

**MINUTES OF MEETING  
UTAH STATE BOARD OF REGENTS  
SALT LAKE COMMUNITY COLLEGE  
JANUARY 21, 2000**

Regents Present

Charles E. Johnson, Chair  
Aileen H. Clyde, Vice Chair  
Pamela J. Atkinson  
Brian D. Brown  
David J. Grant  
L. Brent Hoggan  
Karen H. Huntsman  
James S. Jardine  
Michael R. Jensen  
David J. Jordan  
E. George Mantes  
Winn L. Richards  
Paul S. Rogers

Regents Excused

Jerry C. Atkin  
Maria Sweeten

Office of the Commissioner

Cecelia H. Foxley, Commissioner  
Chalmers Gail Norris, Associate Commissioner for Student Financial Aid  
Michael A. Petersen, Associate Commissioner for Academic Affairs  
Norm Tarbox, Associate Commissioner for Finance and Facilities  
Joyce Cottrell, Executive Secretary  
David R. Colvin, Academic Affairs Planning & Assessment Officer  
Linda Fife, Director of Academic Programs  
Jerry H. Fullmer, Director of Information Systems  
Harden R. Eyring, Executive Assistant  
Phyllis C. Safman, Assistant Commissioner for Academic Affairs  
Gary S. Wixom, Assistant Commissioner for Applied Technology Education and Special Projects  
James Mainord, Student Lobbyist

**INSTITUTIONAL REPRESENTATIVES**

University of Utah

J. Bernard Machen, President  
Michael B. Benson, Special Assistant to the President  
Arnold B. Combe, Vice President for Administrative Services  
V. Randall Turpin, Assistant Vice President for Facilities

Utah State University

George H. Emert, President  
Robert L. Gilliland, Vice President for University Extension  
Fred R. Hunsaker, Vice President for Administrative Affairs  
Mark B. Bradford, Blanding Center  
Steven R. Hawks, Director, Southeastern Utah Center for Continuing Education  
Richard W. Jacobs, Budget Director  
Kathleen Robinson, Assistant Director, Southeastern Utah Center for Continuing Education

Weber State University

Paul H. Thompson, President

David L. Eisler, Provost  
Allen F. Simkins, Vice President of Administrative Services

Southern Utah University

Steven D. Bennion, President  
Gregory L. Stauffer, Vice President for Administrative and Financial Affairs

Snow College

Gerald J. Day, President

Dixie College

Robert C. Huddleston, President  
William D. Fowler, Vice President for Student Services  
Stanley J. Plewe, Vice President for Administration and Information Technology  
Max D. Rose, Vice President for Academic Affairs

College of Eastern Utah

Grace S. Jones, President  
Charles O. Foust, Vice President of Academic Affairs  
Raelene Allred, Vice President of Finance and Administrative Services  
Karen Bliss, Dean of Institutional Advancement  
Charles Foust, Vice President of Academic Affairs  
Gail Glover, Dean of Administrative Services, San Juan Campus  
Don C. Larson, Dean of Instruction, San Juan Campus  
Sharon Ziegler, Director, Moab Center  
Katrina Distel, Student, San Juan Campus

Utah Valley State College

Kerry D. Romesburg, President  
Gilbert E. Cook, Legislative Liaison  
Lucille T. Stoddard, Vice President for Academic Affairs  
Bradley A. Winn, Vice President for Student Services and Campus Planning  
J. Karl Worthington, Associate Vice President for Academic Affairs

Salt Lake Community College

Frank W. Budd, President  
Bonnie Jean Beesley, Chair, Board of Trustees  
Daniel Bingham, Intern  
Marjorie Carson, Vice President of Academic Services  
Brent H. Goodfellow, Executive Dean  
Laurel Hansen, Administrative Assistant, Student Services  
Denece Huftalin, Dean of Students  
Rand A. Johnson, Assistant to the President  
Shirlene Luke, Associate Professor, Office Information Systems  
Peter J. Maughan, Director of Development  
Judd D. Morgan, Vice President of Student Services  
Kathy Pizzello, Administrative Assistant, Academic Services  
Richard M. Rhodes, Vice President of Administrative Services  
Julie Slama, Public Information Office  
Lori Watson, Assistant to the Vice President of Academic Services  
L. Jay Williams, Director, Public Information Office

Representatives of the Press

Brooke Adams, Salt Lake Tribune  
Joel Campbell, Deseret News  
David Troester, Standard Examiner

## Others Present

Shannon Bittler, SBE-SBR Joint Liaison Committee

Cleal Bradford, San Juan Foundation

Al Mansell, Utah State Senate

Larry H. Miller, Honored Guest

Gail Miller, Honored Guest

Kenneth E. Nye, Program Director, DFCM

Vernon C. Rowley, Governor's Deputy for Education

Adrien Taylor, Moab Higher Education Advisory Committee

## Ribbon Cutting of Larry H. Miller Entrepreneurship Center

President Frank W. Budd welcomed everyone and proclaimed it a very special day for Salt Lake Community College. He introduced and welcomed the distinguished guests, Regents, SLCC Trustees, and others in attendance. He recognized and thanked Senator Al Mansell for being instrumental in developing SLCC's Small Business Development Center in Sandy and helping the college acquire funding for that facility.

