from 3.2% the previous year) and Snow and SLCC are at -0.1% and -1.2% respectively. While these institutions are not within the expected ratio range, this should not cause Board members too much concern. Snow College's ratio has improved year over year from (-3.2% to -0.1%) and DSU is still in a positive position. We believe that SLCC continues to make appropriate changes to its budget and expenses to ensure that its financial strength and viability ratios improve.

#### Commissioner's Recommendation

This item is an information item only; no action is required.

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David L. Buhler  
Commissioner of Higher Education

DLB/KLH  
Attachments

**UTAH SYSTEM OF HIGHER EDUCATION**  
**STATEMENT OF NET POSITION**  
**FOR THE YEAR ENDED JUNE 30, 2017**  
(in thousands of dollars)

	UU			USU			WSU			SUU			SNOW		
	2016	2017	% Change	2016	2017	% Change	2016	2017	% Change	2016	2017	% Change	2016	2017	% Change
<b>Assets</b>															
<b>Current Assets</b>															
Cash & cash equivalents	\$422,488	\$404,419	-4.3%	\$61,651	\$42,509	-31.0%	\$57,359	\$34,445	-39.9%	\$23,309	\$19,214	-17.6%	\$7,444	\$6,239	-16.2%
Short-term investments	\$791,343	\$806,933	2.0%	\$66,659	\$75,861	13.8%	\$15,367	\$10,201	-33.6%	\$11,301	\$14,196	25.6%	\$5,572	\$3,597	-35.4%
Receivables, net	\$381,742	\$446,532	17.0%	\$54,619	\$56,722	3.9%	\$9,588	\$6,189	-35.5%	\$6,517	\$7,549	15.8%	\$1,098	\$657	-40.2%
Pledges receivable, net							\$3,004	\$1,021	-66.0%	\$3,037	\$431	-85.8%			
Notes receivable				\$1,144	\$2,073	81.2%	\$1,115	\$1,132	1.5%	\$419	\$671	59.9%	\$11	\$1,093	10244.5%
Inventory	\$65,819	\$73,278	11.3%	\$4,052	\$4,076	0.6%	\$4,752	\$4,126	-13.2%	\$987	\$1,554	57.4%	\$132	\$140	6.1%
Other assets and prepaid expenses	\$26,600	\$28,443	6.9%	\$3,289	\$4,484	36.4%	\$1,364	\$2,079	52.4%	\$5,084	\$6,426	26.4%	\$186	\$80	-56.7%
<b>Total current assets</b>	<b>\$1,687,992</b>	<b>\$1,759,605</b>	<b>4.2%</b>	<b>\$191,413</b>	<b>\$185,726</b>	<b>-3.0%</b>	<b>\$92,550</b>	<b>\$59,193</b>	<b>-36.0%</b>	<b>\$50,654</b>	<b>\$50,041</b>	<b>-1.2%</b>	<b>\$14,442</b>	<b>\$11,806</b>	<b>-18.2%</b>
<b>Noncurrent Assets</b>															
Restricted cash & cash equivalents	\$133,065	\$210,477	58.2%	\$67,384	\$31,767	-52.9%	\$12,215	\$15,469	26.6%	\$8,773	\$5,122	-41.6%	\$3,566	\$2,670	-25.1%
Restricted short-term investments	\$1,823		-100.0%	\$2,791	\$3,345	19.8%									
Investments	\$1,165,695	\$1,206,654	3.5%	\$245,466	\$301,768	22.9%	\$144,398	\$188,836	30.8%	\$43,594	\$52,488	20.4%	\$4,453	\$5,700	28.0%
Restricted Investments	\$500,118	\$559,208	11.8%	\$156,257	\$176,600	13.0%							\$5,736	\$8,012	39.7%
Restricted receivables, net	\$52,377	\$64,503	23.2%	\$18,295	\$20,344	11.2%									
Restricted notes receivables				\$59	\$55	-5.5%									
Accounts receivables				\$19,790	\$17,179	-13.2%	\$4,081	\$3,712	-9.0%				\$300		-100.0%
Notes receivables				\$10,682	\$10,355	-3.1%	\$5,332	\$4,558	-14.5%	\$11,341	\$11,049	-2.6%			
Pledges receivable							\$6,990	\$3,047	-56.4%	\$6,306	\$5,767	-8.6%			
Donated property held for sale	\$2,869	\$1,218	-57.5%	\$421	\$396	-6.0%									
Net pension asset	\$20	\$4	-80.0%	\$3	\$0	-98.1%	\$1		-100.0%	\$0	\$0	-65.3%	\$0		-100.0%
Other assets	\$31,243	\$26,025	-16.7%	\$183	\$121	-33.9%				\$846					
Capital assets, net	\$2,718,265	\$2,959,044	8.9%	\$810,655	\$857,392	5.8%	\$343,195	\$358,162	4.4%	\$137,525	\$141,690	3.0%	\$89,335	\$89,198	-0.2%
<b>Total noncurrent assets</b>	<b>\$4,605,475</b>	<b>\$5,027,133</b>	<b>9.2%</b>	<b>\$1,331,985</b>	<b>\$1,419,322</b>	<b>6.6%</b>	<b>\$516,212</b>	<b>\$573,784</b>	<b>11.2%</b>	<b>\$207,539</b>	<b>\$216,961</b>	<b>4.5%</b>	<b>\$103,390</b>	<b>\$105,579</b>	<b>2.1%</b>
<b>Total assets</b>	<b>\$6,293,467</b>	<b>\$6,786,738</b>	<b>7.8%</b>	<b>\$1,523,398</b>	<b>\$1,605,048</b>	<b>5.4%</b>	<b>\$608,762</b>	<b>\$632,976</b>	<b>4.0%</b>	<b>\$258,193</b>	<b>\$267,002</b>	<b>3.4%</b>	<b>\$117,832</b>	<b>\$117,386</b>	<b>-0.4%</b>
<b>Deferred Outflows of Resources</b>															
Deferred loss on bonding refund	\$7,314	\$7,159	-2.1%	\$3,370	\$3,012	-10.6%	\$611	\$633	3.6%	\$711	\$355	-50.0%			
Deferred outflows related to pensions	\$68,643	\$69,753	1.6%	\$18,892	\$20,520	8.6%	\$7,429	\$7,893	6.3%	\$4,490	\$5,147	14.6%	\$1,761	\$2,058	16.9%
<b>Total deferred outflows of resources</b>	<b>\$75,957</b>	<b>\$76,912</b>	<b>1.3%</b>	<b>\$22,261</b>	<b>\$23,532</b>	<b>5.7%</b>	<b>\$8,040</b>	<b>\$8,527</b>	<b>6.1%</b>	<b>\$5,201</b>	<b>\$5,503</b>	<b>5.8%</b>	<b>\$1,761</b>	<b>\$2,058</b>	<b>16.9%</b>
<b>Liabilities</b>															
<b>Current liabilities</b>															
Accounts payable to the State of Utah	\$35,831	\$23,861	-33.4%	\$15,448	\$8,388	-45.7%	\$3,623	\$2,698	-25.5%	\$4,008	\$2,437	-39.2%	\$551	\$1,015	84.3%
to Others	\$143,447	\$155,061	8.1%	\$53,262	\$55,750	4.7%	\$2,032	\$2,049	0.8%	\$5,311	\$581	-89.1%	\$1,559	\$1,068	-31.5%
Accrued liabilities							\$557	\$615	10.4%						
Accrued payroll	\$128,175	\$150,926	17.7%				\$155	\$170	9.9%	\$2,504	\$2,719	8.6%			
Compensated absences and early retirement benefits	\$57,091	\$60,954	6.8%	\$17,832	\$18,376	3.1%	\$3,017	\$3,083	2.2%	\$2,218	\$2,312	4.2%	\$490	\$702	43.3%
Unearned revenue	\$87,860	\$68,620	-21.9%	\$21,749	\$20,836	-4.2%	\$7,659	\$8,183	6.8%	\$7,128	\$6,626	-7.0%	\$387	\$422	9.2%
Deposits and other liabilities	\$122,772	\$119,991	-2.3%	\$213	\$458	115.3%	\$1,680	\$1,816	8.1%	\$766	\$653	-14.8%	\$526	\$510	-3.1%
Funds held for others				\$76	\$77	1.0%									
Bonds, notes, and contracts payable															
to the state of Utah	\$3,795	\$4,010	5.7%	\$139	\$149	7.1%							\$48		-100.0%
to Others	\$119,384	\$101,951	-14.6%	\$8,785	\$10,898	24.0%	\$2,616	\$2,829	8.2%	\$1,430	\$2,848	99.2%	\$586	\$607	3.7%
<b>Total current liabilities</b>	<b>\$698,355</b>	<b>\$685,374</b>	<b>-1.9%</b>	<b>\$117,505</b>	<b>\$114,933</b>	<b>-2.2%</b>	<b>\$21,339</b>	<b>\$21,443</b>	<b>0.5%</b>	<b>\$23,365</b>	<b>\$18,176</b>	<b>-22.2%</b>	<b>\$4,147</b>	<b>\$4,325</b>	<b>4.3%</b>

**UTAH SYSTEM OF HIGHER EDUCATION**  
**STATEMENT OF NET POSITION**  
**FOR THE YEAR ENDED JUNE 30, 2017**  
(In thousands of dollars)

