

**MINUTES OF MEETING
UTAH STATE BOARD OF REGENTS
DIXIE COLLEGE
MARCH 2000**

Thursday, March 16

Regents Present:

Charles E. Johnson, Chair
Jerry C. Atkin
Pamela J. Atkinson
Brian D. Brown
David J. Grant
L. Brent Hoggan
Karen H. Huntsman
James S. Jardine
Michael R. Jensen
David J. Jordan
E. George Mantes
Paul S. Rogers

Regents Excused:

Aileen H. Clyde, Vice Chair
Winn L. Richards
Maria Sweeten

Office of the Commissioner

Cecelia H. Foxley, Commissioner
Chalmers Gail Norris, Associate Commissioner for Student Financial Aid
Michael A. Petersen, Associate Commissioner for Academic Affairs
Norm Tarbox, Associate Commissioner for Finance and Facilities
Joyce Cottrell, Executive Secretary
David R. Colvin, Academic Affairs Planning & Assessment Officer
Linda Fife, Director of Academic Programs
Jerry H. Fullmer, Director of Information Systems
Harden R. Eyring, Executive Assistant
Edith Mitko, Director of Student Services and Minority Affairs
Whitney J. Pugh, Manager of Budgets and Administration
Phyllis C. Safman, Assistant Commissioner for Academic Affairs
Gary S. Wixom, Assistant Commissioner for Applied Technology Education and Special Projects

INSTITUTIONAL REPRESENTATIVES

University of Utah

J. Bernard Machen, President
Michael B. Benson, Special Assistant to the President
Paul T. Brinkman, Associate Vice President for Budget and Planning
Raymond A. Haeckel, Executive Director, Government and Community Relations
V. Randall Turpin, Assistant Vice President for Facilities

Utah State University

George H. Emert, President
G. Jay Gogue, Provost
C. Blythe Ahlstrom, Assistant Provost
Lee H. Burke, Assistant to the President for Government Relations
Weldon Sleight, Associate Dean for University Extension
Nate Anderson, Student Body President

Weber State University

Paul H. Thompson, President

David L. Eisler, Provost

Anand K. Dyal-Chand, Vice President for Student Services

Southern Utah University

Steven D. Bennion, President

D. Ray Reutzler, Provost

Sterling R. Church, Vice President for Student Activities

Gregory L. Stauffer, Vice President for Administrative and Financial Affairs

Snow College

Gerald J. Day, President

Rick Wheeler, Vice President for Student Affairs

Gary Arnoldson, Controller

Dixie College

Robert C. Huddleston, President

Max H. Rose, Academic Vice President

Stanley J. Plewe, Vice President, Administration and Information Technology

College of Eastern Utah

Grace S. Jones, President

Charles Foust, Vice President of Academic Affairs

Raelene Allred, Vice President of Finance and Administrative Services

Karen Bliss, Dean of Institutional Advancement

Gail Glover, Dean of Administrative Services, San Juan Campus

Brad King, Dean of Students

Sharon Ziegler, Moab Center

Utah Valley State College

Kerry D. Romesburg, President

Gilbert E. Cook, Legislative Liaison

J. D. Davidson, Dean, Humanities, Arts and Social Sciences

Briant Farnsworth, Chair, Early Childhood and Family Studies Department

Linda L. Makin, Budget Director

Dee Martin, Dean, Technology/Trades/Industry

Ron Smart, Chair, Aviation Department

Mark H. Spencer, Dean, Learning Resources and Services

Ryan L. Thomas, Vice President, Administration and Campus Computing

Charles A. Vogel, English Department Chair

J. Karl Worthington, Associate Vice President, Academic Affairs

Bradley A. Winn, Vice President, Student Services and Campus Planning

Salt Lake Community College

Frank W. Budd, President

Marjorie Carson, Vice President of Academic Services

Judd D. Morgan, Vice President of Student Services

Richard M. Rhodes, Vice President of Administrative Services

Rand A. Johnson, Assistant to the President

Dana Van Dyke, Budget Director

Representatives of the Press

Brooke Adams, *Salt Lake Tribune*

Kersten Sivinyard, *Daily Utah Chronicle*

Maria Titze, *Deseret News*

Others Present

Guy Chang, Air Switch Corporation

Boyd Garriott, Office of the Legislative Fiscal Analyst

David Jones, Office of the Attorney General

Brad Mortensen, Governor's Office of Planning and Budget

Kenneth E. Nye, Program Director, DFCM

Vernon C. Rowley, Governor's Deputy for Education

Adrien Taylor, Moab Higher Education Advisory Council

David Steele, Utah State Senate

The meeting of the Committee of the Whole was called to order at 11:22 a.m. following meetings of the Board committees. Chair Charles E. Johnson thanked the committees for completing their meetings early. He excused Vice Chair Aileen Clyde, whose husband recently had open heart surgery, Regent Winn L. Richards, who was in Egypt, and Regent Maria Sweeten, who was ill. Chair Johnson briefly reviewed the schedule for the two-day meeting and noted that the Chairs of the Institutional Boards of Trustees or their designees would be joining the Regents that afternoon.

