

**MINUTES OF MEETING  
UTAH STATE BOARD OF REGENTS  
UTAH VALLEY STATE COLLEGE  
November 11-12, 1999**

Regents Present

Charles E. Johnson, Chair  
Aileen H. Clyde, Vice Chair  
Jerry C. Atkin  
Pamela J. Atkinson  
Brian D. Brown  
David J. Grant  
Larzette G. Hale  
L. Brent Hoggan (Friday)  
James S. Jardine  
Michael R. Jensen  
David J. Jordan  
Winn L. Richards  
Maria Sweeten

Regents Excused

Karen H. Huntsman  
E. George Mantes  
Paul S. Rogers

Office of the Commissioner

Cecelia H. Foxley, Commissioner  
Michael A. Petersen, Associate Commissioner for Academic Affairs  
Norm Tarbox, Assistant Commissioner for Finance and Facilities  
Joyce Cottrell, Executive Secretary  
David R. Colvin, Academic Affairs Planning & Assessment Officer  
Linda Fife, Director of Academic Programs  
Jerry H. Fullmer, Director of Information Systems  
Angie Loving, Senior Program/Administrative Officer (Thursday)  
Edith Mitko, Director of Student Services and Minority Affairs  
Whitney J. Pugh, Manager of Budgets and Administration (Friday)  
Phyllis C. Safman, Assistant Commissioner for Academic Affairs  
Courtney White, Research Analyst (Friday)  
Gary S. Wixom, Assistant Commissioner for Applied Technology Education and Extended Programs

**INSTITUTIONAL REPRESENTATIVES**

University of Utah

J. Bernard Machen, President  
Michael B. Benson, Special Assistant to the President  
Jack Brittain, Dean, David Eccles School of Business  
Raymond A. Haeckel, Executive Director, Government & Community Relations  
Gary Levy, ACE Fellow

Utah State University

George H. Emert, President  
Robert L. Gilliland, Vice President for University Extension  
Fred R. Hunsaker, Vice President for Administrative Affairs  
Richard W. Jacobs, Budget Director

Weber State University

Paul H. Thompson, President  
David L. Eisler, Provost  
Carol Gaskill, Director of Budget and Institutional Research

Southern Utah University

Steven D. Bennion, President  
D. Ray Reutzler, Provost  
Sterling R. Church, Vice President for Student Activities  
Ken Mumford, Interim Director for Applied Technology  
Gregory L. Stauffer, Vice President for Administrative Services  
Michael Reid, Director of Procurement/Capital Facilities Planning

Snow College

Gerald J. Day, President  
Gary Arnoldson, Controller  
Rick White, Vice President for Academic Affairs

Dixie College

Robert C. Huddleston, President  
Thales Derrick, Associate Director of Development  
William D. Fowler, Vice President for Student Services  
Gary Koeven, Dean, Computer and Information Technology  
Joe Peterson, Dean, Arts, Letters & Sciences  
Max D. Rose, Vice President for Academic Affairs  
Stanley J. Plewe, Vice President, Administration and Information and Technology  
Rich VanAusdal, Dean, Business, Technology and Health Occupations

College of Eastern Utah

Grace S. Jones, President  
Charles O. Foust, Vice President of Academic Affairs  
Raelene Allred, Vice President of Finance and Administrative Services  
Karen Bliss, Dean of Institutional Advancement  
Brad King, Dean of Students  
Ron Vogel, Dean of Arts and Sciences

Utah Valley State College

Kerry D. Romesburg, President  
Gilbert E. Cook, Legislative Liaison  
Bradley J. Cook, Vice President for College Relations  
Derek Hall, Director, College Relations  
Dee Martin, Dean, Technology, Trades & Industry  
Brent Roberts, Director, McKay Events Center  
Ron Smart, HALL FL Aviation Director  
Mark Spencer, Dean, Learning Resources and Services  
Lucille T. Stoddard, Vice President for Academic Affairs  
Ryan L. Thomas, Vice President for Administration and Campus Computing  
Douglas E. Warner, Executive Director, Budgets/Management Studies  
J. Karl Worthington, Associate Vice President for Academic Affairs  
Bradley A. Winn, Vice President for Student Services and Campus Planning

Salt Lake Community College

Frank W. Budd, President  
Daniel Bingham, Administrative Intern  
Marjorie Carson, Vice President of Academic Services  
Richard M. Rhodes, Vice President of Administrative Services  
Gordon Storrs, Master Planning Coordinator

