

MINUTES OF MEETING
UTAH STATE BOARD OF REGENTS
UTAH STATE UNIVERSITY
AUGUST 1-2, 1996

C O N T E N T S

Roll Call

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1995-96 Spring Term and End-of-Year Enrollment Report

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Roll Call

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Adjournment

**MINUTES OF MEETING
UTAH STATE BOARD OF REGENTS
UTAH STATE UNIVERSITY
AUGUST 1-2, 1996**

Board Members Present

Kenneth G. Anderton, Chair
Pamela J. Atkinson
Aileen H. Clyde, Vice Chair
Ian M. Cumming
Douglas S. Foxley
John B. Goddard
W. Brett Graham
David J. Grant
Larzette G. Hale
L. Brent Hoggan
Karen H. Huntsman
Evelyn B. Lee
Clifford S. LeFevre
Paul S. Rogers
Jay B. Taggart
Dale O Zabriskie

Office of the Commissioner

Cecelia H. Foxley, Commissioner
Don A. Carpenter, Associate Commissioner for Planning and Facilities
Dale C. Hatch, Associate Commissioner for Budget and Finance
Chalmers Gail Norris, Associate Commissioner for Student Financial Aid
Michael A. Petersen, Associate Commissioner for Academic Affairs
Philip V. Bernal, Director of Student Services and Minority Affairs
Joyce Cottrell CPS, Executive Secretary
Patricia S. Crane, Assistant Commissioner for Government/Media Relations
Harden R. Eyring, Executive Assistant
Lou Jean Flint, Academic Affairs Officer
Jerry H. Fullmer, Director of Information Technology
Barbara Gittins, Assistant Commissioner for Budget and Finance

Max S. Lowe, Assistant Commissioner for Applied Technology Education
Beth Ann Petrakis, Applied Technology Education Specialist
Whitney J. Pugh, Budget Analyst
Phyllis C. Safman, Assistant Commissioner for Academic Affairs
Norman C. Tarbox, Assistant Commissioner for Student Financial Aid

INSTITUTIONAL REPRESENTATIVES

University of Utah

Arthur K. Smith, President
Jerilyn McIntyre, Vice President for Academic Affairs
Anthony W. Morgan, Vice President for Budget and Planning
Raymond A. Haeckel, Executive Director, Government and Community Relations
Christine St. Andre, Executive Director, University of Utah Hospital and Clinics

Utah State University

George H. Emert, President
G. Jay Gogue, Provost
Fred R. Hunsaker, Vice President for Administrative Affairs
C. Blythe Ahlstrom, Assistant Provost
LaVell E. Saunders, Associate Vice President for Student Services
Lynn J. Poulsen, Assistant Vice President for Student Services
Wendell Morse, Director, Campus Planning and Engineering
Jeane C. Vinsonhaler, Director, Planning and Analysis

Weber State University

Paul H. Thompson, President
David L. Eisler, Provost
Marie L. Kotter, Vice President for Student Services
Ann F. Millner, Vice President for Community Partnerships
Allen F. Simkins, Vice President for Administrative Services
Craig S. Hall, Associate Vice President for Facilities Services
Carol Berrey, Executive Director, Government and Public Affairs
Christopher A. Clark, Institutional Researcher

Southern Utah University

Gerald R. Sherratt, President
Sterling R. Church, Vice President for Student Services
Michael Richards, Vice President for University Affairs
Gregory L. Stauffer, Vice President for Finance
Rod Decker, Dean, School of Arts and Letters

Snow College

Gerald J. Day, President
Richard L. White, Vice President for Academic Affairs

Dixie College

Robert C. Huddleston, President
Stanley J. Plewe, Vice President for Information and Information Technology
Max Rose, Academic Vice President