Reports of Board Committees

Finance and Facilities

USU/Snow College Land Exchange (Tab G). Chair L. Brent Hoggan said Utah State University had been using property for a number of years which had been deeded to Snow College. Both institutions favored an exchange of property in Ephraim as detailed in the Commissioner's cover letter and attached letters from Presidents Emert and Day. Chair Hoggan moved approval of the transaction. The motion was seconded by Regent Atkin and carried unanimously.

Dixie College - Campus Master Plan (Tab H). Chair Hoggan said a presentation had been made to the committee about a major revision of the campus master plan which is being done by the college. He moved approval of the present master plan, with provision for the revised master plan to be presented at a later date. The motion was seconded and approved unanimously.

College of Eastern Utah - Land Purchase (Tab I). Chair Hoggan explained that this item had been withdrawn for presentation at the April meeting.

Utah Valley State College - Airport Hangar Lease (Tab J). Chair Hoggan stated that the opportunity had arisen for the UVSC Foundation to purchase an airport hangar for substantially lower than the market value, which they would lease to UVSC for use by the college's Aviation Program. This lease has been reviewed by Assistant Attorney General David Jones, who indicated his approval. Chair Hoggan moved approval of the transaction. The motion was seconded by Regent Rogers and carried unanimously.

USHE - 2000-2001 Fee Increases (Tab K). Chair Hoggan said it was the consensus of the committee that fee increases should be discussed in conjunction with tuition. Also, the institutions requested additional time to study the figures. Action was deferred to the Committee of the Whole.

USHE - Capital Improvement Priorities for 2000-2001 (Tab L). Chair Hoggan noted that the 2000 Legislature appropriated approximately \$36.75 million statewide for capital improvements. Higher Education should receive roughly 60% of that funding for improvements to existing state buildings. The Council of Presidents has indicated their recommendations for Regent approval, but the State Building Board will set the priorities. Chair Hoggan moved approval of the 2000-2001 Capital Improvement priorities for submission to the State Building Board. The motion was seconded by Regent Mantes and carried unanimously.

Student Financial Aid - Approving Resolution for Liquidity Facility Replacement, Student Loan Revenue Bonds 1996 Series Q and 1997 Series R (Tab M). Chair Hoggan explained that the 1996 and 1997 bonds would mature in May and need to be replaced. These bonds represent a standby commitment in the event of lack of sufficient liquidity to meet the loan demand. The committee recommended approval of the replacement bonds, and Chair Hoggan so moved. The motion was seconded by Regent Huntsman and carried with the following vote:

YEA:

Jerry C. Atkin
Pamela J. Atkinson
Brian D. Brown
David J. Grant
L. Brent Hoggan
Karen H. Huntsman
James S. Jardine
Michael R. Jensen
Charles E. Johnson
David J. Jordan
E. George Mantes
Paul S. Rogers

NAY: (None)

Consent Calendar, Finance and Facilities Committee (Tab N). Upon motion by Chair Hoggan and second by Regent Mantes, the following items were improved on the committee's consent calendar:

- a. OCHE Monthly Investment Report
- b. UofU and USU Capital Facilities Delegation Report

Chair Johnson thanked Chair Hoggan for his excellent report.

Academic and Applied Technology Education Committee

Weber State University - Master of Science Degree in Criminal Justice (Tab A). Chair Atkinson said the proposed program would begin Fall Semester 2000. No additional funding was requested; the program will be funded through a reallocation of institutional funds. The committee recommended that it would be helpful in the future if plans for a reallocation of funding could be spelled out more clearly. The need for this program has been well documented. Chair Atkinson moved approval of the proposed program. The motion was seconded by Regent Atkin and carried unanimously. (Regent Jordan noted that President Frank Budd was shown as a new faculty member. Regent Atkinson said President Budd had served as a member of the Advisory Board and would indeed be teaching in this program.)

Utah Valley State College - Bachelor of Arts and Bachelor of Science Degrees in English (Tab B). Chair Atkinson explained that this proposal was modeled after a program presently offered at UVSC by Weber State University. The intent has been that UVSC would assume responsibility at the appropriate time. Weber officials have indicated their strong support for this proposal. Chair Atkinson moved approval of the programs. The motion was seconded by Regent Jardine and carried unanimously.