### Representatives of the Press

Brooke Adams, Salt Lake Tribune  
Joel Campbell, Deseret News  
Matt Canham, Daily Utah Chronicle  
Steve Gardner, Daily Herald  
Cybil Wallace, Associated Press

### Others Present

Dave Adams, Chair, State Building Board  
Shannon Bittler, Joint Liaison Committee  
Rich Byfield, Director, DFCM  
Steve Clayton, Office of the Governor  
Margaret Dayton, Utah State House of Representatives  
Boyd Garriott, Office of the Legislative Fiscal Analyst  
Debra Headden, Office of the Legislative Fiscal Analyst  
Paul D. Henderson, American Federation of Teachers  
David C. Jones, Office of the Attorney General  
Brad Mortensen, Governor's Office of Planning and Budget  
Loraine T. Pace, Utah State House of Representatives  
Tammy Rowan, Utah State House of Representatives

Thursday, November 11

Chair Charles E. Johnson called the meeting to order at 1:42 p.m. He excused Regents Huntsman, Hoggan, Mantes and Rogers and welcomed Dave Adams, Chair of the State Building Board, and Representatives Loraine Pace, Tammy Rowan, Margaret Dayton, Brad King, Marlon Snow, and Kathryn Bryson. On behalf of everyone assembled, Chair Johnson wished President Budd a very happy birthday.

In honor of Veterans Day, President Romesburg introduced UVSC's *Encore*, an a capella choir, who performed the National Anthem and "God Bless America."

### Master Planning

Chair Johnson thanked the Regents, Presidents, Commissioner and her staff for the helpful assistance everyone had provided during the two-year master planning effort. He assured the Regents that the USHE Master Plan 2000 would be completed in time for the 2000 Legislative Session. Chair Johnson utilized a computer slide show presentation to explain the timelines and documents involved and major themes of the master plan.

Education Management Plans. Chair Johnson suggested that education management plans be developed for all areas of the state. Each institution will prepare the management plan for education in its service area, and USU will prepare management plans in areas in which no other institution has the specific responsibility. The Board of Regents will give final approval to all education management plans. A separate comprehensive, statewide master plan for Applied Technology Education (ATE) will be necessary, in addition to Master Plan 2000.

Regent Jordan asked when Master Plan 2000 was to be delivered to the Legislature. Chair Johnson responded that he and Commissioner Foxley had met with Speaker Stephens and President Beattie. The Regents will meet with the Legislature after the session has begun. Time will be allowed in caucus meetings to distribute and explain the master planning documents. A progress report will be made to the Legislative Strategic Planning Committee on Monday, November 15.

Regent Atkinson asked about quality. Chair Johnson said in some areas, multiple institutions will work together to deliver higher education. In those cases, the Regents would assume the responsibility of ensuring quality if/when there appears to be a conflict of interest.

President Emert said USU has offerings at over 70 sites around the state, many of which are integrated with other sites to make them viable. President Budd said he was uncomfortable with the language of single institution leadership.

President Jones agreed. She pointed out that concurrent enrollment in the high schools also needed to be considered.

Regent Jordan asked Chair Johnson if he had established a deadline for submission of management plans. Chair Johnson said it would be helpful to have them prior to the session and suggested a deadline of December 15, if at all possible. It is especially important to have funding recommendations prior to the beginning of the legislative session.

Entrance Requirements. It was proposed that entrance requirements be raised at the University of Utah, Utah State University (main campus), and possibly Southern Utah University. The Presidents of those institutions were asked to respond. President Bennion said the proposal would need to be discussed on the SUU campus. One of SUU's greatest strengths is that it has always been a small institution. Based on the current funding, strong incentives would be needed to make an institution grow moderately rather than rapidly. President Machen said the University of Utah would probably have to raise entrance requirements for incoming freshmen, depending on demand and the funding formula. However, the University had an important responsibility to accept transfer students. President Emert said a USU strategic planning committee had already been asked to develop an enrollment management plan which included a discussion of entrance requirements. That conversation has included test scores, leadership qualities, and core subjects, as well as the mix of students on campus. Another key issue is distance from the main campus as different student populations are served through outreach and extension services.

Formula Funding. Regent Jardine stated that the Board of Regents must have the ability and the flexibility in funding to reward institutions for performance. He suggested that the Regents have a serious discussion with the Legislature about the Board's role. Regent Jordan noted that the Board needed to protect and provide access to graduate education as well as undergraduate education and ATE. He suggested that perhaps Weber's entrance requirements for graduate level courses should be raised. President Thompson said high entrance requirements were already in place.

