ON THE HORIZON

JORDAN STUDENT CENTER
2021

STUDENT HOUSING
2023

HERRIMAN
2023

APPLIED TECHNOLOGY BUILDING
2023

ON THE HORIZON
NWCCU 7-YEAR EVALUATION

COMMENDATIONS

- SLCC and Board of Trustees’ systematic assessment of mission fulfillment
- Student Learning Outcomes Assessment process
- Eportfolio expertise and leadership
- Recruitment, admissions, orientation, and advising during pandemic disruption
- PAC members involvement in program development
USHE GOALS

with an emphasis on equity

- Access
- Affordability
- Completion
- System Unification
- Workforce Alignment

SLCC GOALS

- Equity in Student Participation & Completion
- Secure Institutional Sustainability
- Completion
- Transfer Prep & Alignment
- Align & Respond to Workforce Needs
WHERE UTAH’S PEOPLE OF COLOR LIVE

PERCENT OF MINORITY POPULATION BY COUNTY (2018)

- Salt Lake: 49%
- Utah: 16%
- Weber: 9%
- Washington: 8%
- Davis: 6%
- Other: 4%
- 1%
UTAH TRENDS IN COLLEGE PARTICIPATION

Declining College Participation in Salt Lake County

- SL County Population (15-34)
- USHE Enrollment
- SLCC Enrollment

Graph shows the decline in college participation over the years.
NATIONAL PEER COMPARISON
ENROLLMENT TRENDS 2011-2022

↓ 23.3%
Austin Community College District
Broward College
Central New Mexico Community College
Central Piedmont Community College
College of Southern Nevada
Macomb Community College
Pima Community College
Portland Community College
Sacramento City College
Sinclair Community College

↓ 18%
Salt Lake Community College
SLCC STRATEGIC GOAL: ACHIEVE EQUITY IN STUDENT PARTICIPATION & COMPLETION

Opportunity Gap in Completion
EMERGING HISPANIC SERVING INSTITUTION (HSI)

At 20% currently, SLCC will meet criteria to apply for HSI designation by 2025 (25% FT saturation)

Diverse Faculty Fellows & improved hiring practices to increase faculty & staff diversity

SLCC 360 Keynote by Dr. Gina Ann Garcia
“Awareness is like the sun. When it shines on things they are transformed.”

Thich Nhat Hanh
673 DAYS

- Pandemic
- Enrollment Decline
- Equity & Social Justice
- Fatigue
- Economic Crash & Recovery
PRESSURES AROUND EQUITY & TRANSFORMATION

SLCC Examples
HOW YOU CAN HELP

Be an Ambassador

- The ROI of higher education
- The value of an Associate’s Degree
- Stand up for the value of higher education and the marketplace of ideas
- Support equity framework in policy and funding decisions
THANK YOU!
Motion for Closed Session

I move we go into closed session for the purposes of discussing the character, professional competence, or physical or mental health of an individual.
The Board is in Closed Session.
Committee of the Whole will begin shortly.
Proposal

School of Veterinary Medicine for the State of Utah

January 14, 2022
Why Utah Needs a School of Veterinary Medicine

Utah ranks #42 in the nation for number of veterinarians:
- 15% fewer Utah veterinarians per capita
- Utah clinics are struggling to keep up with current demand

The National Institutes of Health reports that:
- 61% of human pathogens originate in animals

Utah residents interested in a doctorate of veterinary medicine (DVM) must leave the state for the completion of their degree
- 2 years at USU + 2 years at WSU = DVM for WSU
- $1.7 million of state funding goes to WSU for tuition of Utah students + an additional $340,000 in student fees
Benefits of a Utah School of Veterinary Medicine

- DVM-granting school at USU would:
  - Retain the $2 million going to WSU for tuition and fees
  - Bring an additional $14.6 million tuition to our state and local economies
- Proposed expansion will admit 80 students annually (currently 30):
  - At least half will be Utah residents
  - Selection can be balanced for large animal and companion animal expertise
  - Emphasis can be placed on underrepresented students
  - All 320 students (80 in each cohort) will live in Utah communities during their 4-year DVM program
  - Students will provide service to Utah clinics through a dispersed training model
  - An additional 80 doctorate degrees will be awarded by USU
Economic Impact of a Utah School of Veterinary Medicine

- Utah animal agriculture = more than $1 billion/year
- Veterinary medicine in Utah employs over 2,500 people with employee compensation of over $94 million
- Over 60 faculty within the School of Veterinary Medicine will enhance USU's research capacity and technology capabilities
- Advances USU as the state's land-grant institution – currently 25 have a School of Veterinary Medicine
- Utah will have the top four professional doctorate schools (Medical, Law, Dentistry and Veterinary Medicine)
What Will It Cost?