	UU			USU			WSU			SUU			SNOW		
	2016	2017	% Change	2016	2017	% Change	2016	2017	% Change	2016	2017	% Change	2016	2017	% Change
<b>Noncurrent Liabilities</b>															
Compensated absences and early retirement benefits	\$23,009	\$26,429	14.9%	\$13,217	\$13,868	4.9%	\$3,753	\$3,593	-4.2%	\$989	\$1,025	3.6%	\$570	\$504	-11.6%
Deposits and other liabilities	\$23,876	\$13,493	-43.5%	\$1,708	\$2,147	25.8%	\$449	\$430	-4.1%						
Bonds, notes, and contracts payable															
to the state of Utah	\$89,470	\$85,460	-4.5%	\$149	\$465	211.3%									
to Others	\$820,610	\$915,335	11.5%	\$190,220	\$210,122	10.5%	\$52,973	\$50,200	-5.2%	\$15,880	\$19,725	24.2%	\$15,329	\$14,721	-4.0%
Net pension liability	\$174,600	\$168,015	-3.8%	\$48,305	\$49,249	2.0%	\$18,640	\$18,616	-0.1%	\$11,926	\$12,284	3.0%	\$4,449	\$4,750	6.8%
<b>Total noncurrent liabilities</b>	<b>\$1,131,565</b>	<b>\$1,208,732</b>	<b>6.8%</b>	<b>\$253,599</b>	<b>\$275,851</b>	<b>8.8%</b>	<b>\$75,815</b>	<b>\$72,839</b>	<b>-3.9%</b>	<b>\$28,796</b>	<b>\$33,034</b>	<b>14.7%</b>	<b>\$20,348</b>	<b>\$19,975</b>	<b>-1.8%</b>
<b>Total Liabilities</b>	<b>\$1,829,920</b>	<b>\$1,894,106</b>	<b>3.5%</b>	<b>\$371,104</b>	<b>\$390,784</b>	<b>5.3%</b>	<b>\$97,154</b>	<b>\$94,282</b>	<b>-3.0%</b>	<b>\$52,160</b>	<b>\$51,210</b>	<b>-1.8%</b>	<b>\$24,494</b>	<b>\$24,300</b>	<b>-0.8%</b>
<b>Deferred Inflows of Resources</b>															
Deferred inflows related to bonds	\$211	\$158	-25.1%												
Deferred inflows related to gift revenue				\$1,703											
Deferred inflows related to pensions	\$17,587	\$28,832	63.9%	\$4,746	\$6,653	40.2%	\$1,761	\$2,766	57.1%	\$1,175	\$1,536	30.7%	\$432	\$580	34.2%
<b>Total deferred inflows of resources</b>	<b>\$17,798</b>	<b>\$28,990</b>	<b>62.9%</b>	<b>\$4,746</b>	<b>\$8,356</b>	<b>76.1%</b>	<b>\$1,761</b>	<b>\$2,766</b>	<b>57.1%</b>	<b>\$1,175</b>	<b>\$1,536</b>	<b>30.7%</b>	<b>\$432</b>	<b>\$580</b>	<b>34.2%</b>
<b>Net Position</b>															
Net investment in capital assets	\$1,784,592	\$2,037,151	14.2%	\$682,638	\$670,335	-1.8%	\$288,218	\$305,766	6.1%	\$120,943	\$119,463	-1.2%	\$73,514	\$74,007	0.7%
Restricted for															
Nonexpendable															
Instruction	\$177,446	\$186,826	5.3%	\$22,200	\$22,391	0.9%									
Research	\$49,442	\$55,445	12.1%												
Public service	\$77,352	\$81,902	5.9%												
Academic support	\$47,997	\$52,350	9.1%												
Scholarship	\$164,526	\$179,556	9.1%	\$82,640	\$87,427	5.8%	\$82,975	\$91,739	10.6%	\$12,393	\$14,640	18.1%	\$5,750	\$5,707	-0.7%
Loans				\$13,048	\$12,956	-0.7%									
Foundation															
Other	\$7,708	\$8,039	4.3%	\$11,700	\$14,196	21.3%				\$7,076	\$7,098	0.3%			
Expendable															
Research	\$63,154	\$74,724	18.3%				\$1,994		-100.0%						
Public service	\$138,013	\$158,211	14.6%												
Research, instruction, public service				\$168,461	\$189,273	12.4%									
Academic support	\$39,020	\$44,663	14.5%												
Institutional support	\$14,618	\$36,708	151.1%												
Scholarship	\$68,334	\$71,048	4.0%				\$41,754	\$46,115	10.4%	\$3,360	\$4,012	19.4%	\$1,274	\$1,978	55.2%
Loans	\$34,239	\$33,327	-2.7%				\$7,595	\$7,800	2.7%	\$2,006	\$8,528	325.1%	\$356		-100.0%
Capital additions	\$69,516	\$56,847	-18.2%	\$31,956	\$43,171	35.1%	\$9,551	\$10,532	10.3%	\$17,001	\$22,557	32.7%			
Debt Service		\$1,559					\$1,222	\$1,232	0.8%				\$1,947	\$2,100	7.9%
Foundation															
Other	\$84,001	\$99,847	18.9%					\$1,800		\$5,782	\$7,496	29.7%	\$4,098	\$5,113	24.8%
Unrestricted	\$1,701,748	\$1,762,352	3.6%	\$157,166	\$189,690	20.7%	\$84,579	\$79,471	-6.0%	\$41,498	\$35,965	-13.3%	\$7,727	\$5,659	-26.8%
<b>Total net position</b>	<b>\$4,521,706</b>	<b>\$4,940,555</b>	<b>9.3%</b>	<b>\$1,169,809</b>	<b>\$1,229,440</b>	<b>5.1%</b>	<b>\$517,887</b>	<b>\$544,455</b>	<b>5.1%</b>	<b>\$210,059</b>	<b>\$219,759</b>	<b>4.6%</b>	<b>\$94,667</b>	<b>\$94,564</b>	<b>-0.1%</b>
<b>Balance Sheet Ratios</b>															
Quick Ratio:(Current Assets-Inventory)/Current Liabilities	2.32	2.46		1.59	1.58		4.11	2.57		2.13	2.67		3.45	2.70	
Current Ratio: Current Assets / Current Liabilities	2.42	2.57		1.63	1.62		4.34	2.76		2.17	2.75		3.48	2.73	
Primary Reserve:Expendable Net Assets/Total expenses	1.00	0.99		1.57	1.56		1.90	1.90		1.31	1.40		1.75	1.72	
<i>Ratio Goal: Greater than 1.0</i>															

**UTAH SYSTEM OF HIGHER EDUCATION**  
**STATEMENT OF NET POSITION**  
**FOR THE YEAR ENDED JUNE 30, 2017**  
(in thousands of dollars)

	DSU			UVU			SLCC			USHE		
	2016	2017	% Change	2016	2017	% Change	2016	2017	% Change	2016	2017	% Change
<b>Assets</b>												
<b>Current Assets</b>												
Cash & cash equivalents	\$17,042	\$15,300	-10.2%	\$113,203	\$97,530	-13.8%	\$30,739	\$26,517	-13.7%	\$733,235	\$646,173	-11.9%
Short-term investments	\$5,742	\$6,618	15.3%	\$10,500	\$20,000	90.5%	\$46,160	\$34,448	-25.4%	\$952,644	\$971,854	2.0%
Receivables, net	\$2,052	\$4,703	129.3%	\$5,474	\$6,101	11.5%	\$7,741	\$7,188	-7.1%	\$468,831	\$535,641	14.3%
Pledges receivable, net				\$12,091	\$10,353	-14.4%				\$18,132	\$11,806	-34.9%
Notes receivable	\$489	\$187	-61.7%				\$514	\$442	-14.0%	\$3,692	\$5,598	51.6%
Inventory	\$810	\$693	-14.4%	\$2,733	\$2,867	4.9%	\$1,496	\$1,496	0.0%	\$80,781	\$88,231	9.2%
Other assets and prepaid expenses	\$175	\$106	-39.6%	\$767	\$512	-33.2%	\$492	\$1,092	122.0%	\$37,955	\$43,222	13.9%
<b>Total current assets</b>	<b>\$26,309</b>	<b>\$27,607</b>	<b>4.9%</b>	<b>\$144,768</b>	<b>\$137,364</b>	<b>-5.1%</b>	<b>\$87,142</b>	<b>\$71,182</b>	<b>-18.3%</b>	<b>\$2,295,270</b>	<b>\$2,302,525</b>	<b>0.3%</b>
<b>Noncurrent Assets</b>												
Restricted cash & cash equivalents	\$11,479	\$1,181	-89.7%	\$4,224	\$4,212	-0.3%	\$1,197	\$1,357	13.4%	\$241,903	\$272,255	12.5%
Restricted short-term investments										\$4,614	\$3,345	-27.5%
Investments	\$27,295	\$30,317	11.1%	\$69,707	\$88,839	27.4%	\$56,230	\$83,271	48.1%	\$1,756,838	\$1,957,873	11.4%
Restricted Investments										\$662,111	\$743,820	12.3%
Restricted receivables, net										\$70,672	\$84,847	20.1%
Restricted notes receivables										\$59	\$55	-5.5%
Accounts receivables	\$2,455	\$1,841	-25.0%	\$6,140	\$6,431	4.8%				\$32,765	\$29,163	-11.0%
Notes receivables	\$739	\$941	27.4%	\$15,282	\$18,752	22.7%	\$3,183	\$2,705	-15.0%	\$46,559	\$48,360	3.9%
Pledges receivable							\$65	\$46	-28.8%	\$13,361	\$8,860	-33.7%
Donated property held for sale	\$100	\$750	650.0%							\$3,390	\$2,364	-30.3%
Net pension asset	\$1	\$0	-64.5%	\$2		-100.0%	\$1		-100.0%	\$29	\$5	-84.5%
Other assets				\$3,206	\$4,730	47.5%	\$178	\$119	-33.3%	\$34,809	\$31,840	-8.5%
Capital assets, net	\$151,622	\$154,436	1.9%	\$368,700	\$386,905	4.9%	\$228,818	\$222,701	-2.7%	\$4,848,115	\$5,169,529	6.6%
<b>Total noncurrent assets</b>	<b>\$193,691</b>	<b>\$189,467</b>	<b>-2.2%</b>	<b>\$467,260</b>	<b>\$509,870</b>	<b>9.1%</b>	<b>\$289,672</b>	<b>\$310,200</b>	<b>7.1%</b>	<b>\$7,715,225</b>	<b>\$8,352,316</b>	<b>8.3%</b>
<b>Total assets</b>	<b>\$220,000</b>	<b>\$217,074</b>	<b>-1.3%</b>	<b>\$612,028</b>	<b>\$647,234</b>	<b>5.8%</b>	<b>\$376,814</b>	<b>\$381,382</b>	<b>1.2%</b>	<b>\$10,010,495</b>	<b>\$10,654,841</b>	<b>6.4%</b>
<b>Deferred Outflows of Resources</b>												
Deferred loss on bonding refund										\$12,006	\$11,160	-7.1%
Deferred outflows related to pensions	\$2,322	\$2,397	3.2%	\$11,958	\$11,922	-0.3%	\$8,490	\$9,871	16.3%	\$123,984	\$129,560	4.5%
<b>Total deferred outflows of resources</b>	<b>\$2,322</b>	<b>\$2,397</b>	<b>3.2%</b>	<b>\$11,958</b>	<b>\$11,922</b>	<b>-0.3%</b>	<b>\$8,490</b>	<b>\$9,871</b>	<b>16.3%</b>	<b>\$135,990</b>	<b>\$140,720</b>	<b>3.5%</b>
<b>Liabilities</b>												
<b>Current liabilities</b>												
Accounts payable to the State of Utah	\$7,897	\$1,484	-81.2%				\$1,125	\$1,074	-4.5%	\$68,482	\$40,957	-40.2%
to Others	\$1,276	\$1,489	16.7%	\$3,433	\$6,762	96.9%	\$4,061	\$2,871	-29.3%	\$214,381	\$225,632	5.2%
Accrued liabilities	\$676	\$1,486	119.8%	\$13,543	\$17,249	27.4%				\$14,777	\$19,350	31.0%
Accrued payroll							\$7,437	\$10,876	46.2%	\$138,271	\$164,692	19.1%
Compensated absences and early retirement benefits	\$1,513	\$1,670	10.4%				\$4,834	\$6,034	24.8%	\$86,995	\$93,132	7.1%
Unearned revenue	\$985	\$1,205	22.4%	\$9,010	\$8,426	-6.5%	\$7,470	\$7,829	4.8%	\$142,249	\$122,147	-14.1%
Deposits and other liabilities	\$342	\$301	-11.9%	\$315	\$209	-33.6%				\$126,614	\$123,938	-2.1%
Funds held for others				\$691	\$610	-11.7%	\$434	\$480	10.7%	\$1,201	\$1,167	-2.8%
Bonds, notes, and contracts payable												
to the state of Utah								\$38		\$3,983	\$4,197	5.4%
to Others	\$1,549	\$1,246	-19.5%	\$3,751	\$4,109	9.5%				\$138,101	\$124,489	-9.9%
<b>Total current liabilities</b>	<b>\$14,238</b>	<b>\$8,882</b>	<b>-37.6%</b>	<b>\$30,745</b>	<b>\$37,365</b>	<b>21.5%</b>	<b>\$25,361</b>	<b>\$29,203</b>	<b>15.2%</b>	<b>\$935,053</b>	<b>\$919,701</b>	<b>-1.6%</b>

**UTAH SYSTEM OF HIGHER EDUCATION**  
**STATEMENT OF NET POSITION**  
**FOR THE YEAR ENDED JUNE 30, 2017**  
(In thousands of dollars)