Regent Hale stressed that the key is getting the Legislature to understand the connection between the proposed changes and the need for funding. Chair Johnson said he had spoken with Speaker Stephens and President Beattie about this concept, and they were supportive.

Student Right to Know. Chair Johnson reported that the USHE has a "woeful number of counselors" who need more information in order to make it available to students. Much of the needed information could be provided to students via the Internet. Regent Atkinson noted that one of the examples shown was the "reputation of the institution in field of study." She pointed out the need to develop criteria which define "reputation." Vice Chair Clyde stressed the need for preparation rather than departmental approval for transfer courses. President Thompson clarified that when a department approves courses for transfer, they give their assurance that those courses count toward that institution's degree requirements. He noted that an institution's reputation was relevant, the opinions of friends and parents count highly with the students.

Chair Johnson asked Assistant Commissioner Tarbox to explain how much it would cost to implement an Internet-based advising system. Mr. Tarbox said the cost would be \$600,000 of ongoing funds and \$400,000 of one-time money. These changes are people intensive. Software is already available and is being utilized in some schools. A full-time position in the Commissioner's Office is needed to make sure the information is current and kept up to date on our web site. Commissioner Foxley noted that the individual institutions have made considerable progress in this effort.

Regent Jardine asked if these functions could be out-sourced. He referred to an article in the previous week's edition of *Newsweek* which stated that a person could get as good an education at a state university as at an Ivy League school. Regent Brown said he was very supportive of this effort. Having the information available centrally would be very helpful and much faster than researching individual programs.

Chair Johnson asked that specific suggestions for changes in wording for his slide presentation be submitted to the Commissioner's Office. Regent Jardine asked that the date and time of each draft be indicated on the front page of documents.

The Regents and Presidents discussed the proposed wording for enhancing the individual institutions' missions which will be shown in both the Highlights document and in the full Master Plan 2000. The Presidents asked that they be given time to consult with their faculty, staff, alumni, and community leaders about implications of the new master plan. It was the general consensus to change the language dealing with delivery of baccalaureate programs to make it

consistent with similar institutions. Regent Jordan suggested that all community college missions include language highlighting their obligation to offer credit and non-credit ATE programs.

Dixie College Name Change. Regent Jordan said a committee had visited Dixie College and met with their Board of Trustees the preceding week. The Trustees had preliminarily recommended the name of Utah Dixie State College. However, they had decided a better option was Dixie State College of Utah. The committee conferred, and their recommendation was to support the Trustees' suggestion and to recommend to the Legislature that the name of the college be changed to Dixie State College of Utah, effective July 1, 2000. Regent Jordan so moved, seconded by Regent Atkinson. The motion carried unanimously.

Chair Johnson asked Dave Adams, Chair of the State Building Board, to comment on the highlights of the proposed master plan. Mr. Adams responded that he believed the state should not fund new buildings for the next three years, except for replacement or renovation of existing space. That time should be used to catch up with deferred maintenance needs. He said he would report to the Building Board that the USHE Master Plan calls for new buildings on only two campuses. Commissioner Foxley reminded Chair Adams that the system and Regents had submitted a long-term priority list of capital facilities to the Building Board previously. The highlights document did not negate what had already been forwarded to the Building Board. Capital facilities needs on each campus is already documented. Mr. Adams responded that it was important for the Building Board to understand the master plan and the emphasis placed on new buildings. Commissioner Foxley indicated that additional language regarding capital facilities would be inserted into the "Highlights" document.

Discussion followed on the use of the word "commit." Regent Jordan said he was troubled by this term at a time of limited funding when the revenues may not be available to support every commitment. Regent Hale reminded the Regents that they were already committed to this master plan, whether or not the Legislature funds it. One of the responsibilities of the Board is to give direction.

After continued discussion, the meeting was recessed at 5:15 p.m.

Friday, November 12

Chair Johnson reconvened the Committee of the Whole at 8:15 a.m. The master planning discussion resumed.

The Board discussed expansion possibilities as shown on the slide presentation. Associate Commissioner Petersen noted that the system already had continuing education outreach capabilities in every area identified. If a community college were to be established at any of the locations, it would undoubtedly be accompanied by a University Center. Discussion centered around the options of establishing new community colleges or creating campuses of existing institutions. Vice Chair Clyde said it was important to remember that these issues had been studied for two years. Criteria were already established for the establishment of community colleges. New schools could only be established when critical criteria are met.