College of Eastern Utah

Brent Haddock, Interim President
Raelene Allred, Vice President of Finance

Utah Valley State College

Kerry D. Romesburg, President
Gilbert E. Cook, Vice President for College Relations
Lucille Stoddard, Vice President for Academic Affairs
Linda Makin, Associate Director for Budgets
Douglas E. Warner, Executive Director of Budgets
J. Karl Worthington, Associate Vice President for Academic Affairs
J. D. Davidson, Dean, School of Humanities, Arts and Social Sciences
Phil Roberson, Student

Salt Lake Community College

Frank W. Budd, President

Ann D. Erickson, Vice President of Academic Services

Richard Rhodes, Vice President of Business Services

Judd D. Morgan, Vice President of Student Services

Dana Van Dyke, Budget Director

Others Present

Thomas C. Anderson, Office of the Attorney General

Robert Moore, Utah Association of Academic Professionals

Stan Eckersley, Office of the Legislative Fiscal Analyst

John Massey, Office of the Legislative Fiscal Analyst

Brent Israelsen, Salt Lake Tribune

Pat Bean, Ogden Standard Examiner

Chair Kenneth G. Anderton called the meeting to order at 2:50 p.m. He said the Regents had enjoyed their lunch with President Emert and the Utah State University Board of Trustees. He thanked President Emert for allowing the Board of Regents to meet on his lovely campus.

Administration of Oath of Office to New Student Regent

Chair Anderton administered the oath of office to W. Brett Graham, the new student Regent, who was appointed by the Governor and confirmed by the Senate for a one-year term ending June 30, 1997. Brett served last year as President of the Associated Students of the University of Utah and President of the Utah Council of Student Body Presidents.

Institutional Recognitions

President Frank W. Budd recognized Dr. Ann Erickson, Vice President of Academic Services at Salt Lake Community College, who will be retiring at the end of this year. This is Dr. Erickson's last Board of Regents meeting as Vice President. She has worked at Salt Lake Community College for 28 years as a faculty member, Director, Dean, and Vice President. Dr. Budd paid tribute to the outstanding contributions Dr. Erickson has made through the years of SLCC's significant growth. She will be a Special Assistant to the President during the next few months prior to her retirement at the end of December. The assemblage stood and applauded Dr. Erickson. Regent Foxley moved that the Board draw up a resolution to show their appreciation for Dr. Erickson, not only to Salt Lake Community College, but to all of higher education in Utah. The motion was seconded by Regent Zabriskie and carried unanimously.

President Paul H. Thompson introduced Dr. David L. Eisler, the new Provost for Weber State University. Dr. Eisler comes from New Mexico. Chair Anderton welcomed him to the Utah System of Higher Education.

Report of the Chair

Chair Anderton challenged any state in the nation to give more value and efficiency returned for tax dollars spent on higher education than is done in Utah. In the Board's executive meeting with the USU Trustees, President Emert pointed out some significant achievements on the percentage of graduates who find employment in their fields of study, students who are in the workforce as they attain their education, and the average time for a USU student to complete a bachelors degree. Utah State University is one of 88 Carnegie Institute Research I universities. Chair Anderton said this is indicative of the good job being done across our system. It is time we applaud the administration, faculty and staff of Utah State University and the other institutions within the system. We are doing a superb job of taking care of the needs of our citizens. As the Board visited with Dr. Grace Jones when she accepted the Presidency of the College of Eastern Utah, Dr. Jones indicated that our system might be better than even we realize. We need to remind our citizens

of the value of higher education in this state.

We have been dismayed because of our lack of funding. We need to learn to live with this. The balance swings in our society, said Chair Anderton, as society realizes the impact of education. When Legislators realize the value of education for the individual, the thought is that students should pay a higher share of their education. We clearly need more resources for libraries, particularly at our research institutions. It is the intent of the Regents to make a strong case for greater library funding in the next Legislative session. Technology can do many things, but it does not come at less cost. In fact, to gear up and make it available takes more money. Chair Anderton said, "We support the use of technology, but must have education resources to fund that technology."