The Larry H. Miller Entrepreneurship Center is a unique facility. It is dedicated to the entrepreneurial spirit, small business development, helping people fulfill their dreams, and helping people realize the values and methodologies of the free enterprise system. President Budd recognized the vision, support and leadership provided by Larry and Gail Miller. He expressed his gratitude to Mr. Miller for his help and understanding, and his love of learning and of young people.

President Budd also recognized Steve Avery of Gateway Computer, and said Gateway had donated all the computers in the new facility. Since the publication of an article in the *Salt Lake Tribune* the previous weekend, three individuals have volunteered to donate their time to this facility. One is a Ph.D. from Oxford, another is a CEO from Cisco, and the third is a well known motivational speaker. All of these individuals were inspired by the message and vision of the Larry H. Miller Entrepreneurship Center. Other buildings will be built on the property to help SLCC achieve its mission and serve the business community.

Bonnie Jean Beesley, Chair of the SLCC Board of Trustees, recalled that former President George Bush once urged each American to reach out into his own neighborhood and become one of a thousand points of light. She noted that Mr. Miller had become one of those points of light. He has not only contributed his financial resources, but his time, effort and creative thought to this enterprise. Chair Beesley also recognized President Budd, Chair Johnson and Commissioner Foxley for their support. She thanked Larry and Gail Miller for their lasting gift.

Charles Johnson, Chair of the State Board of Regents, said the day marked a coming together of parties. No other college knows better who they are and how to carry out their mission than Salt Lake Community College. They are involved in the community and are actively engaged in making this a better place. Larry and Gail Miller also know who they are. He paid tribute to Mr. Miller's achievements as an automotive dealer and as the owner of the Utah Jazz. This day was a demonstration of the coming together of SLCC and the Millers and what they can jointly achieve.

Larry H. Miller expressed his appreciation to Brooke Adams for the article in Sunday's *Salt Lake Tribune*, saying it had been well written and sensitive to the issues. Construction on the next building on this property will begin in two or three weeks. Approximately ten facilities will be built here in the next few years. Mr. Miller referred to the plaque which will hang in the building foyer which gave a brief description of the purpose of the facility. He also referred to a list of ten qualities of an entrepreneur. He expressed his overwhelming gratitude to live in this time and place, to have been able to provide this opportunity for individuals to realize their dreams through hard work and the principles of free enterprise. He expressed his appreciation for the many who have taught him without realizing it by providing opportunities to be a catalyst for positive outcomes.

Mr. Miller said the Center was a marvelous opportunity for private enterprise to interact with higher education and to bring some things into the community which truly improve people's lives. He said he appreciated the value of education and the opportunity it provides everyone to be part of the improvement of society. It was his desire that no one be denied access to the opportunities provided by this facility because they cannot afford it. Mr. Miller expressed his appreciation to the people of Sandy. He concluded that much work is left to do, and committed to keep doing it as long

as he is able. He thanked everyone for the opportunity to make it possible.

President Budd displayed the plaque which reflected the philosophy of this Center. He presented some original artwork to Mr. and Mrs. Miller, which had been designed and crafted by Dave Westley, a SLCC faculty member, in recognition of the Millers' entrepreneurial spirit and generosity.

Following the ribbon cutting, tours of the facility were made available.

### Meeting of the Utah State Board of Regents

Following meetings of the Board committees, the Committee of the Whole was called to order at 10:45 a.m. Chair Johnson excused Regents Atkin and Sweeten and welcomed Dave Troester, the new higher education reporter for the *Standard Examiner*.

### Assessment and Accountability Report

Assistant Commissioner Phyllis Safman made a Power Point presentation on the Biennial Assessment and Accountability Report 2000 as a supplement to Agenda Tab I. The report focused on four performance indicators: graduation efficiency, transfer efficiency, instructional quality and student learning, and faculty teaching workload. Key indicators had been selected to demonstrate accountability and to benchmark performance for future comparisons, which included: (1) the proportion of students who pass licensure exams, (2) average credits to graduation for native students, (3) average credits to graduation for transfer students, and (4) weekly faculty contact hours and credit loads.