Regent Atkinson moved, seconded by Regent Jardine, that the Expansion Possibilities item under Long-Term Issues be amended to read "Possible creation of additional campuses, branch campuses, University Centers, and community colleges in the future." It was suggested that the motion be amended to read "Possible creation **or expansion of existing** campuses. . ." Regent Atkinson did not agree with this amendment to her motion. Following discussion of the differences between multiple campuses and branch campuses, it was suggested that the motion be amended to include "education centers" between "University Centers" and "community colleges." Regent Atkinson agreed with this amendment. The motion carried successfully.

Chair Johnson asked Vice Chair Clyde if she would incorporate the terms and definitions just discussed into the work of the USHE Master Planning Task Force on Missions/Roles and System Configuration. Vice Chair Clyde agreed to accept this assignment.

Following further discussion, it was agreed that the consolidation and expansion issues would be combined into a single long-term issue in the master plan and highlights document.

Applied Technology Education. Vice Chair Clyde agreed that ATE was important enough to merit a separate,

additional master plan, although it should also be included in Master Plan 2000. Regent Atkinson stressed the master plan must include ATE as a critical, integral part of higher education.

Highlights Document. Regent Jardine asked that the date and any changes made to subsequent documents be readily identified. After some discussion, he moved that the language of the Foreword be amended to reflect the language of the mission statement and that a subgroup be given the responsibility to develop a greater emphasis on quality in the plan. Regent Atkinson seconded the motion. Chair Johnson asked Vice Chair Clyde if the Missions/Roles Task Force would accept this assignment. Vice Chair Clyde agreed. Regent Grant suggested that language be added to item #2 under Commitment 3. The motion passed unanimously.

Discussion followed on item 4 of Commitment 1, and whether the tracking should be limited to Utah residents. Commissioner Foxley agreed to reword that item to capture the discussion. Commissioner Foxley explained that Commitment 7 had been added in response to and the need for state acknowledgement and support of the excellent job being done by our research universities with contributions from the other institutions.

Following subsequent discussion, Regent Atkinson moved that the Highlights Document be approved in concept, contingent upon review of the final document, including items which have been assigned to the Missions/Roles Task Force. Regent Atkin seconded the motion. Regent Grant said he was not comfortable with the document in its totality. Regent Atkinson amended the motion to incorporate the understanding that Commitment 8 was not an integral part of accepting the concept. The motion passed.

Regent Hale praised the Regents for the outstanding planning which had been done. In her 53 years in higher education, she thought it was the best illustration of people refining a system that is already very good. The master plan is setting policies so that in the future Utah can move forward in an efficient way. She commended the Regents and exhorted them to keep building in this direction and to keep insisting on quality in higher education in Utah.

Remarks from Representative Pace. Chair Johnson asked Representative Pace to give her thoughts on the discussion from a legislative perspective. Rep. Pace said she would love to have the luxury of 'voting on a concept.' As she has visited many of the 400 boards and commissions in Utah, she has found it an interesting process. She reminded the Regents that "the buck stops with [the Legislature]." Most people do not know who the Regents are, so they blame or give credit to the Legislature. She reaffirmed her commitment to higher education and public education but said the Legislators had to look at the needs of the entire state and realize the limitations of funding. She frankly admitted that it would not be possible to give every state agency its 'wish list.' She spoke of the importance of establishing priorities before a proposal is sent to the Legislature. She spoke against unnecessary duplication and said she thought it was unnecessary to place a university at everyone's doorstep.

Regent Brown reassured Rep. Pace that the students were making tremendous sacrifices to obtain an education. He asked her to help ensure that higher education receive more emphasis and receive a larger percentage of the state budget.

Chair Johnson thanked Representative Pace for her attendance and her remarks.

Following a short break, President Romesburg introduced some special guests of UVSC who were visiting from Mongolia. Dr. Malan Jackson, Director of International Studies, explained that UVSC had been invited by the Mongolian Ambassador to the United Nations to help the Mongolian citizens make the transition from communism to democracy. UVSC has trained about 150 students, including 70 educators and government leaders. Some of the first trainees to learn the higher education system are now the Prime Minister of Mongolia, the Speaker of Parliament, several cabinet members, and about 20 presidents of colleges and universities. A representative of the Mongolian delegation expressed his appreciation for the exchange program and thanked the Regents for their support.

#### Master of Business Administration Proposals at Weber State University and Southern Utah University

Chair Johnson asked Regent Atkinson to lead the discussion.

Weber State University (Tab D). Regent Atkinson reminded the Board that during the October meeting of the Program and Planning Committee, issues arose by committee members about market demand, need, and whether Weber was

ready to offer the MBA program. Other questions arose about the collaboration between WSU, SUU and the research universities. External consultants were asked to evaluate the two proposals. USU has been offering the MBA program for 36 years in Ogden. Questions arose as to whether USU was meeting the need within Ogden, Weber and Davis Counties. Over 100 students graduated from the University of Phoenix in Ogden with an MBA degree.