	DSU			UVU			SLCC			USHE		
	2016	2017	% Change	2016	2017	% Change	2016	2017	% Change	2016	2017	% Change
<b>Noncurrent Liabilities</b>												
Compensated absences and early retirement benefits	\$1,092	\$1,038	-5.0%	\$3,903	\$4,122	5.6%	\$3,969	\$5,921	49.2%	\$50,502	\$56,500	11.9%
Deposits and other liabilities				\$496	\$962	94.1%				\$26,528	\$17,033	-35.8%
Bonds, notes, and contracts payable to the state of Utah								\$482		\$89,619	\$86,407	-3.6%
to Others	\$26,994	\$27,726	2.7%	\$27,208	\$57,321	110.7%				\$1,149,214	\$1,295,150	12.7%
Net pension liability	\$8,590	\$6,031	-29.8%	\$59,842	\$26,374	-55.9%	\$19,161	\$20,902	9.1%	\$345,513	\$306,221	-11.4%
<b>Total noncurrent liabilities</b>	<b>\$36,676</b>	<b>\$34,795</b>	<b>-5.1%</b>	<b>\$91,449</b>	<b>\$88,779</b>	<b>-2.9%</b>	<b>\$23,130</b>	<b>\$27,305</b>	<b>18.1%</b>	<b>\$1,661,377</b>	<b>\$1,761,310</b>	<b>6.0%</b>
<b>Total Liabilities</b>	<b>\$50,914</b>	<b>\$43,677</b>	<b>-14.2%</b>	<b>\$122,194</b>	<b>\$126,145</b>	<b>3.2%</b>	<b>\$48,490</b>	<b>\$56,508</b>	<b>16.5%</b>	<b>\$1,661,377</b>	<b>\$2,681,011</b>	<b>61.4%</b>
<b>Deferred Inflows of Resources</b>												
Deferred inflows related to bonds										\$211	\$158	-25.1%
Defer inflows related to gift revenue												
Deferred inflows related to pensions	\$623	\$959	54.0%	\$2,564	\$4,208	64.1%	\$1,831	\$2,597	41.8%	\$30,719	\$48,130	56.7%
<b>Total deferred inflows of resources</b>	<b>\$623</b>	<b>\$959</b>	<b>54.0%</b>	<b>\$2,564</b>	<b>\$4,208</b>	<b>64.1%</b>	<b>\$1,831</b>	<b>\$2,597</b>	<b>41.8%</b>	<b>\$30,930</b>	<b>\$48,288</b>	<b>56.1%</b>
<b>Net Position</b>												
Net investment in capital assets	\$131,002	\$125,024	-4.6%	\$309,149	\$329,467	6.6%	\$228,818	\$222,701	-2.7%	\$3,618,873	\$3,883,915	7.3%
Restricted for												
Nonexpendable												
Instruction										\$199,646	\$209,217	4.8%
Research										\$49,442	\$55,445	12.1%
Public service										\$77,352	\$81,902	5.9%
Academic support										\$47,997	\$52,350	9.1%
Scholarship	\$10,260	\$10,193	-0.7%	\$22,397	\$30,277	35.2%	\$234	\$238	1.6%	\$381,175	\$419,777	10.1%
Loans												
Foundation	\$9,574	\$9,108	-4.9%				\$4,168	\$5,946	42.6%	\$13,742	\$15,053	9.5%
Other	\$2,312	\$2,532	9.5%				\$600	\$600	0.0%	\$29,396	\$32,465	10.4%
Expendable												
Research				\$2,929	\$4,069	38.9%				\$68,077	\$78,793	15.7%
Public service										\$138,013	\$158,211	14.6%
Research, instruction, public service										\$168,461	\$189,273	12.4%
Academic support							\$579	\$520	-10.2%	\$39,599	\$45,183	14.1%
Institutional support										\$14,618	\$36,708	151.1%
Scholarship	\$2,523	\$3,428	35.9%	\$59,118	\$69,122	16.9%	\$4		-100.0%	\$176,367	\$195,703	11.0%
Loans	\$1,221	\$1,134	-7.1%				\$3,893	\$3,830	-1.6%	\$49,309	\$54,618	10.8%
Capital additions	\$1,495	\$1,626	8.7%				\$1,412	\$1,732	22.7%	\$130,931	\$136,465	4.2%
Debt Service	\$141	\$190	35.2%							\$3,309	\$5,081	53.5%
Foundation	\$3,944	\$6,722	70.4%				\$4,065	\$4,495	10.6%	\$8,008	\$11,217	40.1%
Other	\$1,154	\$1,021	-11.5%				\$1,767	\$1,083	-38.7%	\$96,802	\$116,360	20.2%
Unrestricted	\$6,891	\$13,858	101.1%	\$105,635	\$95,868	-9.2%	\$89,445	\$91,003	1.7%	\$2,194,690	\$2,273,865	3.6%
<b>Total net position</b>	<b>\$170,516</b>	<b>\$174,835</b>	<b>2.5%</b>	<b>\$499,228</b>	<b>\$528,803</b>	<b>5.9%</b>	<b>\$334,983</b>	<b>\$332,148</b>	<b>-0.8%</b>	<b>\$7,518,855</b>	<b>\$8,051,603</b>	<b>7.1%</b>
<b>Balance Sheet Ratios</b>												
Quick Ratio:(Current Assets-Inventories)/Current Liabilities	1.79	3.03		4.62	3.60		3.38	2.39		2.37	2.41	
Current Ratio: Current Assets / Current Liabilities	1.85	3.11		4.71	3.68		3.44	2.44		2.45	2.50	
Primary Reserve:Expendable Net Assets/Total expenses	1.50	1.43		1.54	1.48		1.57	1.48		1.18	1.16	
<i>Ratio Goal: Greater than 1.0</i>												

**UTAH SYSTEM OF HIGHER EDUCATION**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION**  
**FOR THE YEAR ENDED JUNE 30, 2017**  
(in thousands of dollars)

joal

	UU			USU			WSU			SUU			SNOW		
	2016	2017	% Chg	2016	2017	% Chg	2016	2017	% Chg	2016	2017	% Chg	2016	2017	% Chg
<b>Operating Revenues &amp; Expenses</b>															
Revenues															
Tuition and fees, net	\$316,373	\$327,508	3.5%	\$128,022	\$142,666	11.4%	\$82,277	\$83,820	1.9%	\$61,233	\$52,907	-13.6%	\$8,865	\$9,370	5.7%
Patient services, net	\$1,998,637	\$2,192,329	9.7%												
Interest on Student loans Receivables										\$29	\$34	20.4%			
Federal appropriations				\$5,010	\$4,563	-8.9%									
Federal grants and contracts	\$248,584	\$267,110	7.5%	\$152,433	\$169,095	10.9%	\$391	\$379	-3.1%	\$1,205	\$1,580	31.1%			
State and local grants and contracts	\$14,303	\$15,246	6.6%	\$11,042	\$10,723	-2.9%	\$40	\$88	119.1%				\$280	\$221	-21.2%
Non governmental grants and contracts	\$104,851	\$115,457	10.1%	\$15,151	\$15,233	0.5%	\$70	\$31	-56.3%						
Sales and services, net	\$821,071	\$900,958	9.7%	\$11,922	\$13,425	12.6%	\$2,466	\$2,920	18.4%	\$14,973	\$17,082	14.1%	\$87	\$111	28.1%
Conferences and institutes (non-credit)				\$8,684	\$8,087	-6.9%									
Service departments				\$1,937	\$1,557	-19.6%									
Auxiliary enterprises, net	\$146,407	\$169,583	15.8%	\$49,044	\$50,171	2.3%	\$16,591	\$15,534	-6.4%	\$4,512	\$4,397	-2.6%	\$3,499	\$3,276	-6.4%
Foundation Contributions Received															
Other operating revenues	\$110,591	\$163,768	48.1%	\$18,053	\$20,408	13.0%	\$3,564	\$4,962	39.2%				\$1,533	\$1,874	22.2%
<b>Total operating revenues</b>	<b>\$3,760,817</b>	<b>\$4,151,959</b>	<b>10.4%</b>	<b>\$401,299</b>	<b>\$435,930</b>	<b>8.6%</b>	<b>\$105,399</b>	<b>\$107,734</b>	<b>2.2%</b>	<b>\$81,952</b>	<b>\$76,000</b>	<b>-7.3%</b>	<b>\$14,263</b>	<b>\$14,851</b>	<b>4.1%</b>
Expenses															
Compensation and benefits	\$2,124,108	\$2,361,972	11.2%	\$392,218	\$418,743	6.8%	\$141,985	\$148,787	4.8%	\$77,976	\$82,627	6.0%	\$28,185	\$29,528	4.8%
Actuarial calculated pension expenses				\$9,937	\$11,643	17.2%							\$888	\$1,142	28.6%
Component units	\$435,283	\$473,981	8.9%												
Supplies	\$498,101	\$530,338	6.5%							\$39,937	\$19,082	-52.2%	\$10,134	\$9,258	-8.6%
Purchased services	\$155,401	\$178,994	15.2%												
Medical Claims		\$206,641													
Depreciation and amortization	\$204,396	\$222,143	8.7%	\$43,260	\$45,591	5.4%	\$15,311	\$16,816	9.8%	\$5,978	\$6,591	10.3%	\$4,558	\$4,500	-1.3%
Utilities	\$81,570	\$89,211	9.4%							\$2,267	\$2,412	6.4%	\$1,620	\$1,560	-3.7%
Cost of goods sold	\$38,675	\$42,612	10.2%												
Repairs and maintenance	\$66,719	\$56,494	-15.3%							\$1,248	\$1,032	-17.3%			
Scholarships and fellowships	\$29,766	\$30,914	3.9%	\$29,283	\$35,417	20.9%	\$17,018	\$15,473	-9.1%	\$6,771	\$8,179	20.8%	\$4,230	\$4,369	3.3%
Donation to the College															
Other operating expenses	\$331,716	\$171,665	-48.2%	\$178,855	\$180,428	0.9%	\$52,156	\$55,073	5.6%	\$10,661	\$21,205	98.9%	\$491	\$467	-4.9%
<b>Total operating expenses</b>	<b>\$3,965,735</b>	<b>\$4,364,965</b>	<b>10.1%</b>	<b>\$653,554</b>	<b>\$691,821</b>	<b>5.9%</b>	<b>\$226,470</b>	<b>\$236,150</b>	<b>4.3%</b>	<b>\$144,837</b>	<b>\$141,129</b>	<b>-2.6%</b>	<b>\$50,106</b>	<b>\$50,825</b>	<b>1.4%</b>
<b>Operating revenue/ (loss)</b>	<b>(\$204,918)</b>	<b>(\$213,006)</b>	<b>3.9%</b>	<b>(\$252,255)</b>	<b>(\$255,891)</b>	<b>1.4%</b>	<b>(\$121,071)</b>	<b>(\$128,416)</b>	<b>6.1%</b>	<b>(\$62,886)</b>	<b>(\$65,129)</b>	<b>3.6%</b>	<b>(\$35,843)</b>	<b>(\$35,973)</b>	<b>0.4%</b>