Accountability to the public will have more to do with academic tenure than institutional policies and philosophies. We are being asked to be more accountable, to account for our performance from all elements of our constituency. We will have to look carefully at performance-based funding. As federal dollars shrink and state budgets give less of the total budget to higher education, we will have to be very careful in how we spend our dollars. We cannot be everything to all people. Chair Anderton urged each institution to revisit its mission and decide where the money can best be spent to serve our citizens.

Report of the Commissioner

Commissioner Foxley reported that Utah recently hosted the SHEEO (State Higher Education Executive Officers) Annual Meeting at Deer Valley. Everyone was impressed with the beauty of the area. The Huntsmans made their Deer Valley residence available for the opening dinner. Governor Leavitt spoke to the group on technology as it relates to higher education. Commissioner Foxley's colleagues said they wished they had the kind of support and commitment from their Regents that we do. The group gave a standing ovation to the Governor, expressed their appreciation to him, and said they wished they could have a governor like him. Commissioner Foxley said the more she deals with her counterparts in other states, the more she realizes that Utah truly is unusual. Utah does an excellent job with our scarce resources.

Tuition Surcharge for Students Accumulating Excessive Credits

Commissioner Foxley reminded the group that Chair Anderton asked in the last Board meeting that a study be made of this issue and a recommendation made to the Board. The Commissioner referred to Tab W, which contained proposed additions to Regents Policy R510. She said this is workable and reasonable. It sends a signal to students to take a more serious look at their goals and objectives. It also sends a signal to students in the high schools and junior high schools to be better prepared to enter our institutions with serious objectives. This policy will help Utah realize that we are serious about students coming into the system, reaching their goals, and moving on so that other students can take their places.

Associate Commissioner Petersen said the proposal is based on the idea that because of the state's commitment to provide about two-thirds of the cost of the students' education, at an appropriate time it becomes the obligation of the students to pay the full cost of their education if they have not yet completed their program of study. Last year legislative intent language called for the Board of Regents to make a report on their response to the proposal that an increased tuition charge be given to students who remain in the system beyond "a reasonable time." In the last Board meeting, Chair Anderton urged that action be taken. This proposal is in response to that charge and to the legislative intent language.

North Carolina and Montana are the only two states who currently assess a tuition surcharge. It is estimated that currently fewer than 200 students in the entire system have accumulated more than 274 hours.

Regent Atkinson asked if administering this program would be cost-effective. Dr. Petersen said since this proposal would tie the cost to the non-resident tuition rate, he did not believe it would create a large burden. President Thompson asked that the policy be sensitive to the problems it may create for students.

Regent Zabriskie asked about students who need additional skills to return to the work force. He suggested changing the language in the policy to make sure they are not penalized. Regent Foxley said much flexibility had been built into this policy. He recommended that the Board take a look at this within a year to see if the policy can be tighter. Regent Graham said students need academic advising rather than additional barriers to graduate and recommended that additional academic advising be required to help students stay on track toward graduation. Chair Anderton agreed that we need to make certain that appropriate advisement be given.

Regent Grant moved that this issue be tabled until further information is provided to the Board. The motion was seconded by Regent Graham.

President Day recommended a careful analysis on the university level. President Smith agreed, saying that some baccalaureate degree programs require a longer completion time in order to conform to accreditation requirements. For example, the B.S. degree program in pharmacy is really a five-year program. Those students approach closely the 270-credit-hour limitation. In Engineering, the ABET accreditation requirements are verging on five-year degrees. He agreed that in the general sense, 275 hours is a good standard for the diversity of programs with the system. President Romesburg pointed out that the more the level is lowered, the more appeals we would have, and the more burden on the campuses. President Emert recommended that this policy be tried for a year and data collected to determine which is the best number.

Commissioner Foxley reminded the presidents that in the last Council of Presidents meeting, there was a feeling that this would be a good step, rather than waiting for something more severe to be mandated by the Legislature. The COP recommendation was for a one-year trial. After that time, the Board may decide this is not cost-effective. Chair Anderton said this policy was not only responding to the goal of efficiency, but it was balancing our scarce resources to provide for students who cannot attend our institutions because of the long-term students taking those places.