During the October meeting, Dr. Jack Brittain, the new Dean of Business at the University of Utah, convened a meeting of the deans from the four universities, who decided to become a subcommittee to discuss further how graduate business education can be provided to Utah citizens.

The external consultants addressed three issues: (1) Need/market demand, (2) Readiness, and (3) Collaborative opportunities. They concluded that there were a sufficient number of applicants from Davis County without jeopardizing the viability of the programs offered by the University of Utah or Utah State University. Weber has carefully planned for this program and is already an AACSB-accredited institution. A list of resources which should be available on the Davis Campus was provided; part of it can be provided online. There is an economic opportunity for the research universities to help in this effort. Although the initial focus was on the Davis Campus, the evaluators further suggested that WSU should be offering the MBA program on the Ogden campus. They concluded that WSU should establish this program with specific requirements. The online component should not become a substitute for regular homework.

Southern Utah University (Tab E). Regent Atkinson noted that the same consultants had evaluated SUU's program request, in the same three areas. The consultant said that while SUU has the desire and the resources to offer their own MBA program, the fact that USU periodically offers a program on the SUU campus could perhaps impede an SUU program. The consultants concluded that SUU had provided a strong argument. With the help of online delivery and special courses from the research institutions, it could be attractively offered. Time should be devoted to faculty scholarship to ensure that there is a sufficient number of undergraduates and business employees to warrant the establishment of a program.

Regent Atkinson invited questions and comments from the Regents and Presidents, especially from USU personnel.

President Thompson assured the Regents that an MBA program at Weber would not take students away from the USHE institutions, but from the private schools. He distributed a handout showing that Davis County has 109,000 people in the workforce but no MBA program. Davis County residents are frustrated by the fact that there are no opportunities in their own area. Despite the fact that it has not been advertised, 177 people have requested applications for an MBA program at Weber. Base funding will come from tuition. Private sources have provided a \$6.5 million endowment to provide an excellent program. Other private donations would be used to provide software and other needs. Courses at Davis County would be offered in the evening, so that working individuals could come directly from their jobs. Weber is collaborating with USU by providing space free of charge and receiving a reduced tuition for WSU faculty. Only 30 students would be admitted per class.

Regent Jordan commended the collaborative role of USU with the regional universities and community colleges. As the land grant institution, they have the systemwide responsibility to offer programs at other campuses when the host campuses are not ready to do so. The proposed endowment would allow Weber's qualified faculty to do what they are not currently available to do; however, the Regents need to ensure that USU's mission is funded. Regent Jordan suggested that more help may be needed from the Legislature in making sure USU is fully funded for its extension role.

President Bennion and Provost Ray Reutzel distributed SUU's comprehensive mission statement for clarification. The statement was revised in 1997-1998 in a process which involved 27 people from university administration, faculty and students. There is impressive ownership of the regional university's mission from the SUU community. SUU has been a baccalaureate-granting institution for 35 years. Two masters programs have been offered for the past 12 years, providing excellent preparation for offering the MBA program. President Bennion noted that masters level education has been growing. The MBA degree has grown in popularity and demand by doubling U.S. programs in the last 25 years and nearly tripling the number of graduates.

President Bennion explained that 13 faculty members have been identified to teach MBA classes. All have doctorate degrees from impressive institutions across the country. Nearly half have prior MBA teaching experience. President Bennion expressed his appreciation for the collaboration of the Deans of Business from each university in the state.

SUU's dean has had specific discussions with the University of Utah about specialties which may be added to the program.

Provost Reutzel pointed out the market demand in southern Utah. Although this program has not been advertised, students and citizens have learned of its possibility, resulting in many inquiries. Fifteen community members have indicated a desire to obtain the MBA degree through SUU. Local business leaders have also expressed a need for this program. Many, however, will continue to obtain this degree through USU. All faculty are PH.D. prepared and are qualified to teach the program under current AACSB guidelines. The dean and department chair have met with the Dean of Business at the University of Utah for helpful discussions about collaborative possibilities and opportunities for advanced knowledge components which SUU is not prepared to offer. Dean Templin noted that in the two years he had been at SUU, the faculty had increased funding for scholarly activity from \$20,000 to \$30,000. The College of Business is in its first year of candidacy with AACSB and is ahead of schedule in terms of preparation.