Service Area Education Coordination Plans (Tab C). Chair Atkinson said this item had been the subject of an extensive discussion at the last Board meeting and a healthy discussion earlier in the day by the committee. The committee discussed approving the direction of the plans. They also looked at areas which do not have plans. Questions were raised and answered by the institutions. Regent Jordan recommended that a common format be used. Chair Atkinson moved conditional approval of the plans with an expectation that additional planning will be undertaken. The motion was seconded. Chair Johnson clarified that the motion indicated that the institutions cannot stand still and they need to be assured that they are going in the correct direction. The motion carried unanimously.

USHE General Education Task Force Report (Tab D). Chair Atkinson said this report would be delayed until the April meeting.

Concurrent Enrollment Status Report (Tab E). Chair Atkinson said it had become obvious in committee discussion that much more data is needed on which to base recommendations. There is a great need for collaborative training for counselors and advisors in both public education and higher education. More supervision and additional coordination between public education and higher education are needed. Associate Commissioner Petersen said Assistant Commissioner Gary Wixom co-chairs a concurrent enrollment committee composed of CAOs and concurrent

enrollment directors as well as public education superintendents. They have arrived at a consensus on a number of issues. He agreed that particular issues, especially increasing eligibility requirements, required better data. Assistant Commissioner Wixom and Linda Alder from the State Office of Education are designing that study and determining whether it can be done in-house or if the service of a research center will be required. When that study is complete, the task force will bring its final recommendations back to the Regents. Regent Grant indicated his concern about the funding of this study. Associate Commissioner Petersen said it had been identified as a key issue in concurrent enrollment and attempts have already been made to gather more detailed financial information.

Information Calendar, Academic and ATE Committee (Tab F). Chair Atkinson said the information had been reviewed in the committee. No questions were raised.

Chair Johnson thanked Regent Atkinson for her report.

The meeting was recessed at 11:55 a.m. The Regents met with the Dixie College Board of Trustees in a luncheon meeting, part of which was conducted in executive session.

Joint Meeting with Chairs of Institutional Boards of Trustees

The joint meeting of the State Board of Regents and Chairs (or designees) of the Institutional Boards of Trustees was called to order at 1:38 p.m. Trustees attending were: Gary Crocker, University of Utah; Claudette Eastman, Utah State University; Jane Brewer, Weber State University; Larry Lunt, Southern Utah University; Mark Stoddard, Snow College; Dale Larkin, Snow College; Marilyn Robinson, College of Eastern Utah; Wilford Clyde, Utah Valley State College; and Bonnie Jean Beesley, Salt Lake Community College. Chair Johnson said he appreciated the opportunity to meet together. He recognized Senator David Steele and asked him to join the Regents and Board Chairs at the table.

Follow-up to Legislative Session (Tab O). Commissioner Foxley referred to Attachment 1 which showed the funding allocated to higher education in the 2000 Legislative Session. Although we did not receive the full funding for which we had hoped, we were allocated more than last year. In some cases (e.g., compensation and O&M), one-time money was allocated to ongoing programs for which we will request ongoing funding next year. There were many needs, particularly for libraries, ADA, and financial aid. Regent Jardine asked why only Snow College received funding from the Uniform School Fund. Commissioner Foxley explained that this money was allocated for Snow College South, which was formerly the Sevier Valley Applied Technology Center. President Day stated that Snow College South had a legislative mandate to handle high school students, and this will be done through the Uniform School Fund.

Commissioner Foxley referred to Attachment 2, Capital Development and Land Acquisitions, and said no new buildings had been funded. The Legislature held firm to their commitment to use available cash for capital facilities rather than bonding. USU's heating plant was not fully funded, but they were given authorization to bid the entire project and proceed with construction up to \$9.2 million in 2000-2001. Regent Atkinson asked President Emert to explain the ramifications in terms of this delay. President Emert explained that with the \$9.2 million, and the authority to bid the full project, it is hoped there will be no delay in completing the heat plant. The safety concerns still exist because the central heating plant covers the entire campus. Commissioner Foxley noted that UVSC's classroom additions were fully funded. Dixie College received \$220,000 for demolition of the Graff Building, and \$50,000 was allocated for the Davis land bank. Snow College received \$425,000 for a property purchase at the Snow College South campus.