**UTAH SYSTEM OF HIGHER EDUCATION**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION**  
**FOR THE YEAR ENDED JUNE 30, 2017**  
(in thousands of dollars)

joal

	UU			USU			WSU			SUU			SNOW		
	2016	2017	% Chg	2016	2017	% Chg	2016	2017	% Chg	2016	2017	% Chg	2016	2017	% Chg
<b>Nonoperating Revenues (Expenses)</b>															
State appropriations	\$313,518	\$322,050	2.7%	\$188,064	\$197,438	5.0%	\$77,274	\$81,512	5.5%	\$35,219	\$37,828	7.4%	\$23,392	\$24,859	6.3%
State and local grants				\$10,428	\$7,539	-27.7%	\$2,752	\$2,691	-2.2%						
State land grant revenues				\$484	\$137	-71.6%									
Financial aid grants				\$39,835	\$38,176	-4.2%									
Government Grants	\$34,663	\$44,977	29.8%				\$32,837	\$31,456	-4.2%	\$21,269	\$20,630	-3.0%	\$7,976	\$8,668	8.7%
Nongovernmental grants and contracts							\$406	\$350	-13.9%	\$4,311	\$6,439	49.4%			
Gifts	\$90,869	\$117,949	29.8%	\$20,605	\$14,846	-28.0%	\$9,127	\$7,615	-16.6%				\$1,283	\$1,091	-15.0%
Investment income	\$27,104	\$91,705	238.3%	\$18,226	\$29,423	61.4%	(\$728)	\$16,640	-2385.2%	\$1,119	\$3,276	192.7%	\$343	\$1,061	209.6%
Interest	(\$38,158)	(\$39,140)	2.6%	(\$5,343)	(\$7,469)	39.8%	(\$2,118)	(\$1,849)	-12.7%	(\$650)	(\$745)	14.7%			
Others	(\$2,394)	\$5	-100.2%	(\$1,992)	(\$1,179)	-40.8%				(\$33)	(\$47)	44.7%	(\$612)	(\$858)	40.2%
Total nonoperating revenues	\$425,602	\$537,546	26.3%	\$270,306	\$278,910	3.2%	\$119,549	\$138,413	15.8%	\$61,234	\$67,380	10.0%	\$32,382	\$34,821	7.5%
Income before capital and permanent endowment additions	\$220,684	\$324,540	47.1%	\$18,051	\$23,019	27.5%	(\$1,522)	\$9,998	-756.8%	(\$1,651)	\$2,251	-236.3%	(\$3,462)	(\$1,152)	-66.7%

<b>Capital and Permanent Endowment Additions</b>															
Capital appropriations	\$22,620	\$34,433	52.2%	\$52,990	\$14,609	-72.4%	\$55,116	\$7,241	-86.9%	\$640	\$1,663	160.0%		\$948	
Capital grants and gifts	\$24,256	\$40,144	65.5%	\$13,259	\$14,332	8.1%	\$9,127	\$6,366	-30.2%	\$3,515	\$5,335	51.8%			
Additions to permanent endowments	\$20,731	\$19,732	-4.8%	\$4,646	\$7,670	65.1%	\$2,302	\$2,962	28.7%	\$857	\$452	-47.2%	\$71	\$101	41.6%
Total capital and permanent endowment additions	\$67,607	\$94,309	39.5%	\$70,895	\$36,611	-48.4%	\$66,545	\$16,570	-75.1%	\$5,012	\$7,450	48.7%	\$71	\$1,049	1370.8%
Increase in net position	\$288,291	\$418,849	45.3%	\$88,946	\$59,630	-33.0%	\$65,022	\$26,567	-59.1%	\$3,360	\$9,700	188.7%	(\$3,390)	(\$103)	-97.0%

<b>Net Position</b>															
Net position - beginning of year	\$4,233,415	\$4,521,706	6.8%	\$1,080,864	\$1,169,809	8.2%	\$452,565	\$517,887	14.4%	\$206,699	\$210,059	1.6%	\$98,057	\$94,667	-3.5%
Net position - end of year	\$4,521,706	\$4,940,555	9.3%	\$1,169,809	\$1,229,440	5.1%	\$517,587	\$544,455	5.2%	\$210,059	\$219,759	4.6%	\$94,667	\$94,564	-0.1%

<b>Ratios</b>															
Net Operating Revenues: Operating Revenue (loss) + Net Non Operating Revenues / Operating Revenue + Non Operating Revenue	5.3%	6.9%		2.7%	3.2%		-0.7%	4.1%		-1.2%	1.6%		-7.4%	-2.3%	
<i>Ratio Goal: Positive value is a surplus for the year Between 2% - 4% return over long-term</i>															
Return on Net Assets: Change in net assets/Total Net Assets	6.4%	8.5%		7.6%	4.9%		12.6%	4.9%		1.6%	4.4%		-3.6%	-0.1%	
<i>Ratio Standard: Greater than 4% Ratio Goal: Between 3% - 4% return over long-term</i>															



**UTAH SYSTEM OF HIGHER EDUCATION**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION**  
**FOR THE YEAR ENDED JUNE 30, 2017**  
(in thousands of dollars)

joal

	DSU			UVU			SLCC			USHE		
	2016	2017	% Chg	2016	2017	% Chg	2016	2017	% Chg	2016	2017	% Chg
<b>Operating Revenues &amp; Expenses</b>												
Revenues												
Tuition and fees, net	\$35,745	\$38,456	7.6%	\$126,084	\$137,605	9.1%	\$62,067	\$62,614	0.9%	\$820,667	\$854,947	4.2%
Patient services, net										\$1,998,637	\$2,192,329	9.7%
Interest on Student loans Receivables							\$279	\$294	5.4%	\$308	\$329	6.8%
Federal appropriations										\$5,010	\$4,563	-8.9%
Federal grants and contracts	\$80	\$103	28.6%	\$450	\$289	-35.7%	\$6,053	\$4,849	-19.9%	\$409,196	\$443,405	8.4%
State and local grants and contracts							\$1,051	\$521	-50.5%	\$26,717	\$26,799	0.3%
Non governmental grants and contracts				\$283	\$236	-16.6%	\$1,833	\$1,518	-17.2%	\$122,188	\$132,475	8.4%
Sales and services, net				\$3,894	\$3,490	-10.4%	\$266	\$29	-89.2%	\$854,678	\$938,014	9.8%
Conferences and institutes (non-credit)										\$8,684	\$8,087	-6.9%
Service departments										\$1,937	\$1,557	-19.6%
Auxiliary enterprises, net	\$8,012	\$9,506	18.6%	\$13,281	\$15,024	13.1%	\$9,535	\$8,764	-8.1%	\$250,882	\$276,255	10.1%
Foundation Contributions Received	\$387	\$2,209	470.0%				\$2,983	\$2,933	-1.7%	\$3,370	\$5,141	52.6%
Other operating revenues	\$568	\$989	74.1%	\$4,699	\$5,303	12.8%	\$3,273	\$3,655	11.7%	\$142,281	\$200,959	41.2%
<b>Total operating revenues</b>	<b>\$44,793</b>	<b>\$51,263</b>	<b>14.4%</b>	<b>\$148,692</b>	<b>\$161,947</b>	<b>8.9%</b>	<b>\$87,340</b>	<b>\$85,177</b>	<b>-2.5%</b>	<b>\$4,644,555</b>	<b>\$5,084,861</b>	<b>9.5%</b>
Expenses												
Compensation and benefits	\$52,956	\$56,370	6.4%	\$191,928	\$211,304	10.1%	\$126,114	\$138,699	10.0%	\$3,135,471	\$3,448,030	10.0%
Actuarial calculated pension expenses	\$1,220	\$1,277	4.7%				\$4,246	\$5,540	30.5%	\$16,291	\$19,602	20.3%
Component units										\$435,283	\$473,981	8.9%
Supplies				\$43,836	\$51,675	17.9%				\$592,007	\$610,353	3.1%
Purchased services										\$155,401	\$178,994	15.2%
Medical Claims											\$206,641	
Depreciation and amortization	\$5,634	\$6,118	8.6%	\$15,602	\$16,384	5.0%	\$11,331	\$11,583	2.2%	\$306,071	\$329,726	7.7%
Utilities	\$1,945	\$2,052	5.5%	\$14,137	\$15,166	7.3%				\$101,539	\$110,400	8.7%
Cost of goods sold	\$3,718	\$3,904	5.0%	\$8,822	\$8,236	-6.6%				\$51,215	\$54,752	6.9%
Repairs and maintenance										\$67,967	\$57,526	-15.4%
Scholarships and fellowships	\$14,535	\$14,515	-0.1%	\$32,551	\$32,301	-0.8%	\$17,249	\$14,928	-13.5%	\$151,403	\$156,097	3.1%
Donation to the College	\$822	\$1,370	66.8%				\$2,688	\$2,270	-15.6%	\$3,510	\$3,640	3.7%
Other operating expenses	\$17,038	\$20,960	23.0%				\$48,340	\$46,769	-3.2%	\$639,257	\$496,568	-22.3%
<b>Total operating expenses</b>	<b>\$97,867</b>	<b>\$106,566</b>	<b>8.9%</b>	<b>\$306,876</b>	<b>\$335,065</b>	<b>9.2%</b>	<b>\$209,968</b>	<b>\$219,790</b>	<b>4.7%</b>	<b>\$5,655,414</b>	<b>\$6,146,310</b>	<b>8.7%</b>
<b>Operating revenue/ (loss)</b>	<b>(\$53,074)</b>	<b>(\$55,303)</b>	<b>4.2%</b>	<b>(\$158,184)</b>	<b>(\$173,118)</b>	<b>9.4%</b>	<b>(\$122,628)</b>	<b>(\$134,613)</b>	<b>9.8%</b>	<b>(\$1,010,859)</b>	<b>(\$1,061,449)</b>	<b>5.0%</b>

**UTAH SYSTEM OF HIGHER EDUCATION**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION**  
**FOR THE YEAR ENDED JUNE 30, 2017**  
(in thousands of dollars)

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	DSU			UVU			SLCC			USHE		
	2016	2017	% Chg	2016	2017	% Chg	2016	2017	% Chg	2016	2017	% Chg
<b>Nonoperating Revenues (Expenses)</b>												
State appropriations	\$33,571	\$36,662	9.2%	\$102,596	\$106,398	3.7%	\$96,337	\$97,976	1.7%	\$869,969	\$904,721	4.0%
State and local grants	\$1,088	\$1,047	-3.8%	\$6,787	\$6,859	1.1%	\$632	\$606	-4.2%	\$21,686	\$18,741	-13.6%
State land grant revenues										\$484	\$137	-71.6%
Financial aid grants										\$39,835	\$38,176	-4.2%
Government Grants	\$15,661	\$15,618	-0.3%	\$55,501	\$54,272	-2.2%	\$29,336	\$27,212	-7.2%	\$197,243	\$202,833	2.8%
Nongovernmental grants and contracts	\$13	\$3	-79.8%							\$4,730	\$6,791	43.6%
Gifts	\$1,129	\$1,286	13.9%	\$17,430	\$17,993	3.2%	\$896	\$979	9.2%	\$141,340	\$161,757	14.4%
Investment income	(\$16)	\$3,003	-18846.0%	\$3,074	\$7,551	145.7%	\$2,027	\$2,927	44.4%	\$51,148	\$155,586	204.2%
Interest	(\$523)	(\$1,074)	105.2%	(\$2,681)	(\$2,499)	-6.8%	(\$8)	\$3	-139.7%	(\$49,481)	(\$52,774)	6.7%
Others	(\$264)	\$523	-298.5%	(\$385)	(\$191)	-50.3%	(\$260)	(\$221)	-15.1%	(\$5,940)	(\$1,968)	-66.9%
Total nonoperating revenues	\$50,659	\$57,067	12.6%	\$182,322	\$190,383	4.4%	\$128,961	\$129,481	0.4%	\$1,271,014	\$1,434,001	12.8%
Income before capital and permanent endowment additions	(\$2,415)	\$1,764	-173.0%	\$24,138	\$17,265	-28.5%	\$6,333	(\$5,132)	-181.0%	\$260,155	\$372,552	43.2%