President Emert asked Provost Gogue and Dean Stephens to comment. Provost Gogue said he was very impressed with the faculty from both WSU and SUU. They have done good work in preparing programs which support what they want to do. USU's major concern is that duplication of programs affects USU's capacity to serve underserved areas of the state. Dean Stephens noted that if USU can deliver an outreach program at high quality with lower cost, that should be explored. The consultant was not able to address this option because he considered it a political issue. He pointed out that USU develops a program and delivery system, and incurs the development costs associated with that development, and when another institution takes over the program, USU does not recover those costs.

Regent Atkinson asked how many students were enrolled in USU programs, and how many graduated, at both SUU and Weber. USU officials noted that 30-35 students have been graduating each year from Ogden, and 62 are enrolled there. USU is not currently delivering this program in Cedar City, but graduated 20 between 1994 and 1996. The MBA program has been offered in St. George, where 24 students graduated a year ago.

Regent Jordan asked if these programs would be approved, contingent upon receipt of funding. Chair Johnson said this is consistently done. Many programs have been approved subject to receipt of financing.

Regent Richards read a letter he had received from former Regent Jack Goddard, a generous donor to WSU. He noted that faculty was in place, with 20 PhDs in the WSU Goddard School of Business. The program will incur no cost to the state. Anything not paid by tuition will be paid by Mr. Goddard. He noted to Representative Pace that this program would be an exception to her comment that all new programs incurred a cost to the state. Regent Jordan pointed out that WSU's program could still impair USU's financial ability to deliver programs to remote areas of the state. Chair Johnson said that cost would be covered by developmental funds, and the Board had already adopted that part of the master plan.

Regent Atkinson asked President Thompson to respond to the transition costs of transferring a program which has been developed by another institution. President Thompson said WSU has offered programs at UVSC which have subsequently been transitioned to UVSC faculty. This process is working very well, as part of the program was already being taught by the UVSC faculty.

President Emert said USU would try to make the Regents' decisions work. Faculty schedules and assignments may need to be rearranged when a program is transferred to another institution. Commissioner Foxley asked if this would make USU's resources available for use in other areas of the state with increased demand. Dean Stephens responded that Weber County and southern Utah are growth areas. There is not a high demand for graduate business education in rural Utah. This year a large number of students have matriculated in daytime, full-time, on-campus MBA programs in Logan.

Regent Hoggan recommended the continued operation of the MBA program as it is currently being offered. USU has capacity which is not fully utilized. They are capable of offering more service in these areas than is presently being done. That capacity should be fully utilized before another service provider is approved.

Regent Sweeten noted that Davis County residents had expressed a desire to have this program delivered in their community. The Regents must be responsive to this need. Regent Atkinson agreed that the Regents should concentrate further on the role of USU as a land grant institution and their responsibility to start new programs. New programs



should retain the level of quality of programs already being delivered.

Chair Johnson agreed with the need for more information to make an informed decision. The system has set upon a course of collaboration wherein the two regional universities have been meeting with the two research universities. This could affect the further development of that cooperation if both MBA programs are approved. He asked the Board to consider the consequences to each of the four institutions as a result.

Regent Atkin suggested that it might be wise to delay approval of additional programs until formula funding is in place and we know the level of funding we will be allocated. Commissioner Foxley responded that having a funding mechanism in place is only part of the issue. The system has to meet the needs of the students. We will not know how much of our budget request will be funded until the conclusion of the 2000 Legislative Session, and we cannot wait until then to take action.

Regent Brown pointed out that sometime students' needs and desires are the same, and sometimes they are different. These programs are desired by the students. They were presented for non-action in October. The consultants' reports have been provided, and it is time for action. He moved that the MBA programs be moved to action at this meeting. The motion was seconded by Regent Grant. The vote resulted in a tie, 6-6. The programs will be brought back to the Board for approval in December.

#### Student Privacy and Security

Regent Brown stated that each student body president had reported that meetings had been set at each institution to make a transition to random identification numbering systems. He moved that each institutional President give a report of their progress in the May 2000 Board of Regents meeting. The motion was seconded by Regent Atkinson and carried unanimously. Regent Brown thanked the Regents for their support.

#### Report of the Commissioner

Commissioner Foxley introduced David Jones, the new chief of the Education Division of the Attorney General's Office. Bill Evans was selected to be Jan Graham's Chief of Staff. Commissioner Foxley said she was pleased with the selection of Mr. Jones as the contact for higher education.

Weber State University will be having its winter commencement exercises at 2:00 p.m. on December 17. Commissioner Foxley asked that Regents let Joyce know if they planned to attend.