- State support for 80 students/cohort and 320 students total = $18M ongoing by FY25
- Expanded animal facilities = $10M one-time, completed by August 2024
- New veterinary sciences and clinical building = $70M one-time, completed by August 2025
### Ongoing State Appropriations to Other Schools of Veterinary Medicine

<table>
<thead>
<tr>
<th>Funding Year</th>
<th>School</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY16</td>
<td>UC-Davis</td>
<td>$36M</td>
</tr>
<tr>
<td>FY20</td>
<td>Wisconsin</td>
<td>$19M</td>
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<tr>
<td>FY20</td>
<td>Colorado</td>
<td>$49M</td>
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<tr>
<td>FY20</td>
<td>Washington</td>
<td>$29M</td>
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<tr>
<td>FY20</td>
<td>Kansas</td>
<td>$35M</td>
</tr>
<tr>
<td>FY21</td>
<td>Texas Tech</td>
<td>$21M</td>
</tr>
<tr>
<td>FY21</td>
<td>Oregon</td>
<td>$27M</td>
</tr>
</tbody>
</table>

Average: $31M
Phased approach:

1\textsuperscript{st} class of 40 students admitted in August 2024 using current USU facilities

2\textsuperscript{nd} class of 80 students admitted in August 2025 using new, expanded USU facilities

*Phased approach:
Thank You
UNIVERSITY OF UTAH HEALTH

Michael L. Good, MD
Chief Executive Officer, University of Utah Health
Executive Dean, Spencer Fox Eccles School of Medicine
A. Lorris Betz Senior Vice President, Health Sciences
WHAT IS AN ACADEMIC HEALTH SCIENCES CENTER?

An Academic Health Science Center is an educational institution that includes a medical school and at least one allied health professional school, and either owns or is affiliated with a teaching hospital or healthcare system. They are intended to ensure that medical research breakthroughs lead to direct clinical benefits for patients.
WHAT IS OUR ACADEMIC HEALTH SCIENCES CENTER?

EDUCATION
RESEARCH
CLINICAL CARE
COMMUNITY ENGAGEMENT

*University of Utah Health is one of a few dozen AHSC’s (nationally) that are co-located with their university partners. This proximity leads to greater collaboration, innovation, and translation of research.
GLOBAL INNOVATION FROM UNIVERSITY OF UTAH HEALTH

- University of Utah Hospital
- Level 1 trauma center
- Region's only burn center
- More than 200 clinical specialties
- Completed the first comprehensive map of the retina's neuron
- Moran Eye Center
- More than 1,600 board-certified physicians
- Groundbreaking macular degeneration discoveries
- Premiere organization for global ophthalmology outreach
- University of Utah Hospital
- Nation's first health system to publish patient satisfaction reviews online
- Region's only burn center
- More than 200 clinical specialties
- Completed the first comprehensive map of the retina's neuron
- Moran Eye Center
- More than 1,600 board-certified physicians
- Groundbreaking macular degeneration discoveries
- Premiere organization for global ophthalmology outreach

- Huntsman Cancer Institute
- National Cancer Institute-Designated Comprehensive Cancer Center
- Identified familial cancer genes
- Nation's first department of biomedical informatics
- World's largest population health database
- Nobel Laureate Mario Capecchi developed knockout mice
- Identified more than 50 disease-causing genes, including BRCA1

- Spencer Fox Eccles School of Medicine
- World's first total artificial heart transplant
- #1 National Library of Medicine training center
- College of Nursing ranked 11th for Nurse Midwifery

- Eccles Institute of Human Genetics
- Identified more than 50 disease-causing genes, including BRCA1
- College of Pharmacy 8th in NIH research grants
- Annually training more than 1,425 healthcare providers
We train 2/3rds of the physicians and the majority of allied health care providers who practice in Utah.

<table>
<thead>
<tr>
<th>#1</th>
<th>Academic medical library in the nation for web content use</th>
</tr>
</thead>
<tbody>
<tr>
<td>#4</td>
<td>Physician Assistant Program in the nation</td>
</tr>
<tr>
<td>#4</td>
<td>Health system in the nation for quality and safety</td>
</tr>
<tr>
<td>#6</td>
<td>Nursing Informatics specialty track</td>
</tr>
<tr>
<td>#8</td>
<td>College of Pharmacy for NIH research grants</td>
</tr>
<tr>
<td>#11</td>
<td>Nursing Midwifery Specialty Track</td>
</tr>
<tr>
<td>#13</td>
<td>Physical Therapy Program in the nation</td>
</tr>
<tr>
<td>#20</td>
<td>School of Medicine for Primary Care</td>
</tr>
<tr>
<td>#22</td>
<td>Doctor of Nursing Practice</td>
</tr>
<tr>
<td>#30</td>
<td>Nursing MS Graduate Programs</td>
</tr>
<tr>
<td>#30</td>
<td>School of Dentistry for NIH research grants</td>
</tr>
<tr>
<td>#38</td>
<td>School of Medicine for Research</td>
</tr>
</tbody>
</table>
INVESTMENT FOR POPULATION HEALTH EDUCATION

Intermountain Healthcare enters partnership with the University of Utah on population health

Intermountain is financing a new university program that will teach practitioners to provide preemptive care.

