

**MINUTES OF MEETING**  
**UTAH STATE BOARD OF REGENTS**  
**April 16, 2001**

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MINUTES OF MEETING  
UTAH STATE BOARD OF REGENTS  
COLLEGE OF EASTERN UTAH  
April 20, 2001

Regents Present

Charles E. Johnson, Chair  
Aileen H. Clyde, Vice Chair  
Jerry C. Atkin  
Pamela J. Atkinson  
David J. Grant  
L. Brent Hoggan  
James S. Jardine  
Michael R. Jensen  
David J. Jordan  
E. George Mantes  
Robert W. Peterson

Regents Excused

Karen H. Huntsman  
Paul S. Rogers  
Maria Sweeten

Commissioner's Office

Cecelia H. Foxley, Commissioner  
David Buhler, Associate Commissioner for Public Relations  
Michael A. Petersen, Associate Commissioner for Academic Affairs  
Norm Tarbox, Associate Commissioner for Finance and Facilities  
Chalmers Gail Norris, Associate Commissioner for Student Financial Aid  
Joyce Cottrell, Executive Secretary  
Harden R. Eyring, Executive Assistant  
Linda Fife, Director of Academic Programs  
Jerry H. Fullmer, Director of Information Systems  
Edith Mitko, Director of Student Services and Minority Affairs  
Brad Mortensen, Director of Business and Finance  
Phyllis C. Safman, Assistant Commissioner for Academic Affairs  
Gary S. Wixom, Assistant Commissioner for Applied Technology Education and Special Projects

INSTITUTIONAL REPRESENTATIVES

University of Utah

J. Bernard Machen, President  
Michael T. Benson, Special Assistant to the President  
Deborah Neklason, Huntsman Cancer Institute  
Jess Dalton, 2000-2001 Student Body President  
Ben Lowe, 2001-2002 Student Body President  
Taylor Parkin, UIA

Utah State University

Kermit L. Hall, President  
Stan L. Albrecht, Executive Vice President and Provost  
Fred R. Hunsaker, Vice President for Administrative Services  
Patricia S. Terrell, Vice President for Student Services  
Steven Palmer, 2001-2002 Student Body President  
Ben Riley, 2000-2001 Student Body President  
Michael Hansen, Student  
Justin Huff, UIA Governor

Weber State University

Paul H. Thompson, President  
Carol V. Gaskill, Director of Budget and Institutional Research  
Kathleen Lukken, Associate Provost  
Allen F. Simkins, Vice President of Administrative Services  
Dee Hansen, 2000-2001 Student Body President

Southern Utah University

Steven D. Bennion, President  
Michael K. McKell, Student Lobbyist  
Ryan Richey, 2001-2002 Student Body President  
Michael Wasden, 2000-2001 Student Body President

Snow College

Rick Wheeler, Interim President  
Richard White, Vice President for Academic Affairs  
Jake Christensen, 2000-2001 Student Body President  
Chanté Wouden, 2001-2002 Student Body President

Dixie State College

Robert C. Huddleston, President  
Max H. Rose, Executive Vice President of Academics  
Wendi Prince, Student Body President

College of Eastern Utah

Grace S. Jones, President  
Raelene Allred, Vice President of Finance and Administrative Services  
Charles O. Foust, Vice President of Academic Affairs  
William Gilson, Telecommunications Department  
Gail Glover, Dean of Administrative Services, San Juan Campus  
Brad King, Dean of Students  
Jason T. Llewelyn, Telecommunications Department

Allison McKinstry, 2000-2001 Student Body President  
Bob Potts, Telecommunications Department  
Aaron P. Lee, 2001-2002 Student Body President

Utah Valley State College

Kerry D. Romesburg, President  
Elaine Englehardt, Assistant Vice President for Academic Affairs  
Lucille Stoddard, Vice President for Academic Affairs  
Bradley A. Winn, Vice President for Student Services and Campus Planning  
J. Karl Worthington, Associate Vice President for Academic Affairs  
Sam Rushforth, Dean, School of Science and Health  
Nicole Tippets, Project Manager/Assistant, Student Services and Campus Planning  
Khay Donangara, 2001-2002 Student Body President  
Jared Finch, 2000-2001 Student Body President

Salt Lake Community College

H. Lynn Cundiff, President  
Marjorie Carson, Vice President of Academic Services  
Richard M. Rhodes, Vice President of Business Services  
Daniel Bingham, Executive Dean, Larry H. Miller Campus  
Bill Laney, Director, Humanities and Science Education  
Gaby Bradford, 2001-2002 Student Body President  
Jacob Packard, 2000-2001 Student Body President

Representatives of the Media

Matt Canham, *Daily Utah Chronicle*  
Havalah Gholdston, *Daily Herald*  
Kirsten Stewart, *Salt Lake Tribune*  
James Thalman, *Deseret News*

Others Present

Race Davies, Governor's Office of Planning and Budget  
David C. Jones, Office of the Attorney General  
John Massey, Legislative Fiscal Analyst  
Kenneth E. Nye, Program Director, DFCM  
Vernon C. Rowley, Governor's Deputy for Education  
Kevin Walthers, Office of the Legislative Fiscal Analyst  
Kari Bodell, UCSP Administrative Assistant  
Rich Nelson, Westminster College/UCSP

The Board of Regents met with the College of Eastern Utah Board of Trustees and President Grace S. Jones on Thursday evening, April 19.