Chair Anderton called for a vote by show of hands on the motion to table. The vote was two in favor of the motion and fourteen opposed. The motion to table was defeated.

Regent Foxley moved that the Commissioner's recommendation be adopted with an effective date of January 1, 1997. The motion was seconded by Regent Cumming. Regent Zabriskie moved to amend the motion, that the words "current job" in 4.14.1.3 of Policy R510 be stricken and replaced with "employment." Regent Foxley agreed and seconded the motion. Vote on the amended motion passed. Regent Foxley requested a report of counseling requirements and/or the availability of counseling in public and higher education.

Proposed Gun-Free Schools and Churches Act

Commissioner Foxley referred the Board to Tab X and said this proposal was a request for approval in concept. She gave the example of the Weber student who injured Richard Hill with a concealed weapon during a disciplinary hearing. The proposed legislation applying to public schools would also apply to higher education. Specific language will be brought back to the Board at the appropriate time.

Regent Rogers moved the Commissioner's recommendation that the draft be approved in concept, and that the Commissioner be authorized to continue to work with the Office of Education and other interested parties on proposed legislation to be considered by the 1997 Legislature. The motion was seconded by Regent Cumming. Vote was taken; the motion was approved unanimously.

Reports of Board Committees

Program and Planning Committee

Weber State University Associate of Applied Science Degree in Construction Management Technology (Tab A). This ATE program would offer training in construction management, preparing individuals to be supervisors and cost estimators. Students could transfer into BYU's four-year Construction Management Program, should they wish to

pursue a baccalaureate degree. The concerns raised in the June Board meeting have all been satisfactorily resolved. Chair LeFevre moved that this program be approved. Following a second by Regent Atkinson, the motion was unanimously approved.

Weber State University Center for Bioremediation. The proposal of this program was prompted by inquiries received from industry and federal agencies since the closure of the U.S. Bureau of Mines (USBM). It was the result of a collaborative relationship between USBM scientists, Weber State University, and the University of Utah. Program focus is on research, development and commercialization of improved methods for metal removal and recovery from solutions, soils, sediments, ores, concentrates, mixed metal, and inorganic and organic wastes. (Details were stated in Tab B.) Chair LeFevre moved the program's approval, seconded by Regent Taggart. The resulting vote was unanimous in the affirmative.

Weber State University Center for Solvent Separation of Heavy Oils. The proposed Center will help in the commercialization of tar sands, oil shale and high sulfur oil found under the Great Salt Lake, and will be funded by the Office of Technology Development, Department of Community and Economic Development, Division of Business and Economic Development, State of Utah. Future plans include the development of a patent for chemical technology for extracting heavy oils. The request and supplemental material were found in Agenda Tab C. Chair LeFevre moved approval of the program, seconded by Regent Atkinson. Vote was taken; the program was approved unanimously.

Utah Valley State College Bachelor of Science Degree Program in Elementary and Early Childhood Education. Chair LeFevre said this issue received considerable discussion in committee. During the June Board meeting, UVSC was asked to provide additional information which the Regents deemed important. That information was provided in the materials behind Agenda Tab D. The program is currently provided at UVSC by Weber State University through a University Center program; however, Weber is phasing out its program. Chair LeFevre moved that the program be approved. Regent Clyde seconded, with an amendment to line 7 of the Commissioner's recommendation to add "and evaluation" so the amended recommendation would read: ". . .and a yearly progress and evaluation report must be provided to the Regents for the first three years. . ." The motion passed, with Regents Lee and Grant dissenting.

University of Utah Bachelor of Science Degree in Environmental Studies. This multidisciplinary program would emphasize social sciences and humanities, as opposed to Utah State University's Environmental Studies Program, which emphasizes natural resource management (see Tab E). The two institutions have worked together to allow students to transfer required courses between both programs, and to identify means for future collaboration. Chair LeFevre moved that this item be moved to action in September. The motion was seconded by Regent Atkinson and unanimously approved.