Commissioner Foxley referred to the audit report on the collection of data in the USHE, which was in the Regents' folders. The state auditor recognized and was pleased with the progress which has been made. The Utah System of Higher Education has committed to continue to make improvements in its data collection system, particularly in the area of standardized data related to faculty workloads.

#### Reports of Board Committees

Regent Jardine suggested that the items on the agenda for both committees be discussed by the Committee of the Whole.

##### Program and Planning Committee

University of Utah - Master of Physician Assistant Studies Degree (Tab B). Regent Atkinson said this program was fully accredited. She noted that many PA programs across the country have been changed to a masters degree. Physician assistant students have been able to use a portion of their credits toward the graduate programs. In the near future, it will become mandatory that any PA graduating be at the masters level. Regent Atkinson stated that this was an outstanding program which works closely with its graduates. Regent Jordan moved approval of the program. The motion was seconded by Vice Chair Clyde and carried unanimously.

Weber State University - Associate of Applied Science Degree in Telecommunications (Tab C). Regent Atkinson said this was a unique program in the Intermountain area. WSU's aim is to provide the technical background and

practical experience needed to maintain the telecommunications environment and to prepare students for employment at the end of a two-year period. WSU presently offers a B.S. Degree in Telecommunications Administration for those who wish to expand their education beyond the initial two-year period. Regent Jordan moved approval of the program. The motion was seconded and carried unanimously.

Utah Valley State College - Bachelor of Science Degree in Aviation Professional Pilot (Tab F). Regent Atkinson noted that in October questions had been raised regarding the effect of this proposal on the USU aviation program. A consultant agreed that there were enough differences in intent and philosophy with the USU program that this degree was viable. She asked Regent Atkin to comment. Regent Atkins said the need for a bachelors degree is a virtual requirement. This degree prepares students much better than an associate degree because of the increased hours of flying time. There has been a significant increase in demand for pilots, and this trend is expected to continue, especially for the regional airlines, who are adding 250 net new airplanes each year. Regent Atkinson said USU had been approached by the consultant. Provost Gogue said he had met with the consultant and found his report well written. President Emert said his concerns were about limiting revenues and duplicate programs. He had no doubt of UVSC's ability to deliver a quality program. Every institution has underfunded academic programs, and duplicating programs spreads already scarce resources even thinner. President Emert stated that insufficient effort had been made to articulate and transfer students from the two-year programs to USU. Commissioner Foxley pointed out that her recommendation was that articulation occur between the institutions. Vice Chair Clyde moved that the program be approved. The motion was seconded by Regent Jardine and carried unanimously.

#### Finance and Facilities Committee

University of Utah - Huntsman Cancer Institute Revenue Bonds (Tab G). Regent Hoggan said legislative leadership had been consulted, and they had approved a proposal to issue a \$10 million bond for the clinical facility at the Huntsman Cancer Institute, with another \$6.5 million to be considered after the first of the year. Bonds would be issued through private placement, Bank One, at a fixed interest rate of 5.38 percent. No underwriting costs are involved. Proceeds from the overhead will be used to pay the bonds. Regent Hoggan pronounced the bond fiscally sound and within the Regents' power to authorize. He moved approval of the bond. The motion was seconded by Regent Atkinson. President Machen indicated that the UofU trustees had approved the action as well. He added that when a university is rewarded a research grant, additional overhead is given for associated expenses. The Legislature has allowed this money to stay at the generating university for research and support. The motion carried with the following vote:

AYE:

Jerry C. Atkin  
Pamela J. Atkinson  
Brian D. Brown  
Aileen H. Clyde  
David J. Grant  
L. Brent Hoggan  
James S. Jardine  
Michael R. Jensen  
Charles E. Johnson  
David J. Jordan  
Winn L. Richards  
Maria Sweeten

NAY:

(None)

Utah Valley State College - Campus Master Plan (Tab H). Chair Hoggan noted that the Utah County Journal building and 7.2 acres just east of the UVSC campus had been purchased from the Strawberry Water Users Association. That was the only addition since the master plan was approved last year. Building sites are on the plan but have not been developed. UVSC officials apologized that the map included in the agenda materials was illegible. Regent Hoggan moved approval of the UVSC campus master plan. The motion was seconded by Regent Jordan and

carried unanimously.