Attachment 3 showed the legislative bills which affected higher education. Commissioner Foxley briefly reported on a few of them: HB23, New Century Scholarship Amendments: There had been considerable discussion among the Regents regarding qualifications of students, funding of scholarships, etc. This legislation, sponsored by Representative Brad King, clarified that students must now maintain a B average. The bill also enables BYU and Westminster students to obtain this scholarship, beginning July 1, 2001. HB164, Dixie College Name Change, made the institution's official name Dixie State College of Utah, effective July 1, 2000. HB225, Higher Education Savings Incentive Program Amendments, expanded the age designation of beneficiaries from birth to 18 as a tax incentive. Associate Commissioner Norris clarified that people may invest beyond the age of 18, but that is the cut-off for an income tax deduction.

HB336, Applied Technology Education Task Force: Public education and higher education joined together to request

this legislation. The original hope was for representation on the task force from the Governor's office, public education, higher education, business and industry. The task force will be made up of legislators only, but representatives from public and higher education will be given opportunity to provide input. The membership of the task force has not yet been named. Members will be appointed by the Speaker of the House and the Senate President. There will be three members from the Senate and seven from the House of Representatives. Chair Johnson added the purpose of the task force is to determine governance and funding of ATE. Senator Steele said early discussions emphasized a need for leadership at a level sufficient to make a decision. The task force will make recommendations to the Legislature and the Legislative Strategic Planning Committee.

Commissioner Foxley said she and Superintendent Laing met with the sponsor of the bill and were assured that they and others representing education were expected to be in attendance at each meeting. She assured the Regents that she and her staff would be very tenacious and pro-active and would provide timely information to the task force. Regent Atkinson asked that the task force consider the outcomes of the ATE Subcommittee of the USHE Missions/Roles Task Force, which brought public education and higher education together. The important work of this subcommittee should help the task force understand the issues without having to begin from scratch.

SB80, Postsecondary Proprietary School Act Amendments. Commissioner Foxley said this bill strengthened the Regents' oversight of postsecondary proprietary schools. There is now authorization to charge registration fees and to do background checks of criminal records. Institutions are also required to bond so that the tuition funding can be returned to the students if the school goes out of business. Regent Jardine requested a one- or two-page summary of the Regents' policy and what checks are in place to affirm or reaffirm our policy. Regent Atkinson also expressed her concern that having Regents' names and addresses on the proprietary schools' web sites implied that those schools were of the same high quality as USHE institutions. Harden Eyring said the bonding provision was most significant because the schools will now have to prove financial capability. He clarified that the Regents' names cannot be advertised as governing private schools. Commissioner Foxley said her staff would review the web sites to ensure that the Regents were not listed as their governing body.

President Thompson requested that SB230, Redevelopment Agency Amendment, be analyzed for implications for higher education.

Commissioner Foxley thanked the Presidents and Regents for their work with the Legislature during the 2000 Session. She recognized and thanked Mike Petersen, Norm Tarbox and Harden Eyring for their work with the Legislature and with the legislative representatives, whom she asked to stand and be recognized. The trustees were also helpful in the collective higher education effort. The Commissioner called special attention to the unceasing efforts of Chair Johnson, who worked tirelessly on behalf of higher education. Regent Mantes praised Chair Johnson, whose tenacity and determination caused higher education to be treated this well. He expressed his gratitude to have a man of his caliber as chair of the Board of Regents.

The Commissioner reviewed Attachment 4, which summarized legislative intent language. Support for formula funding was expressed. We are grateful that the Legislature was willing for the second year to hold certain institutional budgets harmless due to a decrease in enrollment because of the semester conversion. We now have authorization to move forward on a Board of Regents office building, should the right opportunity present itself.

Strategic Planning. Chair Johnson said he was very happy that public education had received a high level of funding this year. USHE employees will receive better compensation increases than last year, at approximately the same level as state employees.

Bonnie Jean Beesley noted that public education had a one-day strike with the threat of a statewide strike. This is an issue for SLCC, who has faculty who are members of AFT. Senator Steele said prior to the UEA Convention, legislators discussed higher compensation levels than after the UEA Convention. Actions were taken which caused several legislators to reduce their support.

Chair Johnson spoke of voting blocs and reflected that sometimes we underestimate the power we have. With higher education's 30,000 faculty and staff, 120,000 students, and thousands of parents, it is one of the larger single voting blocs in the state. The Regents are not and cannot be a political organization. He proposed three action steps: (1) Form a group to work with college presidents to develop and deliver a clear message to the Legislators. (2) Make contact

with Legislators and elected officials. (3) Consider offers of political support from various groups. Chair Johnson proposed that the Board Executive Committee and Regents Jardine and Mantes begin to work on this process. He asked Senator Steele for his advice on the best way Regents can make a difference.