<b>Capital and Permanent Endowment Additions</b>												
Capital appropriations	\$5,981	\$1,468	-75.5%	\$1,062	\$3,483	228.1%	\$1,621		-100.0%	\$140,028	\$63,846	-54.4%
Capital grants and gifts	\$1,681	\$192	-88.6%	\$228	\$2,124	832.8%	\$430	\$75	-82.6%	\$52,496	\$68,568	30.6%
Additions to permanent endowments	\$210	\$895	326.3%	\$1,315	\$6,703	409.6%	\$463	\$1,097	137.1%	\$30,594	\$39,613	29.5%
Total capital and permanent endowment additions	\$7,871	\$2,555	-67.5%	\$2,605	\$12,311	372.6%	\$2,513	\$1,172	-53.4%	\$223,119	\$172,027	-22.9%
Increase in net position	\$5,456	\$4,319	-20.8%	\$26,742	\$29,575	10.6%	\$8,846	(\$3,960)	-144.8%	\$483,274	\$544,579	12.7%

<b>Net Position</b>												
Net position - beginning of year	\$165,059	\$170,516	3.3%	\$472,486	\$499,228	5.7%	\$326,137	\$336,107	3.1%	\$7,035,281	\$7,519,980	6.9%
Net position - end of year	\$170,516	\$174,835	2.5%	\$499,228	\$528,803	5.9%	\$334,983	\$332,148	-0.8%	\$7,518,555	\$8,064,559	7.3%

<b>Ratios</b>												
Net Operating Revenues: Operating Revenue (loss) + Net Non Operating Revenues / Operating Revenue + Non Operating Revenue	-2.5%	1.6%		7.3%	4.9%		2.9%	-2.4%		4.4%	5.7%	
<i>Ratio Goal: Positive value is a surplus for the year Between 2% - 4% return over long-term</i>												
Return on Net Assets: Change in net assets/Total Net Assets	3.2%	2.5%		5.4%	5.6%		2.6%	-1.2%		6.4%	6.8%	
<i>Ratio Standard: Greater than 4% Ratio Goal: Between 3% - 4% return over long-term</i>												

**UTAH SYSTEM OF HIGHER EDUCATION**  
**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED JUNE 30, 2017**  
(in thousands of dollars)

	UU			USU			WSU			SUU			SNOW		
	2016	2017	% Chg	2016	2017	% Chg	2016	2017	% Chg	2016	2017	% Chg	2016	2017	% Chg
<b>Cash Flows From Operating Activities</b>															
Receipts from tuition and fees	\$317,032	\$326,427	3.0%	\$128,100	\$143,141	11.7%	\$81,187	\$85,605	5.4%	\$59,873	\$51,601	-13.8%	\$9,398	\$10,204	8.6%
Receipts from patient services	\$1,983,853	\$2,133,081	7.5%												
Receipts from grants and contracts	\$381,860	\$405,548	6.2%	\$177,438	\$190,586	7.4%	\$501	\$498	-0.8%	\$1,267	\$1,605	26.6%	\$280	\$221	-21.2%
Receipts from auxiliary and educational services	\$967,915	\$1,073,448	10.9%				\$19,057	\$18,454	-3.2%	\$13,436	\$20,794	54.8%	\$4,344	\$4,060	-6.5%
Sales and services receipts of educational departments				\$11,922	\$13,425	12.6%									
Conferences and institutes (non-credit) receipts				\$8,684	\$8,087	-6.9%									
Receipts from lease/rental															
Receipts from fines															
Receipts from service departments				\$1,874	\$1,633	-12.9%									
Receipts from auxiliary enterprises				\$49,518	\$50,082	1.1%									
Receipts from federal appropriations				\$5,010	\$4,563	-8.9%									
Collection of loans to students	\$6,955	\$7,739	11.3%	\$1,783	\$1,910	7.2%	\$1,179	\$1,086	-7.9%	\$414	\$227	-45.2%	\$60	\$11	-82.3%
Payments to suppliers	(\$1,601,466)	(\$1,754,374)	9.5%	(\$177,215)	(\$187,402)	5.7%	(\$52,155)	(\$52,313)	0.3%	(\$52,990)	(\$45,442)	-14.2%	(\$12,191)	(\$10,688)	-12.3%
Payments for compensation and benefits	(\$2,102,768)	(\$2,326,965)	10.7%	(\$398,104)	(\$426,187)	7.1%	(\$141,992)	(\$148,289)	4.4%	(\$78,388)	(\$82,734)	5.5%	(\$29,069)	(\$30,373)	4.5%
Payments for scholarships and fellowships	(\$29,766)	(\$30,914)	3.9%	(\$29,283)	(\$35,417)	20.9%	(\$17,023)	(\$15,631)	-8.2%	(\$6,771)	(\$8,179)	20.8%	(\$4,230)	(\$4,369)	3.3%
Loans issued to students	(\$6,592)	(\$5,841)	-11.4%	(\$2,018)	(\$1,992)	-1.3%	(\$1,430)	(\$58)	-95.9%	(\$408)	(\$244)	-40.1%			
Receipt of student loan proceeds															
Other	\$106,669	\$144,389	35.4%	\$17,665	\$20,723	17.3%	\$3,361	\$4,945	47.1%				\$1,678	\$2,007	19.6%
<b>Net cash provided by operating activities</b>	<b>\$23,692</b>	<b>(\$27,462)</b>	<b>-215.9%</b>	<b>(\$204,627)</b>	<b>(\$216,848)</b>	<b>6.0%</b>	<b>(\$107,314)</b>	<b>(\$105,703)</b>		<b>(\$63,565)</b>	<b>(\$62,373)</b>	<b>-1.9%</b>	<b>(\$29,731)</b>	<b>(\$28,927)</b>	<b>-2.7%</b>
<b>Cash Flows From Noncapital Financing Activities</b>															
State appropriations	\$313,518	\$322,050	2.7%	\$189,267	\$197,424	4.3%	\$77,274	\$81,512	5.5%	\$35,219	\$37,828	7.4%	\$22,469	\$23,282	3.6%
State grants				\$13,921	\$6,810	-51.1%									
State land-grant revenues				(\$26)	\$598	-2358.6%									
Financial aid grants				\$39,756	\$37,952	-4.5%									
Government grants	\$34,663	\$44,977	29.8%												
Receipts from grants and contracts							\$35,994	\$34,496	-4.2%	\$19,844	\$18,868	-4.9%	\$8,084	\$7,764	-4.0%
Federal direct loan receipts	\$135,497	\$138,723	2.4%	\$58,753	\$57,556	-2.0%	\$43,773	\$43,427	-0.8%	\$1,792	\$2,991	66.9%			
Federal direct loan payments	(\$135,497)	(\$138,723)	2.4%	(\$59,100)	(\$57,488)	-2.7%	(\$43,773)	(\$43,327)	-1.0%	(\$1,793)	(\$3,013)	68.0%			
Payments on debt															
Interest on debt															
Gifts				\$12,867	\$18,006	39.9%	\$6,032	\$9,017	49.5%	\$8,381	\$7,616	-9.1%	\$1,283	\$931	-27.4%
Endowment	\$20,739	\$19,741	-4.8%				\$2,147	\$2,962	38.0%				\$71	\$101	41.6%
Non endowment	\$93,098	\$84,118	-9.6%												
Other	\$3,124	\$5,141	64.6%	\$98	\$843	757.7%	(\$10)	(\$18)	80.1%						
<b>Net cash provided by noncapital financing activities</b>	<b>\$465,142</b>	<b>\$476,027</b>	<b>2.3%</b>	<b>\$255,535</b>	<b>\$261,702</b>	<b>2.4%</b>	<b>\$121,438</b>	<b>\$128,067</b>	<b>5.5%</b>	<b>\$63,441</b>	<b>\$64,289</b>	<b>1.3%</b>	<b>\$31,907</b>	<b>\$32,078</b>	<b>0.5%</b>
<b>Cash Flows from Capital and Related Financing Activities</b>															
Proceeds from capital debt	\$81,734	\$159,875	95.6%	\$82,554	\$33,195	-59.8%		\$7,215		\$9,522		-100.0%			
Issuance of Note Receivable											\$8			\$948	
Capital appropriations	\$22,475	\$34,300	52.6%	\$9,237	\$16,374	77.3%					\$8				
Capital grants and gifts				\$20,613	\$11,144	-45.9%	\$4,894	\$8,190	67.3%	\$8,658	\$5,048	-41.7%			
Gifts	\$24,240	\$29,794	22.9%												
Other				\$169	\$650	283.4%									
Proceeds from disposal of capital assets															
Purchase of capital assets	(\$372,305)	(\$459,004)	23.3%	(\$104,484)	(\$92,481)	-11.5%	(\$21,323)	(\$22,276)	4.5%	(\$19,043)	(\$3,336)	-82.5%	(\$1,049)	(\$4,560)	334.9%
Principal paid on capital debt	(\$74,162)	(\$82,850)	11.7%	(\$23,919)	(\$10,740)	-55.1%	(\$2,410)	(\$10,575)	338.8%	(\$13,471)	(\$1,670)	-87.6%	(\$611)	(\$634)	3.8%
Interest paid on capital debt	(\$43,826)	(\$44,714)	2.0%	(\$5,926)	(\$7,691)	29.8%	(\$2,222)	(\$1,849)	-16.8%	(\$1,361)	(\$1,249)	-8.2%	(\$640)	(\$614)	-4.0%
<b>Net cash used by capital and related financing activities</b>	<b>(\$361,844)</b>	<b>(\$362,599)</b>	<b>0.2%</b>	<b>(\$21,755)</b>	<b>(\$49,550)</b>	<b>127.8%</b>	<b>(\$21,061)</b>	<b>(\$19,295)</b>	<b>-8.4%</b>	<b>(\$15,694)</b>	<b>(\$1,199)</b>	<b>-92.4%</b>	<b>(\$2,299)</b>	<b>(\$4,765)</b>	<b>107.2%</b>
<b>Cash Flows From Investing Activities</b>															
Proceeds from sales and maturities of investments	\$2,282,609	\$2,201,747	-3.5%	\$276,761	\$213,629	-22.8%	\$44,245	\$25,857	-41.6%	\$42,162	\$32,388	-23.2%	\$8,263	\$6,913	-16.3%
Receipt of interest and dividends on investments	\$22,771	\$32,363	42.1%	\$13,431	\$13,345	-0.6%	\$6,958	\$9,212	32.4%	\$1,032	\$1,276	23.7%	\$540	\$481	-10.9%
Purchase of investments	(\$2,416,159)	(\$2,260,733)	-6.4%	(\$275,441)	(\$277,036)	0.6%	(\$26,063)	(\$57,799)	121.8%	(\$33,864)	(\$42,128)	24.4%	(\$5,863)	(\$7,881)	34.4%
<b>Net cash used by investing activities</b>	<b>(\$110,779)</b>	<b>(\$26,623)</b>	<b>-76.0%</b>	<b>\$14,751</b>	<b>(\$50,062)</b>	<b>-439.4%</b>	<b>\$25,140</b>	<b>(\$22,730)</b>	<b>-190.4%</b>	<b>\$9,330</b>	<b>(\$8,463)</b>	<b>-190.7%</b>	<b>\$2,939</b>	<b>(\$487)</b>	<b>-116.6%</b>
<b>Net change in cash</b>	<b>\$16,211</b>	<b>\$59,343</b>	<b>266.1%</b>	<b>\$43,905</b>	<b>(\$54,759)</b>	<b>-224.7%</b>	<b>\$18,203</b>	<b>(\$19,660)</b>	<b>-208.0%</b>	<b>(\$6,488)</b>	<b>(\$7,747)</b>	<b>19.4%</b>	<b>\$2,817</b>	<b>(\$2,101)</b>	<b>-174.6%</b>