Salt Lake Community College - Sale and Lease-back of Riverside Campus (Tab I). Regent Hoggan reminded the Regents that they had previously approved the acquisition of the Smith Detroit Diesel property for teaching functions presently performed on the Riverside Campus. The Smith Detroit Diesel people will construct a new facility; however, SLCC cannot move into this property until the owners have completed construction and moved into their new location. The proposal was to sell the Riverside Campus and lease it back from the buyer until the college is able to move into the Smith Detroit Diesel property. Regent Jordan moved approval of this transaction. The motion was seconded by Regent Hoggan and carried unanimously.

USHE - 2000-2001 Budget Request Update (Tab I). Commissioner Foxley referred to the updated budget request, which was in the Regents' folders. Three refinements have been made:

(1) Enrollment growth distribution has been finalized to include a formula approach by level and by resident/non-resident. She explained the adjustments shown on the bottom of page 27 of the request. The adjustment capped any budget cuts at 5% of the line item's total value.

(2) Detail to the 'Regents Master Planning Initiative' has been added. Commissioner Foxley referred to page 24 for details.

(3) The third refinement involved ongoing needs funded with one-time money in the areas funded last year with one-time money. These are ongoing programs, and we are requesting that they be funded with ongoing allocations. The dollar amounts were shown in the Commissioner's cover letter. President Budd noted that SLCC had lobbied and worked hard to get the \$249,000 funding for adult ATE last year, only to see it taken away and given to public education. We were told that the money would be replaced, but that did not happen. He expressed his frustration about the process of having to lobby for the money twice, with the chance that it may not be approved for funding this time. Regent Atkinson commended the SLCC faculty for the incredible job they were doing in providing applied technology education to adults.

Page 29 of the report (marked Attachment 4) identified the faculty and staff salaries which were below 90% of the market and the dollar amount required to bring them to that level.

Regent Jordan moved approval of the revised budget request. The motion was seconded by Regents Hoggan and Atkinson and carried unanimously.

Addendum to Non-State Funded Capital Development Projects List (Tab K). Regent Hoggan explained that two projects had been added to the list approved in September: a weight training facility at SUU and student housing at Snow College South. The SUU facility will replace an existing antiquated facility and will be funded through private donations. No O&M is requested. The student housing in Richfield is for 500 students in several phases over time. It is being privately developed on property which is being leased by the college. It is a \$14 million project, and Snow's standards will be maintained. Regent Hoggan moved approval of the revised capital development projects list. The motion was seconded by Regent Grant. President Day explained that an RFP would be issued with criteria approved by Snow's Board of Trustees. The motion carried unanimously.

USHE Annual Report on Leased Space (Tab L). Regent Hoggan explained that this report was submitted for information only. He noted that the system was paying nearly \$11 million for leased space.

Fall 1999 Enrollment Report Revisions (Tab M). Regent Hoggan pointed out that there had been a dramatic increase in enrollment one year after the semester conversion was completed. The report was submitted for information only and required no action.

Consent Calendar, Finance and Facilities Committee (Tab N). Upon motion by Regent Hoggan and second by Regent Jordan, the following items were approved on the committee's consent calendar:

- a. OCHE Monthly Investment Report
- b. UofU and USU Capital Facilities Delegation Reports

c. USU Minor Property Disposal

Chair Johnson thanked Regents Atkinson and Hoggan for their reports.

General Consent Calendar

Upon motion by Regent Hoggan and second by Regent Jordan, the following items were approved on the General Consent Calendar (Tab O):

A. Minutes – Approval of the Minutes of the Meeting of the Utah State Board of Regents held October 14-15, 1999, at Weber State University in Ogden, Utah.

B. Executive Session – Approval to hold an executive session or sessions in connection with the meeting of the State Board of Regents to be held on December 10, 1999 at the University of Utah in Salt Lake City, Utah, to consider property transactions, personnel performance evaluations, litigation, and such other matters permitted by the Utah Open and Public Meetings Act.

Announcements

Chair Johnson announced that the December Board meeting would be a two-day meeting, beginning on Thursday afternoon, December 9. He thanked everyone for their intense participation. The Regents and Presidents were given the full master planning document draft which had not been correlated with the actions taken during this meeting, nor with the Highlights Document. Chair Johnson said the next set of documents would be sent to the Regents and Presidents prior to the December Board meeting.

President Bennion announced that Provost Ray Reutzel had just received a national reading award for his contributions in public education. He was part of a team who received a \$7 million grant for excellence in reading for Utah schools.

Adjournment

Chair Johnson thanked President Romesburg, Vice President Stoddard and the UVSC staff for the great food, accommodations and hospitality which had been extended to the Regents.

The meeting was adjourned at 1:17 p.m.

Joyce Cottrell CPS  
Secretary to the Board of Regents