Senator Steele thanked Chair Johnson, the Regents and Presidents for the work they have done. He offered three ideas: (1) Professional organizations whose leaders are willing to invest significant amounts of money with increased accountability need to be on this team. Higher education has been running so smoothly that it is assumed there are no problems to be solved. The first emphasis should be to reach out to associations which are benefactors of higher education. They must be willing to be vocal in their support of higher education. The Utah Partnership should be expanded to promote the higher education message. (2) We must be aggressive in describing the negative impacts of these decisions over time. He gave as an example the 10% cut in the state travel budget, which will have a direct impact on higher education. (3) State a clear message. Education-related groups of Legislators will meet Monday to establish their agenda. Regents' voices must be heard. They are in a position to lead and direct this discussion. He stated that higher education was the victim of its effectiveness and willingness to respond to the reaction of individual legislative leaders.

Chair Johnson said the Regents did not have the funds to impact the legislative process. Senator Steele suggested that rather than a paid lobbyist position, the Regents' strength will be those who have lobbying capability because of their reputation, involvement and visibility in the community. Those people need to come to the Legislators and explain the direct impact of the Legislature's actions on them. He said higher education does not need a political action committee. Business leaders must be willing to support higher education.

Regent Atkinson said she had discussed public education and higher education with members of the Legislative Leadership early in the session. She was told that there was not a crisis in higher education. The crisis was in public education, and they were the ones who received the funding. Senator Steele agreed that higher education's strength worked against them.

President Emert said some legislative decisions seemed to be encroaching on the authority of Regents and Presidents, such as salary equity and adjustments of institutional missions, for example. Higher education's credibility is being questioned by the Legislature so they are doing more micromanagement. He asked Senator Steele what we should be changing in order to improve our credibility. Senator Steele said higher education needs an additional support team.

Wilford Clyde pointed out the fallacy of comparing public education and higher education. We need to look at higher education's needs and how we can get that message across. Employment and a skilled work force in the future will be a big problem with employers. Our institutions are the trainers of a skilled work force. This message must be delivered.

Ms. Beesley said there were two legitimate means to influence Legislators: through education and through voting. We have talked about the education issue and about business representatives supporting us. We will not be able to match public education's numbers of faculty, students and parents. How can higher education be given a higher level of concern? Senator Steele pointed out that classes taken in higher education broaden one's perspective. Work force viability is maintained by higher education. Lifelong learning must be emphasized. Higher education is the engine that drives the economy.

Regent Jordan thanked Senator Steele for his comments. He noted that there was much to admire about public education for the way they had organized their message. Higher education also needs to send a central message. He urged the Trustee Chairs to contact Commissioner Foxley or Chair Johnson with their thoughts on what this message should be. He pointed out that a huge turnover was coming in the Legislature. Regents and Trustees should find the candidates and make information about higher education available to them. It is extremely rare for a Board Chair to devote as much time to legislative matters that Chair Johnson did this year. He suggested adding a full-time staff member to develop higher education's role.

Senator Steele said President Beattie had called him just before his announcement that he would not be seeking re-election. The following day, seven Senators called about seeking leadership positions. He urged higher education representatives to get to know the people who are seeking leadership positions and educate them about higher education's needs. Chair Johnson thanked Senator Steele for his attendance and participation.

Chair Johnson said four new task forces would be formed. The first, consisting of Regents Atkin, Sweeten and Chair Johnson, would deal with formula funding. The second will focus on accountability, assessment and the development of an Internet-based advising system. This task force will be chaired by Regent Jordan, with Regents Richards, Grant, Huntsman and Brown. The third task force will work on the education coordination plans. This task force will be chaired by Vice Chair Clyde, with Regents Hoggan, Jensen, Rogers, and the Trustee Chairs for the appropriate areas. The fourth and final task force will focus on external relations. It will consist of the Board Executive Committee, Regents Mantes and Jardine.

Chair Johnson thanked Regent Atkinson, who is chairing the SLCC Presidential Search Committee. Regents Hoggan, Jensen and Sweeten also serve on that committee.

In addition to these new task forces, Chair Johnson said the following tools would help the institutions: USHE Assessment and Accountability Report, Institution-specific Performance Indicators (Tab P), and the "Facts At A Glance" brochure. A higher education assembly will also be held later this year.

USHE Tuition Issues

Commissioner Foxley referred to Tab R and said the 3% tuition increase formerly approved by the Regents would not generate enough money to give higher education employees the same benefits as other state employees are receiving. Accordingly, a 4% across-the-board increase is proposed for next year for all institutions. Even with this additional 1% tuition increase, because of the increased benefit costs, most higher education institutions will not be able to give the same compensation increase that other state agencies will receive. A proposal has been discussed to pool the health benefits at some of the institutions to bring costs down.

