

MEMORANDUM

March 19, 2020

Board of Higher Education Transition

During the 2020 Legislative Session, the Legislature passed SB 111, which merges the Utah System of Higher Education and the Utah System of Technical Colleges into one system. Beginning July 1, 2020, Utah's two systems of postsecondary education will combine to create the Utah System of Higher Education and will be comprised of eight technical colleges, two community colleges, four regional universities, and two research universities. The system will be governed by the Utah Board of Higher Education.

The Higher Education Strategic Planning Commission created a committee to oversee the transition into the new, combined system. The transition committee approved the attached transition timeline and plan, which outlines the key milestones and specific tasks for each major element of the merger, including:

- Appointment of new Board members
- Recruitment and appointment of a new commissioner
- Combining system operating budgets
- Build out of additional offices in the Regents' building.
- Onboarding of UTech employees
- Physical office move
- Transfer of IT resources and data
- Preparation for the inaugural board meeting

Commissioner's Recommendations

The Commissioner recommends the Board adopt the transition plan and associated documents.

Attachments:

Board of Higher Education Transition Plan

Transition Committee | March 17, 2020

	MILESTONES	POINT PERSON(S)
3/1/20	Regent & Trustee Chairs Initiate Commissioner Search	Chairs Simmons/Moore
3/1/20	Begin design and construction of office build out at Gateway building	Amon
3/15/20	System budget officers meet to prepare budget transition	Amon/Brinkerhoff
3/15/20	Start RFP for change management consultant	Amon/Landward/Ziebarth
4/10/20	USA & Tech Colleges submit candidates for student board members to Governor's Office	Jenkins/Ziebarth
4/15/20	Governor appoints 18 members to the Board of Higher Education	Pyfer/Peterson
4/30/20	Hire change management consultant & begin developing merger strategy/training	Woolstenhulme/Haines
5/1/20	O Begin preparations for inaugural meeting	Comms./Landward/Doolin
5/17/20	Senate confirms board members	Pyfer/Peterson
6/15/20	Onboarding of UTECH employees (HR, IT, etc.)	Jones/Doolin
7/1/20	Physical Office Move	Jones/Brinkerhoff/Amon/Doolin
7/1/20	O Board of Higher Education administration begins; merger commences	Heath
7/10/20	O Inaugural Board of Higher Education Meeting	Landward/Doolin

	Task	Date	Assigned Staff
	Chairs develop position description	3/27/20	Landward
	Chairs may form a search committee	4/20/20	Chairs
ſ	Chairs or search committee recruit candidate(s)	3/27-4/30	Chairs
	Chairs or search committee forwards recommended candidate(s) to the Boards	5/14/20	Chairs
	Boards submit recommended candidate to Board of Higher Ed. for appointment	6/1/20	Chairs

Gateway	Office
Expans	sion

Commissioner Search

Task	Date	Assigned Staff
Design three offices NE interior corner/extend interior SW wall to access two offices	3/1/20	Amon
Inventory all UTECH non-capital assets (Computers, printers, vehicles, furniture)	3/15/20	Brinkerhoff
Assess physical storage needs for UTECH and adjust design and construction	3/15/20	Brinkerhoff
RFP for construction, order furniture	3/27/20	Amon
Complete construction & install furniture	6/30/20	Amon

		Task	Date	Assigned Staff
		Develop combined zero-based budget process for FY21	3/15/20	Brinkerhoff/Amon
Budget Officers Prepare for		Identify positions and assign them to appropriate line items w/ associated funding	3/15/20	
Transition	ſ	Complete final base budgetdetermine available funding for business cases	5/1/20	п
		Staff submit FY21 business cases for funding priorities beyond base budget	5/1/20	
	J	Commissioners & Executive Staff finalize FY21 budget	6/1/20	