**UTAH SYSTEM OF HIGHER EDUCATION**  
**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED JUNE 30, 2017**  
(in thousands of dollars)

	UU			USU			WSU			SUU			SNOW		
	2016	2017	% Chg	2016	2017	% Chg	2016	2017	% Chg	2016	2017	% Chg	2016	2017	% Chg
Cash - beginning of year	\$539,342	\$555,553	3.0%	\$85,130	\$129,034	51.6%	\$51,371	\$69,574	35.4%	\$38,570	\$32,082	-16.8%	\$8,193	\$11,010	34.4%
Cash - end of year	\$555,553	\$614,896	10.7%	\$129,034	\$74,276	-42.4%	\$69,574	\$49,914	-28.3%	\$32,082	\$24,335	-24.1%	\$11,010	\$8,909	-19.1%

<b>Reconciliation of Operating Loss to Net Cash Provided By</b>															
<b>Operating Activities</b>															
Operating Loss	(\$204,918)	(\$213,006)	3.9%	(\$252,255)	(\$255,891)	1.4%	(\$121,071)	(\$128,416)	6.1%	(\$62,856)	(\$65,129)	3.6%	(\$35,843)	(\$35,973)	0.4%
Other operating activities not requiring cash													\$679	\$20	-97.0%
Provision for uncollectable loans and write-offs															
Difference between actuarial calculated pension expense and actual contributions							(\$35)	\$518	-1582.9%	(\$221)	\$62	-128.2%			
Operation & Maintenance Expense paid by DFCM										\$1,062	\$1,657	56.1%	\$923	\$1,577	70.9%
<b>Adjustments</b>															
Depreciation and amortization expense	\$204,396	\$222,143	8.7%	\$43,260	\$45,591	5.4%	\$15,330	\$16,909	10.3%	\$5,978	\$6,591	10.3%	\$4,558	\$4,500	-1.3%
Gifts-in-kind and transfers reducing payments to suppliers				\$368	\$755	105.1%									
<b>Change in assets, deferred outflows and inflows of resources and liabilities</b>															
Income from fines															
Receivables, net	(\$17,353)	(\$33,427)	92.6%	\$243	(\$3,043)	-1353.4%	(\$769)	\$1,262	-264.0%	(\$5,041)	(\$903)	-82.1%	(\$107)	\$561	-626.1%
Pledge Receivables								\$2,700							
Due from related parties										\$162	\$84	-48.1%			
Inventory	(\$6,615)	(\$7,460)	12.8%	\$146	(\$25)	-116.9%	(\$82)	\$626	-865.9%	(\$150)	(\$567)	278.1%	\$193	(\$8)	-104.1%
Prepaid expenses				\$837	(\$1,195)	-242.8%	(\$854)	(\$682)	-20.1%	(\$285)	(\$1,342)	370.1%	(\$74)	\$105	-243.0%
Net pension asset	\$191	\$17	-91.1%										\$1	\$0	-82.6%
Other assets	(\$5,237)	\$3,378	-164.5%				(\$17)	(\$33)	91.2%						
Deferred outflows related to pensions	(\$47,388)	(\$1,110)	-97.7%												
Accounts payable	\$17,851	(\$356)	-102.0%				\$796	\$17	-97.9%	\$703	(\$2,874)	-509.0%			
Due to related parties										(\$10)	\$257	-2767.0%			
Accrued payroll	\$15,158	\$24,157	59.4%				(\$231)	\$15	-106.7%	\$309	(\$230)	-174.5%			
Accrued liabilities							(\$162)	\$58	-135.6%	(\$351)	\$352	-200.4%			
Accounts payable and accrued expenses				\$3,107	(\$4,732)	-252.3%							(\$80)	(\$38)	-52.8%
Compensated absences and early retirement benefits	\$6,300	\$7,283	15.6%	\$2,028	\$1,195	-41.1%	\$420	(\$93)	-122.2%	(\$263)	\$129	-149.1%	\$96	\$146	51.9%
Unearned Revenue	\$9,290	(\$19,170)	-306.4%	(\$1,435)	(\$769)	-46.4%	(\$320)	\$523	-263.5%	(\$2,632)	(\$502)	-80.9%	(\$25)	\$35	-244.1%
Deposits and other liabilities	\$4,938	(\$14,571)	-395.1%				\$67	\$135	102.7%				(\$5)	(\$16)	235.5%
Net pension liability	\$42,039	(\$6,585)	-115.7%	(\$794)	\$1,226	-254.5%							\$1,037	\$301	-71.0%
Deferred inflows related to pensions	\$5,040	\$11,245	123.1%												
Net student loan activity				(\$131)	\$41	-130.9%									
Student loan receivables							(\$385)	\$758	-296.8%	\$60	\$41	-31.0%	\$45	\$11	-76.3%
Deferred outflows of resources													(\$1,244)	(\$297)	-76.1%
Deferred inflows of resources													\$114	\$148	29.6%
<b>Net cash provided by operating activities</b>	<b>\$23,692</b>	<b>(\$27,462)</b>	<b>-215.9%</b>	<b>(\$204,627)</b>	<b>(\$216,848)</b>	<b>6.0%</b>	<b>(\$107,314)</b>	<b>(\$105,703)</b>	<b>-1.5%</b>	<b>(\$63,535)</b>	<b>(\$62,373)</b>	<b>-1.8%</b>	<b>(\$29,731)</b>	<b>(\$28,927)</b>	<b>-2.7%</b>

<b>Noncash Investing, Capital, and Financing Activities</b>															
Capital leases	\$38,914		-100.0%		\$2,601										
Repairs and maintenance paid for by DFCM										\$1,062	\$1,657	56.1%			
Capital projects paid for by DFCM										\$640	\$1,655	158.8%			
Donated property and equipment	\$6,443	\$3,785	-41.3%	\$103	\$1,211	1080.9%	\$221	\$237	7.0%				\$554	\$190	-65.7%
Completed construction projects transferred from State of Utah	\$145	\$133	-8.3%	\$43,702	(\$400)	-100.9%	\$55,116	\$7,241	-86.9%						
Donated investment securities										\$11	\$70	534.6%			
Reinvestment of investment dividends and interest										\$432	\$412	-4.5%			
Investment purchases (Unsettled)															
Annuity and life income	(\$185)	(\$443)	139.5%												
Change in fair values of investments	\$3,458	\$59,341	1616.0%	\$5,066	\$15,163	199.3%	(\$7,600)	\$7,331	-196.5%	(\$266)	\$1,636	-714.0%	\$99	\$581	487.0%
Amortization of original issue premium, reoffering premium, and net loss on bonds				(\$583)	(\$222)	-61.8%									
Deferred outflows of resources related to refunding of debt										\$711	\$504	-29.2%			
Additions to pledges receivable for non-capital financing activities				\$1,979	\$2,874	45.2%								\$496	
Additions to pledges receivable for capital and related financing activities				\$6,226	\$2,700	-56.6%									
Disposal of capital assets				(\$2,450)	(\$1,482)	-39.5%				(\$33)	(\$47)	44.7%			
<b>Total noncash investing, capital, and financing activities</b>	<b>\$48,775</b>	<b>\$62,816</b>	<b>28.8%</b>	<b>\$54,043</b>	<b>\$22,445</b>	<b>-58.5%</b>	<b>\$47,737</b>	<b>\$14,809</b>	<b>-69.0%</b>	<b>\$2,556</b>	<b>\$5,887</b>	<b>130.4%</b>	<b>\$653</b>	<b>\$1,266</b>	<b>93.9%</b>

**UTAH SYSTEM OF HIGHER EDUCATION**  
**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED JUNE 30, 2017**  
(in thousands of dollars)