Emma Murphy

(Intermountain photo courtesy of Intermountain Healthcare)
FROM THE NATION’S FIRST NIH GRANT TO $428M
FOCUSING ON DISEASES THAT IMPACT OUR COMMUNITIES
University of Utah Health Sciences Research/Partnerships

CARDIO
Cardiovascular Research and Training Institute
---
Nora Eccles Treadwell Foundation

CANCER
Huntsman Cancer Institute
---
Huntsman Family Foundation

MENTAL ILLNESS
Huntsman Mental Health Institute
---
Huntsman Family Foundation

DIABETES OBESITY
Driving Out Diabetes
---
Larry H. Miller Family Wellness Initiative

REHABILITATION
Craig H. Neilsen Rehabilitation Hospital
---
Craig H. Neilsen Family Foundation

CHILDHOOD DISEASES
Primary Children’s Hospital
---
Intermountain Healthcare
ECONOMICS OF RESEARCH

“Jobs creating economic multiplier”

State Philanthropy Health System

$1M Initial Funding

$2-4M External Grant Support

NIH, NSF, DOD, ACA, AHA, ...

$3-5M Research Program

~80% People/Jobs

~20% Non-Salary

~$10-12M Direct Economic Impact

Tech/IP Licensing Startups More Jobs
U of U Health Economic Contribution Summary, FY 2019
($ Billions)

- **JOBS (47,500)**: 2.4%
- **EARNINGS ($3.0 Billion)**: 3.1%
- **GDP ($3.9 Billion)**: 2.3%
- **OUTPUT ($6.0 Billion)**: 2.0%

Source: Kem C. Gardner Policy Institute analysis of University of Utah data using IMPLAN 2017
PROVIDING WORLD-CLASS HEALTH CARE

12 YEARS AT THE TOP

National Distinction in Quality
TOP 10 IN THE NATION FOR QUALITY AND SAFETY - INPATIENT

NATIONAL QUALITY RANKING
FOR UNIVERSITY OF UTAH HEALTH
INPATIENT CARE

Source: Vizient, Inc.
TOP 10 IN THE NATION FOR QUALITY AND SAFETY - OUTPATIENT

NATIONAL QUALITY RANKING
FOR UNIVERSITY OF UTAH HEALTH
OUTPATIENT CARE

Source: Vizient, Inc.
PATIENT EXPERIENCE

PATIENT SATISFACTION SCORES
All facility national benchmark for University of Utah Health providers

Source: Patient Experience Team, University of Utah Health, January 2021
TAKING WORLD-CLASS HEALTH CARE TO OUR COMMUNITIES

- University of Utah Hospital
- Huntsman Cancer Hospital
- Craig H. Neilsen Rehabilitation Hospital
- University Orthopaedic Center
- Huntsman Mental Health Institute

- Farmington Health Center
- Centerville Health Center
- Madsen Health Center
- Sugarhouse Health Center
- Redstone Health Center
- Redwood Health Center
- Greenwood Health Center
- Westridge Health Center
- U Health West Campus (Coming Soon)
- Stansbury Health Center
- South Jordan Health Center
- Parkway Health Center
- Lehi (Future Site)
- Saratoga Springs (Future Site)
COMMUNITY ENGAGEMENTS

TOTAL CHATS
Received from August 1, 2019 to May 31, 2020

21,854

261 CHATS FROM EDUCATORS
1,157 CHATS FROM PARENTS
20,436 CHATS FROM STUDENTS / HIGHER ED

LIFE-SAVING INTERVENTIONS INITIATED
Received from January 1, 2019 to May 31, 2020

583

300 FROM JAN. 2019 TO DEC. 2019
283 FROM JAN. 2020 TO MAY 2020

$12.6M in HRSA Grants Awarded in 2020 to Provide Care in Utah’s Rural, Tribal, or Medically Underserved Communities

$7M grant—School of Medicine’s Value-Based Medical Student Education Training Program

$4M grant—Addiction Medicine and Addiction Psychiatry Fellowships Program

$1.56M grant—Internal Medicine-Pediatrics Rural Residency Training Program (nation’s first)
Motion

I move to adopt the revisions to R120, Board of Higher Education Bylaws and R141, Functions of the Commissioner of Higher Education.
SCOTT M. SMITH
ENGINEERING BUILDING
Site Considerations & Impacts
HILL TOP