Salt Lake Community College Emphasis in Railroad Operations Added to the Associate of Science Degree (Tab F). In 1993, seven major railroads formed a consortium to facilitate development of this emphasis. SLCC was the first of two colleges asked to participate in the consortium, although eight more institutions have been added nationally. SLCC is the only college in the intermountain region, and one of ten nationally certified by the railroad consortium to offer the complete program. Chair LeFevre moved this item for action in September. Following a second by Regent Atkinson, the motion was unanimously approved.

Salt Lake Community College Update on Cooperative Program with the University of Shanghai. The information in Agenda Tab G was provided for information only. Chair LeFevre commended the college for providing these excellent learning opportunities for the students.

Annual Report on the Utah Career Teaching Scholarship Program. Chair LeFevre asked Lou Jean Flint, Academic Affairs Officer in the Commissioner's Office, to respond briefly about the report which she authored (Tab H). Ms. Flint said this continues to be a very successful program. Most students are repaying the scholarship through teaching.

Consent Calendar, Program and Planning Committee. Upon motion by Chair LeFevre and second by Regent Taggart, the Regents approved the following items:

- a. University of Utah Name Change of the Utah Supercomputing Institute to the Center for High Performance Computing

- b. Utah State University Minor in Apparel Design in the Department of Human Environments
- c. Utah State University Minor in Electronic Music in the Department of Music
- d. Utah State University Name Change of the Bachelor of Science Degree in General Family Life to the Bachelor of Science Degree in Family and Consumer Sciences
- e. Weber State University Transfer of Department of Mathematics from the College of Arts and Humanities to the College of Science
- f. Weber State University Emphases in Systems Integration/Networking and Software Engineering/Composite Added to the Associate of Science Degree in Computer Science
- g. Salt Lake Community College Restructure of Department of Social Sciences into Separate Departments of History, Psychology, Sociology, and Political Science
- h. Salt Lake Community College Name Change of the Law Enforcement Academy to the Institute of Public Safety
- i. Salt Lake Community College Name Change of the Department of Developmental Studies to the Department of Developmental Education
- j. Salt Lake Community College Name Change of the Department of Computer Integrated Manufacturing to the Department of Manufacturing Resource Services
- k. Salt Lake Community College Name Change of the Non-Credit Environmental Training Operation to the Environmental Training Center

Chair Anderton thanked Chair LeFevre for the good work of his committee.

Finance and Facilities Committee

Report on Data Information Task Force. Committee Chair Goddard reviewed the seven policy recommendations found behind Exhibit 1 to Agenda Tab J. Also provided were a listing of core data elements to be warehoused pursuant to the third policy recommendation (Exhibit 2), and a summary of subcommittee progress and information issues still being addressed (Exhibit 3). Chair Goddard moved the Commissioner's recommendation, adopting the recommendations and initial listing of core data elements, and directing the Task Force to draft an Information Management Policy incorporating the seven policy recommendations for action by the Board of Regents. The motion was seconded by Regent Cumming. Regent Lee asked that the motion be amended to add "facilities planning" to the seventh recommendation. This amendment was acceptable to Regents Goddard and Cumming. The amended motion was approved unanimously by the Board.

USHE Spending Plans for 1996-97 Mineral Lease Funds. Chair Goddard said the state requires the Board of Regents to review mineral lease funds annually. An itemization was found by institution on the white pages behind Agenda Tab K. Stating that this item had been approved by the committee, Chair Goddard moved its approval by the Board. Following a second by Regent Hale, the motion passed unanimously.

Amendments to R271, Foundations and Private Corporations. The proposed changes to this policy (see Tab L) would authorize the creation of either an independent foundation or corporation or a dependent foundation or corporation. Dependent foundations will be protected by State Risk Management, but independent foundations will not. Chair Goddard said the committee had approved the policy changes and moved the Board's approval. Regent Hoggan seconded the motion, and it was approved unanimously.