Much of the discussion centered around the fact that the average student takes more than the minimum number of classes/credits required to obtain a degree. Commissioner Foxley pointed out that there are many reasons for this: Some students have to take remedial courses. Others add a minor or additional major or change their major several times. Some take extra credits to take advantage of tuition plateaus, while others add courses to improve marketability. Chair Johnson said this report would form the basis for the planning discussion in the March Board meeting.

Regent Jordan asked if there were an objective way to measure performance on student learning, since the CAAP test does not tie to course content nor objectives. Commissioner Foxley said more and more states were finding that the CAAP is not totally effective. Some, like Utah, are working together to develop their own tests. Our faculty are involved in these national discussions. Associate Commissioner Petersen said Ann Leffler, chair of the General Education Task Force, would make a presentation on this effort at the March meeting.

Discussion then turned to the issue of whether or not average class size should be included in the Assessment and Accountability Report and whether or not that figure was of value. It was pointed out that some classes have very low enrollment because of the nature of the class; others, for the same reason, have a very large number of students. Chair Johnson recommended modification of the information at the bottom of page 13.

Regent Jordan asked for a complete report of the student satisfaction survey, so the Regents could see the number of students who were unhappy with the system, as well as the reasons for their dissatisfaction. Commissioner Foxley referred to the table on page 19 of the report and noted that findings indicated low levels of dissatisfaction and that the number of returns was so small that a significant finding on individual institutions was not available.

Chair Johnson asked the Regents to call or fax Dr. Safman with any suggestions for changes to this document no later than the following Monday, when a draft of this report would be delivered to the Legislature.

### Reports of Board Committees

#### Academic and Applied Technology Education Committee

Revised Policy R315, Service Area Designations and Coordination of Off-Campus Courses and Programs (Tab A). Chair Atkinson said three coordination plans had been received. There has been a great collaborative and coordinating

effort throughout the process. Trust has grown between the institutions. She referred to section 3.10 on page 3 of the policy and to section R315-5 on page 5. Regent Jordan suggested that approval of the policy be deferred until the entire process has had the review and concurrence of the Presidents. Regent Jardine moved that the policy be amended so that the service area assignments (§4.1) would be made an appendix to the policy, and that the Commissioner's staff be directed to modify the language of the policy to indicate that the service area assignments would come through an evolving process, and that those assignments would be approved by the Presidents before they are brought back to the Board for approval. The motion was seconded by Regent Mantes and carried unanimously. Regent Jardine then moved approval of the policy as amended. The motion was seconded by Vice Chair Clyde and carried unanimously.

Applied Technology Education (ATE) in the Utah System of Higher Education (Tab B). Chair Atkinson said Linda Fife and Gary Wixom had made an excellent presentation in the committee meeting. They will repeat the presentation for the entire Board in March. It will be a 30-minute presentation, with an additional 30 minutes to be allowed for discussion. Chair Atkinson challenged all of the Regents to read the entire report prior to that meeting. An ATE Master Plan will be developed by a legislative committee, and higher education must be an integral part of this plan.

Minutes of the SBE-SBR Joint Liaison Committee (JLC) Meeting Held on September 22, 1999 (Tab B-2). Chair Atkinson referred to the Commissioner's cover letter and the attached meeting minutes. Much of the meeting had been spent discussing ATE budget requests. She moved that the Board receive the minutes and approve the actions and recommendations of the committee. The motion was seconded by Vice Chair Clyde and carried unanimously.

#### Finance and Facilities Committee

Salt Lake Community College - Jordan Campus Land Lease (Tab C). Chair Hoggan said this was a proposal to lease an eight-acre parcel on SLCC's Jordan Campus to the Jordan School District for a shared ATE facility. The Jordan School District will construct a building on the property and pay for its O&M. The college will take care of the parking lots and maintenance. In committee a request had been made that the periods during each class day during which the respective institutions could use the facility be defined in the Agreement more fully. More detail was also desired spelling out exactly how utility usage would be determined. The consensus of the committee was to approve the lease with those provisions more explicitly set out, with Chair Johnson, Chair Hoggan and President Budd to approve the final draft to ensure that these provisions are adequately addressed. Chair Hoggan so moved, seconded by Regent Grant. The motion carried unanimously.

Salt Lake Community College - Campus Master Plan (Tab D). Chair Hoggan noted that SLCC's original desire was to acquire the Whittier Elementary School property at the South City Campus. However, the Salt Lake City School District has decided to replace that building, so the site will not be available to the College. Accordingly, it has been deleted from the SLCC Master Plan. Otherwise, the plans for the three campuses are as approved last year. Chair Hoggan moved their approval. The motion was seconded by Regent Grant and carried unanimously.