In addition to this across-the-board increase, because of accreditation issues, SUU needs to increase their graduate tuition by approximately 4% over the next two years to be comparable with Weber's tuition. Dixie's four-year programs need to be comparable with SUU's and should also be increased over the next two years. President Bennion said that SUU's accreditation review a year ago indicated that the institution was behind its peers on salaries. The accrediting agency charged SUU officials to work hard to attain equity. Regent Jordan asked how much of the proposed increase would go to salary equity. President Bennion said all funds designated for salary equity would be used for that purpose. The balance will be split between salary equity and technology.

Regent Rogers said in his discussions with legislators during the recent session, he frequently was told the Regents should be more aggressive in addressing non-resident tuition. Information from the Legislative Fiscal Analyst's office showed that USHE universities were on the low side when compared with peer institutions in surrounding states. He requested a formal presentation or recommendation from the Commissioner's Office on non-resident tuition. He recommended that a sizable increase be phased in and that resident tuition be increased by another percent while aggressively pursuing out-of-state tuition. He recommended raising out-of-state tuition to twice the percentage of in-state students.

Commissioner Foxley said her staff would perform this analysis, meet with the Presidents, and come back to the Regents with a recommendation. Regent Rogers said he wanted this completed and in place by the next school year. We need to demonstrate we are doing everything we can to help generate funds toward salary equity. President Romesburg reminded the Regents that the "next school year" begins July 1. Presidents are already holding up printing of their class schedules to include increases in tuition and fees. The current semester ends mid-April. Further delay would greatly disadvantage the students.

Regent Mantes asked how USHE institutions compared with peer institutions in surrounding states. Commissioner Foxley said tuition is already higher at our community colleges than at peer institutions, but it is lower at our four-year institutions. Utah is unique in that it has multiple family members attending college at the same time. Chair Johnson noted that a state with higher tuition may also have many more scholarships, grants and awards to supplement that tuition. Our system is very different. Regent Atkinson said asked how the Regents could ensure the students were getting the message of what is available and where to go for funds. She further asked the Presidents how they could assure the Regents that students would not have to drop out or drop classes if this additional tuition is approved.

President Jones pointed out that students receiving financial aid are in a better position than middle-class students

whose parents are paying the whole cost of their education. This is especially true where there are multiple students in a family. She expressed concern about non-resident students who are now applying for next year. President Huddleston commented that if the institutions increase tuition excessively, eventually people will not be able to afford to go to college, and we will not generate the revenue. He and the other Presidents strongly encouraged approval of the Commissioner's recommendation.

President Romesburg reminded the Board that Utah has a very liberal policy in dealing with non-resident students. Under the Regents' current policy, unless a non-resident is an international student, they can stay in Utah for one year and qualify as a resident.

Regent Brown agreed that the process needs to be changed. Students have been very cooperative this year with the extra tuition for masters programs. They realize the need and there are no other options. To go above the 4% increase this year would be very unfair to the students. Approximately 50% of the USHE students are on financial aid. He advocated making UCOPE the Regents' first priority next year.

Regent Hoggan recommended that the Regents address the issue of residency at their April meeting if it cannot be done at this time. Regent Mantes suggested that Chair Johnson appoint a special task force of Regents, Presidents and other personnel to study the issue of raising tuition to a sufficient level.

Nate Anderson, USU student body president, said the students appreciated the way the Regents have involved them in this process. They appreciated the need to go to a 4% tuition increase. He said he was greatly concerned with the discussion of making an increase beyond 4% at this time. He asked that the students not be precluded from this process. If only out-of-state tuition is increased, that affects the perceived quality of the education received.

Regent Atkinson asked the Regents to look at Policy R510 and take "consideration" out of paragraph 3.8, which tied tuition increase with a request to the legislature for UCOPE. The policy now reads, ". . .the Board will consider including a request for a related appropriation increase. . ." She proposed that the policy state that the Board will include the increase to balance out increases in the future.

Regent Rogers moved that for 2000-2001, non-resident tuition be increased at twice the rate of the resident tuition. The motion was seconded by Regent Grant. Regent Jordan said he needed more information about the economic effect of changing the residency requirement, including what the Commissioner's Office and Council of Presidents think is the elasticity of demand and its impact on the number of students making application. He did not want to look at a non-resident policy for all institutions until we have heard from the Presidents about whether or not this should be different between the various institutions. Not all institutions have the same mix of resident and non-resident students. President Romesburg said section 3.5 of Policy R510 would have to be set aside if this were to be adopted. Regent Rogers said this action would automatically supersede the policy for a one-year period.