	Task	Date	Assigned Staff
	Develop & publish RFP for change management consultant to guide transition	4/1/20	Haines/Wool.
>	Establish RFP committee	4/1/20	Haines/Wool.
	Submit final scoring to Board chairs & commissioners for final selection	4/30/20	Haines/Wool.
	Hire consultant and begin developing merger strategy/training	4/30/20	Haines/Wool.
		 Develop & publish RFP for change management consultant to guide transition Establish RFP committee Submit final scoring to Board chairs & commissioners for final selection 	Develop & publish RFP for change management consultant to guide transition 4/1/20 Establish RFP committee Submit final scoring to Board chairs & commissioners for final selection 4/30/20

	Task	Date	Assigned Staff
	USA solicits applications for student member & select three for Governor to consider	4/10/20	Jenkins
	Tech colleges submit three nominees for the Governor to consider	4/10/20	Ziebarth
	Governor consults w/ boards' leadership to select six members from each board	4/10/20	Pyfer
	Governor selects four at-large board members	4/15/20	Pyfer
J	Governor submits 18 members to Senate for confirmation on 5/17/20	4/15/20	Pyfer

	Task	Date	Assigned Staff
	Identify date and venuepreferably July 10	5/1/20	Landward/Doolin
	Develop basic bylaws for Board to adopt	5/30/20	Landward/Barrus
>	Prepare current policies and administrative rules for Board to adopt	5/30/20	Landward
	Prepare for officer elections per bylaws		Haines/Wool.
	Prepare to establish committeesincluding executiveand make assignments		Haines/Wool.
	Prepare agenda including booking Speaker Wilson, Sen. Millner & Governor	5/30/20	Landward/Doolin

Begin Preparations for Inaugural Meeting

Appointment & Confirmation of Board Members

		Task	Date	Assigned Staff
		Provide Tech employees with full comparison of benefits	6/1/20	Jones
Integrate System		Develop system office organizational structure and assign positions	ongoing	Haines/Wool.
Employees	ſ	HR initiates employee onboarding to gather needed information	6/15/20	Jones
		Assess and determine how accrued leave and other benefits will transfer	6/1/20	Jones
	J	Office orientation/training/welcome party	TBD	Jones

		Task	Date	Assigned Staff
		Assess IT needs, including databases, data storage, equipment, access	5/15/20	Barrus
IT Onboarding	5	Plan for physical and electronic transfer of IT resources/order equipment	6/1/20	Jenkins/Barrus
		Set up network accounts, migrate employee files, migrate email	6/21/20	U of U IT
		Set up existing equipment or new equipment	7/1/20	U of U IT

		Task	Date	Assigned Staff
		Identify all non-capital assets that will be moved to Gateway	4/1/20	Brinkerhoff
Office Move		Select vendor to move all non-capital assets including IT equipment	6/1/20	Amon
	ſ	Plan for disposing/selling/return/surplussing for remaining assets	6/1/20	Brinkerhoff
		 Move and set up offices/equipment/procure parking space 	7/1/20	Amon
	J	Work with landlord for lease terms/finding tenant to take over UTECH lease	ongoing	Amon

		Task	Date	Assigned Staff
New Board		Update digital presence & branding stock photography, for July 1 System launch	6/15/20	Heath
Administration/	>	Schedule professional photographer for new Board and System staff photos	6/15/20	Heath
System Merger		Prepare communication plan for launch, including press release, press conference	6/15/20	Heath/Haines
		Begin incorporating technical education into committees, events, work groups		Heath/Haines

Inaugural Board
Meeting

Task	Date	Assigned Staff
Administration of Oath (Supreme Court Justice) in Gold Room	7/10/19	Landward
RemarksGovernor, Speaker, Senator Millner in Gold Room	7/10/19	
Adopt bylaws, policies	7/10/19	
Elect officers, establish committees	7/10/19	
Appoint Commissioner, approve assc. commissioners of tech ed. and academic ed.	7/10/19	
Adopt FY21 Budget	7/10/20	

Commissioner March 2020 Recruitment Plan Utah System of Technical Colleges Board of Trustees &

Utah State Board of Regents



As our boards prepare for the merger of the Utah System of Technical Colleges and the Utah System of Higher Education, one of our statutory responsibilities is to recruit and recommend a candidate or candidates to the Utah Board of Higher Education to consider for appointment as commissioner. SB 111 specifically states the two boards "shall jointly develop and post a job description for the commissioner, recruit candidates for the commissioner, and may provide one or more candidates identified for the position of commissioner to the Utah Board of Higher Education." To meet these obligations, the leadership of both boards jointly developed the following plan and timeline.