1996-97 University Hospital and Neuropsychiatric Institute Operating Budgets. Chair Goddard urged the Board members to read the complete report, which was itemized in detail behind Agenda Tab M. The committee reviewed the

report and complimented President Smith on it. Chair Goddard moved approval of the 1996-97 budgets for the University Hospital and Neuropsychiatric Institute, as set forth in the schedules shown. Following a second by Regent Hale, the motion was unanimously approved. Chair Anderton recognized Christine St. Andr., Executive Director of the University Hospital and Clinics, and commended her for her good work.

Utah State University Campus Master Plan. Two changes/additions were made to the Master Plan: The location of the Multipurpose Indoor Training Facility and the underpass on 4th North were changed, and the Research and Technology Park was expanded by 7.55 acres adjacent to the existing park and by 264 acres near Millville. Details were explained in Agenda Tab N, and supplemental materials were distributed to the Board. Chair Goddard moved approval of the Utah State University Campus Master Plan. Regent Huntsman seconded the motion, and it was approved unanimously.

Weber State University New Davis Center Facility. Weber officials propose to purchase a building in Layton owned by Mountain Fuel Supply, which is larger than the building currently being leased at the Davis Higher Education Center. Chair Goddard said he had recommended that the University buy the building rather than lease it; however, this may require legislative approval. The committee recommended approval of lease of the building and pursuit of its purchase during the next Legislative session, if required. Chair Goddard moved the Commissioner's recommendation, with the addition of "request to lease with option to purchase the described Mountain Fuel Building. . ." The motion was seconded by Regent Hoggan and approved unanimously.

Student Financial Aid UHEAA Board of Directors Oversight of the Utah Educational Savings Plan Trust Added to Policy R610. The present policy delegates UHEAA administrative oversight responsibilities to the UHEAA Board of Directors. The policy revision (see Tab P) was proposed to make clear the inclusion of oversight of the Trust in those delegated responsibilities. Chair Goddard moved its approval, and Regent Clyde seconded the motion, which subsequently passed unanimously.

USHE 1996-97 Operating Base Budgets. The information found in Agenda Tab Q was provided for information only. Institutional information was identified on the white pages.

1995-96 Spring Term and End-of-Year Enrollment Report. The report found behind Tab R was also provided for information and required no action.

Student Financial Aid Progress in Planning for Utah Educational Savings Plan Trust. The report in Agenda Tab S detailed the progress made toward implementation of the Trust and was provided for information only. No action was required.

Student Financial Aid Student Finance Subcommittee Report. Regents policy R625 requires that the subcommittee provide periodic reports through the Finance and Facilities Committee on matters for which it is responsible. This report (see Tab T) was provided for information only and required no action.

Student Financial Aid UHEAA Board of Directors Report. Chair Goddard urged the Regents to read the information provided in Tab U and called particular attention to the resolution passed by the UHEAA Board on page 2 of the Commissioner's cover letter. The report was provided for information only and required no action.

Consent Calendar, Finance and Facilities Committee. Chair Goddard called attention to the amendment to Item C which was found in the Regents' folders. Upon motion by Chair Goddard and second by Regent Hoggan, the Board approved the following items:

- a. 1996-97 Work Program Revisions
- b. UofU and USU Capital Facilities Delegation Report
- c. 1996-97 Presidential Salaries (as amended)

Chair Anderton thanked Regent Goddard for the good work of his committee.

General Consent Calendar

On motion by Regent Hoggan and second by Regent Foxley, the Board approved the General Consent Calendar, as follows:

Minutes

Approval of the Minutes of the meeting of the Utah State Board of Regents held June 20-21, 1996, at Southern Utah University.

Grant Proposals

(None received)

Executive Session(s)

Approval to hold an executive session or sessions in connection with the meeting of the State Board of Regents to be held September 12-13, 1996, to consider property transactions, personnel performance evaluations, litigation, and such other matters permitted by the Utah Open and Public Meetings Act.