• USE THE EX BUILDING SITE
HILL TOP
SITE CONS

Cons
• Move of current occupants
• Temporary relocation of DGM program
• New pattern for students
• Distance to CS and other buildings on campus
• Costs
HILL TOP SITE PROS

Pros

- Demolition of a tired old building. DFCM supports removal of EX from our inventory. The EX is at its end of life (50 years), Built in 1972
- Preservation of greenspace inside the campus loop
- Premier location for views, Mt. Nebo to the Point
- Modernizes and establishes the UVU edge, new architecture of campus
- Anchors the Southeast corner
- Parking at building for faculty, M29 for students
- Showcases projects, windows into labs
- Accessibility, space for growth Building 2
HILL TOP SITE PROS

• Pros

• Less disruption from construction
• Poly Tech and Engineering spaces
• Food in new building including restaurant
• Proximity to Noorda
• New connections to campus
• Premiere building site remaining on campus, Building will be visible from I-15 exit.
Scott M. Smith Engineering Building
Costs
## Summary of Costs

<table>
<thead>
<tr>
<th>Hill Top for Smith Engineering</th>
<th>Total: $12,253,884</th>
</tr>
</thead>
<tbody>
<tr>
<td>Demo</td>
<td>$807,604</td>
</tr>
<tr>
<td>HVAC</td>
<td>$7,000,000</td>
</tr>
<tr>
<td>DGM Space</td>
<td>$2,391,280 (4000 x $597.82)</td>
</tr>
<tr>
<td>Tunnel System</td>
<td>$900,000</td>
</tr>
<tr>
<td>Basement level for tunnel</td>
<td>$1,155,000</td>
</tr>
</tbody>
</table>
Motion

I move to approve the project revisions for the Utah Valley University Engineering Building.
Welcome

Professional MBA and MBA Online Tuition Increase Request

University of Utah David Eccles School of Business
Professional MBA and MBA Online are requesting a 4% increase in tuition to $62,000, starting Spring 2022.
Education is rapidly changing with COVID and the great resignation
• Meet the demand of more flexibility with increased virtual and remote classes.
• PMBA moving to hybrid model.
• Additional career services, resources, and support.
• New technology for remote and virtual learning.
• Increase salaries for faculty, instructional designers, and staff.
• Professional MBA ranks #28 in US News and World Report
• Top 30 ranked programs have an average of approximately $98,000 tuition; which is 55% higher.
• Of the top 33 ranked institutions, only 5 programs have lower tuition.

Tuition Comparison
Thank you!
Motion

I move to approve the 4% tuition increase for the Professional and Online MBA programs at the David Eccles School of Business, to go into effect immediately for the Spring 2022 semester.
Southern Utah University  
The Cottages at Shakespeare Lane
Student Housing Shortage

• Only 900 On-campus housing beds – 13,600 students
• COVID 19 – Campus closure spring and summer 2020
• Rental vacancy through summer and only 1/3 students returned fall 2020
• Many rental homes sold to incoming residents as private residence
• August 2021 flooding – loss of additional student housing
• Over 1,000 new housing units/homes built in Cedar last year
Enrollment Growth

Solutions

- 66% growth since 2014
- Added housing challenge

- Invitation from the Leavitt Family for SUU to Purchase the Cottages
  - Change in Corporate strategy
  - SUU best suitor
The Cottages
Solutions

- Built 2018 - Leavitt Land & Investment
- Designed primarily as Air B&B Property
- 53 Furnished Efficiency Units
- 2 Buildings – 41,600 sqft
- Underground parking
The Cottages
Solutions

Additional Housing
Location - Beverley Center and the Cottages
Strategic Uses
Solutions

- Student Housing – single or married
- Shakespeare Festival Company Members
- Summer Air B&B
  - Business School Hotel & Hospitality Mgmt. Students
- Transitional Housing for new hires
- University Guest House
30-Year Revenue Bonds
Appraisals and Costs

- $10,260,000  The Cottages ($246/sqft)
- $365,000  Residential Home/Rental 93 S 200 W
- $650,000  Pre-payment hedge for early sale (Opportunity Zone)
- $225,000  Estimated bond issuance costs
- $11,500,000  Total Estimated Costs

- Bond Authorization for up to $12.0 million (to be limited to actual costs)
- Lease agreement with Board and Legislative approval
  - Assume management prior to summer
Thank you!
Motion

I move to grant approval to Southern Utah University to seek legislative authorization to issue revenue bonds for the acquisition of “The Cottages at Shakespeare Lane” apartment complex and adjoining home.
Motion

I move to approve the long-term lease for housing in Richfield, with terms as presented.