TASK	COMPLETION
1. Develop a draft position description to circulate among both boards and	3/11/20
institutional presidents for feedback.	
2. Finalize position description and have each board formally adopt the	3/27/20
document. Post the position description the systems' websites.	
3. Board members, presidents and others to submit names of individuals who	3/27/20-4/3/20
would be strong candidates for commissioner for targeted recruitment.	
4. Contact candidates to assess interest and request application materials.	4/3/20-4/30/20
5. Establish a search committee from the Governor's nominees for Board of	4/20/20
Higher Education as follows: three of the six appointees from the Board of	
Trustees, three of the six appointees from the Board of Regents, and two from	
the four at-large appointees.	
6. The search committee reviews the application materials from the targeted	4/30/20
candidates and selects those they wish to meet.	
7. The search committee meets with the candidate(s) and recommends one or	5/14/20
more candidates for the combined boards to consider.	
8. Combined boards may select one or more candidates to forward to the Board	of 6/1/20
Higher Education.	

Steve Moore Chair, Board of Trustees

Harris Simmons Chair, Board of Regents

Aaron Osmond Vice Chair. Board of Trustee Nina Barnes Vice Chair, Board of Regents

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UTAH BOARD OF HIGHER EDUCATION

COMMISSIONER OF HIGHER EDUCATION

The Utah State Board of Regents and Utah System of Technical Colleges Board of Trustees invite nominations and applications for the position of Commissioner of Higher Education for the Utah System of Higher Education.

Beginning July 1, 2020, Utah's two systems of postsecondary education will combine to create the Utah System of Higher Education and will be comprised of eight technical colleges, two community colleges, four regional universities, and two research universities. The system will be governed by the Utah Board of Higher Education. The Commissioner of Higher Education will serve as the system's chief executive officer and the primary representative of higher education in Utah.

The commissioner will help the Board of Higher Education provide strategic, statewide leadership and set a vision for the future of higher education. The commissioner will position the system to meet Utah's economic and workforce needs, enhance the system's impact and efficiency, expand affordable access, increase completion, and develop a plan with measurable goals to achieve these objectives. The commissioner will identify challenges and innovations in academic and technical education and provide the Board with informed advice and recommendations for policies, programs, and resources to best meet the needs of current and future students. The commissioner will also lead a comprehensive effort to increase the system's effectiveness and efficiency by identifying and establishing shared administrative services among the institutions.

The new commissioner will be responsible to unify two separate but effective organizations into one flourishing system, while navigating the inevitable challenges of large-scale change. The commissioner must possess the necessary qualities to build trust and credibility with diverse groups and individuals, including the members of the Board of Higher Education, students, the state legislature, the governor, business and industry leaders, state and local K-12 leaders, and peers throughout the country. The commissioner will use these relationships to build strong public and private support for higher education. The commissioner must specifically nurture strong, trusting partnerships with institutional presidents, work to understand their specific challenges, and seek opportunities to help them and their institutions succeed.

Candidates should have broad administrative, executive, and educational leadership experience in academic and technical education. Successful candidates will demonstrate a proven record of innovation in technical and academic education, show achievements working with national, state and local policymakers, and will have an established commitment to student success. Candidates must show a deep understanding of the challenges, changes, and advances in academic education and technical education, and express how technical education and academic education contribute shared and distinct roles in economic and workforce development. A terminal degree is preferred.

Interested candidates should submit a resume or CV and a cover letter explaining their qualifications and vision for the position by April 30, 2020. Please email materials to <u>commissionersearch@ushe.edu.</u>

The Utah Board of Higher Education is an equal opportunity employer.