Hospitality

Chair Anderton thanked President Emert for his gracious hospitality. President Emert announced the arrangements for the evening's dinner and festivities. He recognized Michael Ballam, Artistic Director of the Utah Festival Opera Company, and asked him to introduce the opera, Don Pasquale. Mr. Ballam explained that the Donizetti opera had been put in a western setting during 1896, in commemoration of the Utah Centennial. He thanked the Board for their support and gave a brief background of the Utah Festival Opera Company.

Regent Clyde moved that the Regents convene in executive session. The motion was seconded by Regent Cumming and passed by the Board. The meeting was adjourned at 4:10 p.m., and the Regents moved to the Alma Sonne Room in the University Inn for an executive session.

PLANNING WORKSHOP FOR REGENTS AND PRESIDENTS AUGUST 2, 1996

Board Members Present

Kenneth G. Anderton, Chair
Aileen H. Clyde, Vice Chair
Ian M. Cumming
John B. Goddard
W. Brett Graham
David J. Grant
Larzette G. Hale
L. Brent Hoggan
Evelyn B. Lee
Jay B. Taggart
Dale O. Zabriskie

Board Members Excused

Pamela J. Atkinson
Douglas S. Foxley
Karen H. Huntsman
Clifford S. LeFevre
Paul S. Rogers

Office of the Commissioner

Cecelia H. Foxley, Commissioner
Don A. Carpenter, Associate Commissioner for Planning and Facilities
Dale C. Hatch, Associate Commissioner for Budget and Finance
Chalmers Gail Norris, Associate Commissioner for Student Financial Aid
Michael A. Petersen, Associate Commissioner for Academic Affairs
Joyce Cottrell CPS, Executive Secretary
Patricia S. Crane, Assistant Commissioner for Government/Media Relations

Harden R. Eyring, Executive Assistant
Jerry H. Fullmer, Director of Information Technology

Institutional Representatives

President Arthur K. Smith, University of Utah
President George H. Emert, Utah State University
President Paul H. Thompson, Weber State University
President Gerald R. Sherratt, Southern Utah University
President Gerald J. Day, Snow College
President Robert C. Huddleston, Dixie College
Vice President Raelene Allred, College of Eastern Utah
President Kerry D. Romesburg, Utah Valley State College
President Frank W. Budd, Salt Lake Community College
Lee H. Burke, Assistant to the President, Utah State University

Others Present

Scott R. Mecham, Governor's Office of Planning and Budget
Stan Eckersley, Office of the Legislative Fiscal Analyst
Boyd Garriott, Office of the Legislative Fiscal Analyst
John Massey, Office of the Legislative Fiscal Analyst

Following an executive session breakfast of the Board of Regents and Presidents, Chair Anderton called the meeting to order at 9:55 a.m.

Commissioner Foxley explained the USHE Access and Efficiency Initiatives (Agenda Tab Z), which were brought to the Board at Regent Cumming's request. She asked the Regents if this information was helpful to them. Regents responded that it was and requested periodic updates.

At Regent Cumming's request, Associate Commissioner Hatch explained the tables in Attachment B. The referenced tables showed actual and projected figures for Utah public high school graduates from 1980 to 2007, Utah population between ages 18 and 29 in the same time period, growth ratios by age group, and Utah economic and demographic projections summary from 1990 to 2020 compiled by the Governor's Office of Planning and Budget. Chair Anderton thanked Dr. Hatch for his information. Regent Zabriskie said it is very important that we let the Legislature and others know of the reliability of this information from outside sources.

President Smith pointed out the problems caused by the "artificial blip" in the projections for public high school graduates. He said we may be forced to take a significant budget cut based on last year's figures, and yet the projected enrollments for next year are greater. He requested a moratorium on budget cuts based on enrollments. Regent Zabriskie suggested that this be communicated to the Legislature as a single message, perhaps in a session with Legislative leadership, rather than as part of a larger package. Commissioner Foxley said her office was in the process of checking schedules and trying to determine whether or not this meeting should be held before or after elections in November.