Regent Atkin moved to amend the motion to include the 4% tuition increase for resident students and 8% for non-resident students. The motion was seconded by Regent Grant.

Regent Jardine asked for further clarification: He requested that the Presidents advise the Regents where they would like to be with respect to non-resident enrollments. If the purpose is to help achieve salary equity, would the institutions with more non-resident students get to keep these increases for this purpose? Associate Commissioner Tarbox said the revenue from any increases approved after the conclusion of the Legislature would stay at the institution.

Vote was taken on Regent Rogers' motion to increase non-resident tuition at twice the increase of resident tuition. The motion was defeated.

Regent Grant moved a 5% tuition increase. The motion was seconded by Regent Rogers. Following a brief discussion, the motion was defeated.

Regent Mantes moved to support the Commissioner's recommendation at 4% and direct the chair to establish a special task force to look at all the ramifications of a tuition increase and report back to the Board no later than September 16, 2000. The motion was seconded by Regent Atkin and approved unanimously.

Chair Johnson thanked everyone for a spirited, productive discussion. The meeting was recessed until the following morning.

Friday, March 17

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Salt Lake Community College

Frank W. Budd, President
Marjorie Carson, Vice President of Academic Services
Richard M. Rhodes, Vice President of Administrative Services
Rand A. Johnson, Assistant to the President
Dana Van Dyke, Budget Director

Representatives of the Press

Brooke Adams, *Salt Lake Tribune*
Kersten Sivinyard, *Daily Utah Chronicle*
Maria Titze, *Deseret News*

Others Present

Shannon Bittler, SBE-SBR Joint Liaison Committee
Robert O. Brems, Associate Superintendent for Applied Technology Education
Boyd Garriott, Office of the Legislative Fiscal Analyst
David Jones, Office of the Attorney General
Brad Mortensen, Governor's Office of Planning and Budget
Vernon C. Rowley, Governor's Deputy for Education

Greg Sanders for Brent Judd, Southwest Applied Technology Center
Adrien Taylor, Moab Higher Education Advisory Council

Chair Johnson reconvened the meeting at 10:15 a.m. He announced that the Regents had not completed their business in their earlier executive session, which would resume at the completion of the meeting of the Committee of the Whole. He commended the Regents for the stellar job they had done the previous day.

USHE 2000-2001 Fee Increases

Regent Hoggan referred to Tab K and said the premise had been that the fee increase would not exceed the tuition increase as a percentage. At the time the committee reviewed the material in the agenda, a 3% tuition increase had been recommended. The committee was comfortable with a 3% fee increase, but all the institutions had not had an opportunity to review the fee schedule. The Presidents have now reviewed the material and all are comfortable with the recommendation.

Commissioner Foxley said the Council of Presidents had looked at the possibility of a 4% tuition increase. She asked if they wanted to change their fee recommendations, and they did not. The Student Services Vice Presidents are holding to their original fee recommendations and would prefer not to increase them by 4%. The students also agree with the original request.

Regent Hoggan moved the recommended fee changes in the Replacement Supplement to Tab K. The motion was seconded by Regent Atkin. Regent Brown said the students did not have as many issues with fee increases because they are involved and set the fees. Each campus has an advisory board who decides the fees and how they are spent. The students are very pleased with this process.

Vote was taken on the motion, which carried unanimously.

Applied Technology Education (ATE) in the Utah System of Higher Education

Assistant Commissioner Gary Wixom and Linda Fife, Director of Academic Programs, gave a Power Point slide presentation. Dr Wixom noted the recent name change of the former American Vocational Association to the American Association for Career and Technical Education. The Utah chapter changed its name accordingly. Dr. Wixom and Ms. Fife discussed the changing nature of applied technology education and briefly reviewed some of the programs which are offered by our institutions and the Applied Technology Centers.

Dr. Wixom noted that President Romesburg had received an Award of Merit from the Utah Association for Career and Technology Education. He asked President Romesburg to briefly review his keynote address to that group. President Romesburg said Utah cares deeply about ATE in the higher education system, with about 70,000 ATE students. UVSC alone had approximately 3300 credit and 21,000 non-credit ATE students last year. The work done in the ATCs also needs to be recognized for its high quality. He urged the Regents to clear up the arbitrary distinction between academic education and applied technology education.

President Budd asked that the task force look at funding for non-credit instruction. President Romesburg echoed the need for state support for non-credit training. Regent Rogers suggested that the system approach the Legislative Management Committee to request this funding. Commissioner Foxley said this had been done, but the committee had changed from a budget presentation to an activity report. This year we thought there was agreement with the Executive Appropriations Committee that ATE needs would go directly through their committee. Instead, the request was sent through separate subcommittees. This is the real work for the master planning task force.