	DSU			UVU			SLCC			USHE		
	2016	2017	% Chg	2016	2017	% Chg	2016	2017	% Chg	2016	2017	% Chg
<b>Cash Flows From Operating Activities</b>												
Receipts from tuition and fees	\$35,339	\$38,401	8.7%	\$125,420	\$136,735	9.0%	\$60,132	\$61,629	2.5%	\$816,481	\$853,743	4.6%
Receipts from patient services										\$1,983,853	\$2,133,081	7.5%
Receipts from grants and contracts	\$80	\$103	28.6%	\$733	\$526	-28.3%	\$9,013	\$7,733	-14.2%	\$571,174	\$606,819	6.2%
Receipts from auxiliary and educational services	\$8,797	\$10,345	17.6%	\$18,030	\$18,496	2.6%				\$1,031,579	\$1,145,597	11.1%
Sales and services receipts of educational departments							\$266	\$29	-89.2%	\$12,187	\$13,454	10.4%
Conferences and institutes (non-credit) receipts										\$8,684	\$8,087	-6.9%
Receipts from lease/rental							\$1,164	\$1,432	23.1%	\$1,164	\$1,432	23.1%
Receipts from fines							\$3	\$3	13.5%	\$3	\$3	13.5%
Receipts from service departments										\$1,874	\$1,633	-12.9%
Receipts from auxiliary enterprises							\$9,597	\$8,752	-8.8%	\$59,115	\$58,834	-0.5%
Receipts from federal appropriations										\$5,010	\$4,563	-8.9%
Collection of loans to students	\$205		-100.0%	\$241	\$236	-2.1%	\$608	\$378	-37.9%	\$11,444	\$11,586	1.2%
Payments to suppliers	(\$14,949)	(\$30,301)	102.7%	(\$61,468)	(\$70,562)	14.8%	(\$46,731)	(\$44,173)	-5.5%	(\$2,019,164)	(\$2,195,256)	8.7%
Payments for compensation and benefits	(\$53,255)	(\$56,718)	6.5%	(\$190,367)	(\$206,812)	8.6%	(\$128,726)	(\$135,634)	5.4%	(\$3,122,669)	(\$3,413,714)	9.3%
Payments for scholarships and fellowships	(\$15,027)	(\$15,009)	-0.1%	(\$30,468)	(\$30,529)	0.2%	(\$17,251)	(\$14,910)	-13.6%	(\$149,819)	(\$154,957)	3.4%
Loans issued to students	(\$172)	(\$145)	-15.7%	(\$338)	(\$202)	-40.3%	(\$389)	(\$114)	-70.8%	(\$11,348)	(\$8,596)	-24.2%
Receipt of student loan proceeds	\$493	\$659	33.8%				\$329	\$485	47.2%	\$822	\$1,144	39.2%
Other				\$4,975	\$5,775	16.1%	\$1,811	\$2,038	12.6%	\$136,157	\$179,878	32.1%
<b>Net cash provided by operating activities</b>	<b>(\$38,490)</b>	<b>(\$52,665)</b>	<b>36.8%</b>	<b>(\$133,243)</b>	<b>(\$146,337)</b>	<b>9.8%</b>	<b>(\$110,176)</b>	<b>(\$112,352)</b>	<b>2.0%</b>	<b>(\$663,453)</b>	<b>(\$752,668)</b>	<b>13.4%</b>
<b>Cash Flows From Noncapital Financing Activities</b>												
State appropriations	\$33,571	\$34,744	3.5%	\$103,330	\$109,113	5.6%	\$93,624	\$95,605	2.1%	\$868,271	\$901,557	3.8%
State grants	\$1,049	\$982	-6.4%							\$14,969	\$7,792	-47.9%
State land-grant revenues										(\$26)	\$598	-2358.6%
Financial aid grants	\$15,661	\$15,618	-0.3%							\$55,417	\$53,570	-3.3%
Government grants										\$34,663	\$44,977	29.8%
Receipts from grants and contracts	(\$157)	(\$176)	11.8%	\$60,991	\$60,533	-0.8%	\$29,969	\$27,818	-7.2%	\$154,724	\$149,302	-3.5%
Federal direct loan receipts	\$17,764	\$17,681	-0.5%				\$21,554	\$18,805	-12.8%	\$279,133	\$279,183	0.0%
Federal direct loan payments	(\$17,907)	(\$17,678)	-1.3%				(\$21,785)	(\$18,756)	-13.9%	(\$279,854)	(\$278,985)	-0.3%
Payments on debt							(\$3,571)		-100.0%	(\$3,571)	\$0	-100.0%
Interest on debt							(\$83)	\$520	-728.4%	(\$83)	\$520	-728.4%
Gifts	\$1,170	\$1,557	33.0%	\$3,304	\$4,194	26.9%	\$941	\$853	-9.3%	\$33,977	\$42,173	24.1%
Endowment										\$22,958	\$22,804	-0.7%
Non endowment										\$93,098	\$84,118	-9.6%
Other	\$653	\$274	-58.0%				\$32	(\$115)	-460.5%	\$3,897	\$6,124	57.1%
<b>Net cash provided by noncapital financing activities</b>	<b>\$51,803</b>	<b>\$53,001</b>	<b>2.3%</b>	<b>\$167,625</b>	<b>\$173,839</b>	<b>3.7%</b>	<b>\$120,681</b>	<b>\$124,730</b>	<b>3.4%</b>	<b>\$1,277,573</b>	<b>\$1,313,733</b>	<b>2.8%</b>
<b>Cash Flows from Capital and Related Financing Activities</b>												
Proceeds from capital debt					\$1,820					\$173,810	\$202,105	16.3%
Issuance of Note Receivable										\$36,470	\$51,630	41.6%
Capital appropriations	\$4,758		-100.0%							\$34,492	\$24,567	-28.8%
Capital grants and gifts	\$327	\$185	-43.5%							\$24,240	\$29,794	22.9%
Gifts										\$169	\$650	283.4%
Other							\$309	\$452	46.4%	\$309	\$547	77.3%
Proceeds from disposal of capital assets												
Purchase of capital assets	(\$28,418)	(\$8,418)	-70.4%	(\$9,882)	(\$26,699)	170.2%	(\$6,274)	(\$5,602)	-10.7%	(\$562,777)	(\$622,376)	10.6%
Principal paid on capital debt	(\$858)	(\$1,172)	36.7%	(\$5,642)	(\$3,689)	-34.6%	(\$1,210)		-100.0%	(\$122,282)	(\$111,330)	-9.0%
Interest paid on capital debt	(\$445)	(\$1,085)	144.0%	(\$3,014)	(\$2,714)	-9.9%	(\$102)	(\$102)	-100.0%	(\$57,534)	(\$59,917)	4.1%
<b>Net cash used by capital and related financing activities</b>	<b>(\$24,636)</b>	<b>(\$10,490)</b>	<b>-57.4%</b>	<b>(\$18,537)</b>	<b>(\$31,282)</b>	<b>68.8%</b>	<b>(\$7,277)</b>	<b>(\$5,150)</b>	<b>-29.2%</b>	<b>(\$473,104)</b>	<b>(\$484,330)</b>	<b>2.4%</b>
<b>Cash Flows From Investing Activities</b>												
Proceeds from sales and maturities of investments	\$12,651	\$5,162	-59.2%	\$40,000	\$21,000	-47.5%	\$118,277	\$58,924	-50.2%	\$2,824,968	\$2,565,621	-9.2%
Receipt of interest and dividends on investments	\$531	\$591	11.2%	\$1,497	\$2,250	50.3%	\$1,621	\$2,172	34.0%	\$48,380	\$61,689	27.5%
Purchase of investments	(\$22,913)	(\$8,633)	-62.3%	(\$40,000)	(\$47,000)	17.5%	(\$123,911)	(\$72,580)	-41.4%	(\$2,944,214)	(\$2,773,791)	-5.8%
<b>Net cash used by investing activities</b>	<b>(\$9,731)</b>	<b>(\$2,880)</b>	<b>-70.4%</b>	<b>\$1,497</b>	<b>(\$23,750)</b>	<b>-1686.8%</b>	<b>(\$4,013)</b>	<b>(\$11,484)</b>	<b>186.2%</b>	<b>(\$70,865)</b>	<b>(\$146,480)</b>	<b>106.7%</b>
<b>Net change in cash</b>	<b>(\$21,053)</b>	<b>(\$13,035)</b>	<b>-38.1%</b>	<b>\$17,342</b>	<b>(\$27,530)</b>	<b>-258.7%</b>	<b>(\$785)</b>	<b>(\$4,256)</b>	<b>442.4%</b>	<b>\$70,151</b>	<b>(\$69,745)</b>	<b>-199.4%</b>

**UTAH SYSTEM OF HIGHER EDUCATION**  
**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED JUNE 30, 2017**  
(in thousands of dollars)

	DSU			UVU			SLCC			USHE		
	2016	2017	% Chg	2016	2017	% Chg	2016	2017	% Chg	2016	2017	% Chg
Cash - beginning of year	\$48,749	\$27,696	-43.2%	\$75,923	\$93,265	22.8%	\$31,912	\$31,127	-2.5%	\$879,192	\$949,342	8.0%
Cash - end of year	\$27,696	\$14,661	-47.1%	\$93,265	\$65,735	-29.5%	\$31,127	\$26,871	-13.7%	\$949,342	\$879,597	-7.3%

Reconciliation of Operating Loss to Net Cash Provided By												
<b>Operating Activities</b>												
Operating Loss	(\$52,332)	(\$55,772)	6.6%	(\$152,738)	(\$165,067)	8.1%	(\$122,655)	(\$134,934)	10.0%	(\$1,004,669)	(\$1,054,188)	4.9%
Other operating activities not requiring cash										\$679	\$20	-97.0%
Provision for uncollectable loans and write-offs	\$25	\$81	227.9%							\$25	\$81	227.9%
Difference between actuarial calculated pension expense and actual contributions	(\$103)	\$36	-135.1%				(\$51)	\$1,127	-2294.5%	(\$411)	\$1,743	-524.4%
Operation & Maintenance Expense paid by DFCM				\$2,384	(\$2,711)	-213.7%	\$2,469	\$2,072	-16.1%	\$6,838	\$2,594	-62.1%
<b>Adjustments</b>												
Depreciation and amortization expense	\$5,634	\$6,118	8.6%	\$15,602	\$16,384	5.0%	\$11,331	\$11,583	2.2%	\$306,089	\$329,819	7.8%
Gifts-in-kind and transfers reducing payments to suppliers							\$36	\$172	381.5%	\$404	\$927	129.6%
<b>Change in assets, deferred outflows and inflows of resources and liabilities</b>												
Income from fines							\$3	\$3	13.5%	\$3	\$3	13.5%
Receivables, net	(\$148)	(\$271)	83.0%	\$11	(\$608)	-5493.8%	\$843	\$597	-29.2%	(\$22,322)	(\$35,832)	60.5%
Pledge Receivables										\$162	\$84	-48.1%
Due from related parties										(\$5,446)	(\$7,451)	36.8%
Inventory	\$188	\$116	-38.2%	\$41	(\$134)	-427.3%	\$832	\$1	-99.9%	(\$1,024)	(\$3,388)	230.7%
Prepaid expenses	(\$49)	\$69	-241.0%	(\$320)	\$256	-180.0%	(\$278)	(\$600)	115.7%	\$216	\$19	-91.0%
Net pension asset				\$24	\$2	-90.6%				(\$5,254)	\$3,404	-164.8%
Other assets								\$59		(\$47,388)	(\$1,110)	-97.7%
Deferred outflows related to pensions										\$25,979	(\$6,764)	-126.0%
Accounts payable	\$6,958	(\$4,480)	-164.4%	(\$328)	\$929	-383.7%				(\$49)	\$68	-239.3%
Due to related parties				(\$39)	(\$190)	386.9%				\$15,236	\$23,942	57.1%
Accrued payroll										\$1,072	\$4,364	307.3%
Accrued liabilities				\$1,585	\$3,955	149.6%				\$739	(\$33)	-104.5%
Accounts payable and accrued expenses	\$420	\$1,098	161.1%				(\$2,708)	\$3,639	-234.4%	\$9,856	\$11,910	20.8%
Compensated absences and early retirement benefits	\$801	\$98	-87.7%				\$474	\$3,152	565.3%	\$4,948	(\$14,558)	-394.2%
Unearned Revenue	\$86	\$220	155.7%	\$286	\$175	-38.9%	(\$751)	\$328	-143.6%	\$50,127	(\$5,892)	-111.8%
Deposits and other liabilities				(\$52)	(\$106)	104.3%				\$5,040	\$11,245	123.1%
Net pension liability				\$7,845	(\$834)	-110.6%				\$150	\$490	227.6%
Deferred inflows related to pensions										(\$248)	\$830	-434.0%
Net student loan activity							\$281	\$449	60.0%	(\$9,532)	(\$329)	-96.6%
Student loan receivables	\$32	\$21	-35.8%							\$858	\$1,791	108.7%
Deferred outflows of resources				(\$8,288)	(\$31)	-99.6%						
Deferred inflows of resources				\$744	\$1,644	120.8%						
<b>Net cash provided by operating activities</b>	<b>(\$38,490)</b>	<b>(\$52,665)</b>	<b>36.8%</b>	<b>(\$133,243)</b>	<b>(\$146,337)</b>	<b>9.8%</b>	<b>(\$110,176)</b>	<b>(\$112,352)</b>	<b>2.0%</b>	<b>(\$663,423)</b>	<b>(\$752,668)</b>	<b>13.5%</b>

Noncash Investing, Capital, and Financing Activities												
Capital leases										\$38,914	\$2,601	-93.3%
Repairs and maintenance paid for by DFCM										\$1,062	\$1,657	56.1%
Capital projects paid for by DFCM										\$640	\$1,655	158.8%
Donated property and equipment		\$8		\$228	\$2,124	832.8%	\$430	\$75	-82.6%	\$7,979	\$7,629	-4.4%
Completed construction projects transferred from State of Utah	\$1,223	\$1,468	20.0%	\$1,175	\$3,637	209.5%	\$1,621		-100.0%	\$102,982	\$12,079	-88.3%
Donated investment securities										\$11	\$70	534.6%
Reinvestment of investment dividends and interest										\$432	\$412	-4.5%
Investment purchases (Unsettled)										\$0	\$0	
Annuity and life income										(\$185)	(\$443)	139.5%
Change in fair values of investments	\$69	\$394	473.3%	\$204	\$248	21.6%	\$384	(\$91)	-123.7%	\$1,413	\$84,602	5889.5%
Amortization of original issue premium, reoffering premium, and net loss on bonds										(\$583)	(\$222)	-61.8%
Deferred outflows of resources related to refunding of debt										\$711	\$504	-29.2%
Additions to pledges receivable for non-capital financing activities										\$1,979	\$3,370	70.3%
Additions to pledges receivable for capital and related financing activities										\$6,226	\$2,700	-56.6%
Disposal of capital assets	(\$258)	\$838	-424.6%				(\$142)	(\$12)	-91.5%	(\$2,883)	(\$703)	-75.6%
<b>Total noncash investing, capital, and financing activities</b>	<b>\$1,034</b>	<b>\$2,707</b>	<b>162.0%</b>	<b>\$1,607</b>	<b>\$6,009</b>	<b>274.0%</b>	<b>\$2,292</b>	<b>(\$28)</b>	<b>-101.2%</b>	<b>\$158,696</b>	<b>\$115,911</b>	<b>-27.0%</b>