President Budd pointed out that these figures are more factual than just projections. President Romesburg reminded the Regents that every time schools around the country converted to semesters there had been a one-year dip in FTE students until they realized the credit hour load they could effectively handle. President Smith suggested that this be discussed in September when this group meets with the Legislative Education Interim Committee.

Commissioner Foxley reviewed the assumptions mentioned in her cover letter to Tab Z and said these discussions had indicated that they were accurate. Regent Zabriskie said we must stress the fact that technology involves more than distance learning only. Regent Clyde suggested that a statement be added to Assumption 4 to the effect that it will be costly to provide education through technology. President Sherratt pointed out that those costs will be ongoing as equipment is replaced.

President Romesburg said buildings are not being financed at a rate to accommodate student growth, so we may be faced with the possibility of turning away students in the future. Chair Anderton asked about access. President Romesburg said, "I think the community college mission is in real trouble in Utah. This may mean we turn away

students who need the education the most." President Emert said he feared that by taking qualified students, enlarging class size and other related things, in the long term we would reduce the quality of the students' competitiveness in the marketplace.

Chair Anderton said, "I find it devastating to think there may be one student in this state who was prepared to receive some higher education but could not get into the classroom." President Sherratt pointed out the student-to-faculty ratio is extremely high in Utah, compared to the rest of the nation.

President Thompson said methods of delivery of education have remained basically the same for the past 500 years. Business and industry focus on productivity. There is tremendous pressure for change in the global economy, including higher education. He recommended that we look at productivity as it relates to serving an increasing number of students.

Regent Clyde said one of our greatest tasks is to find where we can be helpful in increasing the understanding of our elected representatives. If we do not fund education and training programs, we will have an increasing number of citizens funded in prisons.

Commissioner Foxley referred to Initiatives 7 and 9. Reviewing the curricula at all of the institutions for relevancy will give us an opportunity to get rid of redundant and outdated material. Chair Anderton said, "As we look at institutional course review, we need to distinguish between training and education. We need to look at humanities courses as well, where return on investment may not be easily measured."

President Budd said at SLCC's recent Leadership Academy, the group discussed a book entitled *Monster Under the Bed*. Its theme was the monopoly of higher education. He said Presidents have to generate an environment for change, even though this is unpopular with our faculty. There is already competition with companies like Microsoft. If Disney gets into the act, they will be tremendous competition. He stressed the importance of being heavily involved in the Western Governors University. Regent Zabriskie pointed out that the University of Phoenix is another competitor. Eighty percent of their graduates get financial support from their employers. Regent Cumming said Franklin Quest is rapidly entering the education market as well.

Associate Commissioner Petersen reminded the Board that at the last meeting they approved a limit for baccalaureate degrees during the semester conversion a realistic schedule of hours required to complete a baccalaureate degree in four years. The semester conversion provides the opportunity to make sure these limits are honored in approving new programs.

President Huddleston reviewed the things which had been done at Dixie and asked the Regents to support the Presidents in their endeavors to change.

Addressing Assumption 5, Regent Grant suggested changing the focus to the quality of education rather than obtaining funding. Regent Zabriskie said, "Without adequate funding there must be a choice between quality and access." Commissioner Foxley suggested adding an assumption relating to quality. Regent Zabriskie recommended a sixth point continuing efficiencies; the Commissioner concurred. Regent Lee reminded the Board that Applied Technology Education is an important part of higher education. She suggested that it be added to this list as well.

Chair Anderton adjourned the meeting at 11:27 a.m., at which time the Regents and Presidents met in executive session. Following that meeting, Utah State University furnished a buffet lunch, with Aggie Ice Cream for dessert.

Joyce Cottrell CPS
Secretary to the Board of Regents