Associate Commissioner Petersen said it was critical for the Board of Regents to have a clear position on the key objectives we would propose in the newly formed ATE task force. Conclusions of this task force could have major impact and consequences on the USHE.

Chair Johnson thanked Gary and Linda for their presentation.

University of Utah – Health Sciences Report

Dr. Lorris Betz, Senior Vice President for Health Sciences, gave a Power Point presentation to update the Regents on the University's Health Sciences Center. He included fiscal information on the revenue and expenditures, physical facilities, their accomplishments and goals for the future.

Commissioner Foxley commended Dr. Betz for his accomplishments in a short time. She asked him to respond to the issues of diversity and what was happening in Park City.

Dr. Betz said a hospital's personnel should look like the community they represent. Most institutions are far from achieving that goal. A Diversity Advisory Board has been formed, and Regents Atkinson and Sweeten serve as members of this board. Their goal is to improve diversity in Health Sciences. Regent Atkinson said this was an advisory board, not an actual board of the Health Sciences Center. Part of the advisory board held a separate meeting which she did not attend. Letters will be written to federal agencies stating that we are out of compliance. Dr. Betz has the correct figures which will be given to the media this weekend. It is hard to recruit minorities to this area. She commended Dr. Betz for doing a superb job in his position. She expressed her strong support for the direction he has taken the advisory board.

Dr. Betz said two clinics in Park City had been run by the hospital rather than being part of the overall Health Network. They were being run at a loss and have been subsidized by the hospital. A transition was begun last summer to make the Park City Family Clinic and the Summit Clinic part of the UU Health Clinic System. Physicians at the Park City Family Clinic signed five-year contracts which will expire June 30, 2000 and were asked to sign a non-compete agreement. Individuals whose contracts were not renewed were offered the opportunity to sign a contract to work for the University of Utah Health Network in another location. They have also been offered the opportunity to buy the clinic back.

Chair Johnson credited President Machen and Dr. Betz for the success of the University's teaching hospital which is run extremely well. In many states it is a big problem for the Regents. Regent Grant also commended Dr. Betz, President Machen and the other professionals for their good efforts. Chair Johnson thanked Dr. Betz for attending the meeting.

General Consent Calendar

Upon motion by Regent Grant and second by Regent Atkinson, the Regents unanimously approved the following items on the General Consent Calendar:

a. Minutes

i. Approval of the Minutes of the Meeting of the Utah State Board of Regents held January 21, 2000, at Salt Lake Community College in Salt Lake City, Utah.

ii. Approval of the Minutes of the Meeting of the Utah State Board of Regents held February 18, 2000, in the Governor's Board Room, Utah State Capitol in Salt Lake City, Utah

b. Grant Proposals - Approval to submit the following proposals:

1. Utah State University - Geostationary Imaging Fourier Transform Spectrometer (GIFTS), \$30,403,907; Gail Bingham, Principal Investigator.

2. Utah State University - The Cache County Family-based Cohort Study on Aging, \$2,451,087; Ronald G. Munger, Principal Investigator.

c. Executive Session(s) — Approval to hold an executive session or sessions in connection with the meetings of the State Board of Regents to be held April 14, 2000, at the College of Eastern Utah, to consider property transactions, personnel performance evaluations, litigation, and such other matters permitted by the Utah Open and Public Meetings Act.

Report of the Chair

Chair Johnson announced that the April Board meeting at CEU would begin with a dinner on Thursday evening, April 13.

Report of the Commissioner

Commissioner Foxley called the Regents' attention to the 2000 Commencement Schedule in their folders. She asked them to let Joyce know which commencement exercises they would be attending. Many institutions are holding their commencement exercises on the same day. She encouraged the Regents to attend these ceremonies, which are exciting celebrations for the graduating students.

The Commissioner noted that Regents Atkinson and Jardine had been included in the Salt Lake Magazine's list of Most Influential Individuals.

Adjournment

Chair Johnson thanked President Huddleston and his staff for their excellent accommodations and hospitality. He thanked the Regents for staying on task and getting much work done.

Regent Grant congratulated President Machen for the University of Utah's basketball victory the previous evening. He wished President Emert success on behalf of USU's team for its game that afternoon.

President Budd announced that at its April 19 Founders Day Dinner, former Regent Cliff LeFevre would be recognized as an Honorary Alumnus of Salt Lake Community College. He invited the Regents to attend this dinner if they desired.

The meeting was adjourned at 11:34 a.m.

Joyce Cottrell CPS
Executive Secretary

Date Approved