**UTAH SYSTEM OF HIGHER EDUCATION**  
**STATEMENT OF EXPENSES BY FUNCTIONAL CLASSIFICATION**  
**FOR THE YEAR ENDED JUNE 30, 2017**  
(in thousands of dollars)

Functional Classification of Expenses	UU			USU			WSU			SUU			SNOW		
	2016	2017	% Change	2016	2017	% Change	2016	2017	% Change	2016	2017	% Change	2016	2017	% Change
Instruction	\$446,639	\$491,606	10.1%	\$169,678	\$181,569	7.0%	\$78,216	\$85,023	8.7%	\$47,603	\$48,608	2.1%	\$16,002	\$15,926	-0.5%
Research	\$316,343	\$343,778	8.7%	\$135,651	\$143,200	5.6%	\$754	\$1,006	33.4%	\$72	\$79	9.8%	\$41	\$43	5.8%
Public Service	\$786,556	\$803,607	2.2%	\$59,627	\$65,616	10.0%	\$2,698	\$2,515	-6.8%	\$14,528	\$17,690	21.8%	\$1,485	\$1,272	-14.3%
Academic Support	\$110,975	\$121,276	9.3%	\$37,736	\$40,972	8.6%	\$19,855	\$20,548	3.5%	\$10,438	\$13,697	31.2%	\$3,018	\$3,146	4.2%
Student Services	\$34,388	\$35,918	4.4%	\$24,949	\$27,031	8.3%	\$18,132	\$19,682	8.5%	\$13,953	\$17,737	27.1%	\$6,068	\$7,075	16.6%
Institutional Support	\$81,791	\$83,464	2.0%	\$60,324	\$60,851	0.9%	\$24,035	\$25,401	5.7%	\$21,196	\$14,893	-29.7%	\$7,004	\$7,084	1.1%
Operation and Maintenance of Plant	\$80,520	\$84,488	4.9%	\$48,054	\$45,937	-4.4%	\$24,417	\$26,551	8.7%	\$19,236	\$7,171	-62.7%	\$7,310	\$7,134	-2.4%
Depreciation	\$204,396	\$206,641	1.1%	\$43,260	\$45,591	5.4%	\$15,311	\$16,816	9.8%	\$5,659	\$6,358	12.3%	\$4,558	\$4,500	-1.3%
Student Aid	\$5,763	-\$300	-105.2%	\$29,283	\$35,417	20.9%	\$17,018	\$15,473	-9.1%	\$6,771	\$9,967	47.2%	\$4,230	\$4,369	3.3%
Component Units, Service, Auxiliary	\$463,713	\$504,630	8.8%	\$44,991	\$45,638	1.4%	\$26,034	\$23,133	-11.1%	\$5,382	\$4,925	-8.5%	\$578	\$716	23.7%
Other	\$121,660	\$144,941	19.1%												
Hospital	\$1,517,387	\$1,751,557	15.4%												
<b>Total</b>	<b>\$4,170,131</b>	<b>\$4,571,606</b>	<b>9.6%</b>	<b>\$653,554</b>	<b>\$691,821</b>	<b>5.9%</b>	<b>\$226,470</b>	<b>\$236,150</b>	<b>4.3%</b>	<b>\$144,837</b>	<b>\$141,126</b>	<b>-2.6%</b>	<b>\$50,293</b>	<b>\$51,265</b>	<b>1.9%</b>

Total Annualized FTE	30,034	30,363	1.1%	23,549	23,584	0.1%	17,244	17,434	1.1%	7,677	7,915	3.1%	3,842	3,931	2.3%
Research	\$316,343	\$343,778	8.7%	\$135,651	\$143,200	5.6%	\$754	\$1,006	33.4%	\$72	\$79	9.8%	\$41	\$43	5.8%
Public Service	\$786,556	\$803,607	2.2%	\$59,627	\$65,616	10.0%	\$2,698	\$2,515	-6.8%	\$14,528	\$17,690	21.8%	\$1,485	\$1,272	-14.3%
Depreciation	\$204,396	\$206,641	1.1%	\$43,260	\$45,591	5.4%	\$15,311	\$16,816	9.8%	\$5,659	\$6,358	12.3%	\$4,558	\$4,500	-1.3%
Other	\$121,660	\$144,941	19.1%												
Hospital	\$1,517,387	\$1,751,557	15.4%												
Subtotal	\$2,946,342	\$3,250,524	10.3%	\$238,539	\$254,407	6.7%	\$18,763	\$20,338	8.4%	\$20,259	\$24,128	19.1%	\$6,083	\$5,816	-4.4%
Student Related Expenses (in '000s)	\$1,223,789	\$1,321,082	8.0%	\$415,016	\$437,414	5.4%	\$207,707	\$215,812	3.9%	\$124,578	\$116,999	-6.1%	\$44,210	\$45,449	2.8%
Total Expense per FTE	40,747	43,510	6.8%	17,623	18,547	5.2%	12,045	12,379	2.8%	16,227	14,782	-8.9%	11,507	11,562	0.5%

Staffing FTE Equivalents															
Total Faculty (Regular, Adjunct, TA)	3,916.42	4,298.73	9.8%	1,890.57	1,945.08	2.9%	1,011.95	992.95	-1.9%	401.79	445.64	10.9%	179.54	190.40	6.0%
Total Staff (Full and Part-time)	14,067.96	15,008.52	6.7%	3,903.24	3,913.41	0.3%	1,800.19	1,536.32	-14.7%	1,037.68	1,043.48	0.6%	324.89	301.03	-7.3%
Total Executives	65.64	67.46	2.8%	57.67	55.65	-3.5%	21.00	22.00	4.8%	26.62	30.92	16.2%	4.00	7.30	82.5%
Total FTE Employees	18,050.02	19,374.71	7.3%	5,851.48	5,914.14	1.1%	2,833.14	2,551.27	-9.9%	1,466.09	1,520.04	3.7%	508.43	498.73	-1.9%

**UTAH SYSTEM OF HIGHER EDUCATION**  
**STATEMENT OF EXPENSES BY FUNCTIONAL CLASSIFICATION**  
**FOR THE YEAR ENDED JUNE 30, 2017**  
(in thousands of dollars)

Functional Classification of Expenses	DSU			UVU			SLCC			USHE		
	2016	2017	% Change	2016	2017	% Change	2016	2017	% Change	2016	2017	% Change
Instruction	\$25,712	\$26,381	2.6%	\$109,470	\$115,516	5.5%	\$78,920	\$83,904	6.3%	\$972,240	\$1,048,534	7.8%
Research	\$80	\$93	17.2%	\$292	\$336	14.9%	\$0	\$0		\$453,233	\$488,536	7.8%
Public Service	\$5,233	\$5,568	6.4%	\$1,315	\$1,177	-10.5%	\$1,740	\$1,291	-25.8%	\$873,182	\$898,737	2.9%
Academic Support	\$8,106	\$8,933	10.2%	\$28,472	\$30,420	6.8%	\$10,861	\$12,095	11.4%	\$229,461	\$251,087	9.4%
Student Services	\$12,683	\$13,631	7.5%	\$28,183	\$29,621	5.1%	\$22,579	\$24,629	9.1%	\$160,934	\$175,323	8.9%
Institutional Support	\$11,167	\$12,851	15.1%	\$40,600	\$52,752	29.9%	\$33,590	\$38,478	14.6%	\$279,707	\$295,774	5.7%
Operation and Maintenance of Plant	\$7,052	\$9,602	36.2%	\$22,498	\$24,970	11.0%	\$18,469	\$15,033	-18.6%	\$227,554	\$220,887	-2.9%
Depreciation	\$5,634	\$6,118	8.6%	\$15,602	\$16,384	5.0%	\$11,152	\$18,876	69.3%	\$305,573	\$321,284	5.1%
Student Aid	\$14,920	\$15,032	0.7%	\$30,781	\$30,464	-1.0%	\$17,369	\$11,583	-33.3%	\$126,134	\$122,004	-3.3%
Component Units, Service, Auxiliary	\$6,025	\$6,462	7.3%	\$24,217	\$25,375	4.8%	\$12,166	\$11,289	-7.2%	\$583,108	\$622,168	6.7%
Other										\$121,660	\$144,941	19.1%
Hospital										\$1,517,387	\$1,751,557	15.4%
<b>Total</b>	<b>\$96,611</b>	<b>\$104,672</b>	<b>8.3%</b>	<b>\$301,430</b>	<b>\$327,015</b>	<b>8.5%</b>	<b>\$206,846</b>	<b>\$217,178</b>	<b>5.0%</b>	<b>\$5,850,173</b>	<b>\$6,340,832</b>	<b>8.4%</b>

Total Annualized FTE	6,388	6,806	6.5%	24,121	25,069	3.9%	17,640	17,430	-1.2%	130,494	132,532	1.6%
Research	\$80	\$93	17.2%	\$292	\$336	14.9%	\$0	\$0		\$453,233	\$488,536	7.8%
Public Service	\$5,233	\$5,568	6.4%	\$1,315	\$1,177	-10.5%	\$1,740	\$1,291	-25.8%	\$873,182	\$898,737	2.9%
Depreciation	\$5,634	\$6,118	8.6%	\$15,602	\$16,384	5.0%	\$11,152	\$18,876	69.3%	\$305,573	\$321,284	5.1%
Other		\$0								\$121,660	\$144,941	19.1%
Hospital										\$1,517,387	\$1,751,557	15.4%
Subtotal	\$10,947	\$11,779	7.6%	\$17,209	\$17,897	4.0%	\$12,892	\$20,167	56.4%	\$3,271,035	\$3,605,055	10.2%
Student Related Expenses (in '000s)	\$85,664	\$92,893	8.4%	\$284,221	\$309,118	8.8%	\$193,954	\$197,011	1.6%	\$2,579,138	\$2,735,777	6.1%
Total Expense per FTE	13,410	13,649	1.8%	11,783	12,331	4.6%	10,995	11,303	2.8%	19,764	20,642	4.4%

Staffing FTE Equivalents												
Total Faculty (Regular, Adjunct, TA)	498.68	515.57	3.4%	1,096.24	1,115.12	1.7%	899.15	836.06	-7.0%	9,894.34	10,339.55	4.5%
Total Staff (Full and Part-time)	611.88	640.20	4.6%	2,180.74	2,146.84	-1.6%	1,395.62	1,349.41	-3.3%	25,322.20	25,939.21	2.4%
Total Executives	29.82	20.83	-30.1%	35.00	30.00	-14.3%	28.00	28.00	0.0%	267.75	262.16	-2.1%
Total FTE Employees	1,140.38	1,176.60	3.2%	3,311.98	3,291.96	-0.6%	2,322.77	2,213.47	-4.7%	35,484.29	36,540.92	3.0%