USHE - Master Planning Tuition Initiatives (Tab E). Chair Hoggan referred to Replacement Tab E, which was in the Regents' folders. Approval will be requested later for SUU's undergraduate and Dixie College's upper division tuition proposals. Chair Hoggan moved approval of the graduate-level tuition proposals for Weber State University and Southern Utah University. He noted that the Commissioner's recommendation included amendments to Regents Policy R510 to include provisions that the institutions make these adjustments at the graduate level and that the additional revenue be retained at the individual institution. The motion was seconded by Regent Brown and carried unanimously.

University of Utah - University Hospital Expansion (Tab F). Chair Hoggan said the proposed expansion included facilities for intensive care and related services. The project was originally approved in 1993, but nothing was done at that time. The funding sources were identified on page 1 of the preliminary project summary: \$10 million from a bond approved in 1998, \$5 million from new donors, another \$5 million from operating revenue, and the remaining \$5 million from equipment lease financing arrangements, for a total of \$25 million. No state funding is required. This item was submitted for information only. Chair Johnson asked President Machen if Dr. Betz would make a report on Health Sciences at the March Board meeting. Regent Atkinson noted that this expansion was badly needed. Trauma cases are already being diverted.

Audit Review Subcommittee Report (Tab G). Chair Hoggan said this report had been submitted for information only. He noted that the Audit Review Subcommittee now has three members. He requested that a fourth Regent member be appointed to the committee.

Consent Calendar, Finance and Facilities Committee (Tab H). Upon motion by Chair Hoggan and seconds by Regents Atkinson and Grant, the following items were unanimously approved:

1. OCHE Monthly Investment Report
2. Annual Reports on Institutional Discretionary Funds and Auxiliary Enterprises
3. UofU and USU Capital Facilities Delegation Report

#### General Consent Calendar

On motion by Vice Chair Clyde and second by Regent Atkinson, the following items were approved on the General Consent Calendar:

1. Minutes — Approval of the Minutes of the Meeting of the Utah State Board of Regents held December 10, 1999, at the University of Utah in Salt Lake City, Utah.
2. Grant Proposals - Approval to submit the following proposals:
  - A. Utah State University - Nutrient biomarkers, genes and orofacial clefts, \$3,899,919; Ronald G. Munger, Principal Investigator.
  - B. Utah State University - Advance the state of Long-Range Infrared Polarimetry which enables better reconnaissance, \$1,245,781; Gary Jensen, Principal Investigator.
  - C. Utah State University - Smith-Lever Funds, \$2,088,500; Steve Broadbent, Principal Investigator.
3. Executive Session(s) — Approval to hold an executive session or sessions in connection with the meetings of the State Board of Regents to be held February 18, 2000 at the Utah State Capital and March 16-17, 2000, at Dixie College, to consider property transactions, personnel performance evaluations, litigation, and such other matters permitted by the Utah Open and Public Meetings Act.

#### Report of the Chair

Chair Johnson said luncheon would be served at SLCC's South City Campus for the Regents, Presidents and members of the Legislative Higher Education Appropriations Subcommittee. He suggested that the Regents ask the Legislators how to be more effective in meeting and working with them.

#### Report of the Commissioner

Commissioner Foxley called the Regents' attention to the membership of the Legislative Higher Education Appropriations Subcommittee, which was included in their folders. Members of the committee will receive a "Highlights" document, a copy of which was included in the Regents' folders. She noted that the Governor's Office had provided copies of Governor Leavitt's State of the State Address for the Regents and Presidents. Also in the Regents' folders was a list of bills being considered by the Legislature with impact on higher education. The first meeting of the Higher Education Appropriations Subcommittee was scheduled for Monday, January 24, at 2:00 p.m. in Room 223 of the State Capitol. All Regents were invited to attend the committee meetings as their schedules allow. A schedule of committee meetings was expected to be distributed at the meeting on Monday. The focus of Monday's meeting was to be the Assessment and Accountability Report and a discussion of performance indicators and measurements. A revised SBR Meeting Schedule was in the Regents' folders. No dates had been changed.

#### Adjournment

Chair Johnson thanked President Budd and his staff for the fine building and their gracious hospitality. The meeting

was adjourned at 12:00 noon. Regents and Presidents, the Commissioner and Associate Commissioners Petersen and Tarbox then drove to SLCC's South City Campus for the luncheon meeting with the Legislative Higher Education Appropriations Subcommittee.

Joyce Cottrell CPS  
Secretary to the Board of Regents

Date Approved