Following meetings of the Board committees, Chair Johnson called the Committee of the Whole to order at 10:20 a.m. on Friday, April 20. He thanked President Jones for the accommodations, excused Regents Huntsman, Sweeten and Rogers, and explained that Vice President Al Simkins was sitting in for WSU President Paul Thompson.

President Jones welcomed everyone to CEU and said she appreciated having the Regents on campus. She acknowledged the work of Karen Bliss, Dean of Institutional Advancement, who would be stepping down from that position at the end of April. President Jones expressed her appreciation for Karen's willingness to do the many jobs which were assigned to her for the past 15 years.

Chair Johnson announced that at 2:00 pm. the new President of CEU would be announced. The Engineering and Computer Technology Initiative update was scheduled for 1:00 p.m. A discussion of the 2000 Utah Census was scheduled for 12:00 noon.

#### Report of the Commissioner

Chair Johnson. Commissioner Foxley announced that Chair Johnson would be a guest on Civic Dialogue at 5:30 p.m. on Sunday, April 22, on KUED-TV. He recently assumed a new responsibility as President of the Huntsman Cancer Foundation and Vice President of Huntsman Corporation.

Race Davies. The Commissioner welcomed Race Davies, who will be the higher education representative in the Governor's Office of Planning and Budget. He has previously worked with public education and was a policy and budget analyst in the Illinois House of Representatives for ten years, including two years in the area of higher education. Commissioner Foxley said she looked forward to working with Mr. Davies.

Carol Gaskill. Commissioner Foxley recognized Carol Gaskill, a long-time budget officer for Weber State University. Carol has worked well with the other institutions and system office on budget issues, because she could see both the system and institutional views. Vice President Simkins commended Carol for her long and distinguished career in budget and accounting departments in the State of Utah. She has been at WSU for nearly 20 years. Carol has been diagnosed with a rare genetic brain disease and will be leaving the University at the end of April. On behalf of the entire System, Chair Johnson wished her well.

Mike Petersen. Commissioner Foxley announced that Associate Commissioner Petersen had accepted a new position as the Associate Director of the Utah Education Network, effective May 1. Commissioner Foxley expressed her appreciation for his many years of service and her gratitude

that Dr. Petersen would still be in the System. He has served as co-chair of the UEN Steering Committee and is very skilled at technology.

Associate Commissioner Petersen estimated that he had attended about 150 Board of Regents meetings in one capacity or another during the past 17 years. He called being selected President of the College of Eastern Utah in 1985 “truly one of the great opportunities of my life.” He expressed his appreciation for the opportunity to serve as President of CEU and as Associate Commissioner for Academic Affairs, and thanked Commissioner Foxley and the CAOs for the excellent working relationships which had made his job so enjoyable. Chair Johnson invited him to attend the next 150 Board meetings.

SUU Provost. President Bennion announced that Dr. Ray Reutzel would be leaving Southern Utah University on July 1 to become the M. E. Jones Professor of Literacy and Early Childhood Education at Utah State University. President Bennion thanked Provost Reutzel for the excellent job he had done for the University and the System and expressed his appreciation for Dr. Reutzel’s efforts on behalf of higher education. Chair Johnson added his gratitude that Dr. Reutzel would continue to work in the state and in the System.

### Reports of Board Committees

#### Academic and Applied Technology Education Committee

Utah State University – Master of Science Degree in Human Resources (Tab A). Chair Atkinson said USU presently offers a Master of Social Science Degree in Human Resource Management. It has become very apparent to the faculty and administration that HR is an integral partner with business and that the HRM program needs a business component. The Master of Social Science in Human Resource Management Program will be retained for distance learning delivery for approximately three to five years, until all courses for the new degree can be offered via distance delivery. Distance-learning students may come to the campus and take the business component. **Chair Atkinson moved approval of the program. The motion was seconded by Regent Hoggan.** Regent Jordan asked if the USHE institutions offered many masters degrees by distance education, and whether or not this was a good thing. President Hall responded that this is the future of education. Several CEU students are taking a number of undergraduate and graduate classes which would not be accessible except for distance learning. The degrees are accepted as well as traditional degrees. Chair Johnson explained that a two-thirds vote was necessary to approve masters level degrees. **Vote was taken by a show of hands. The motion carried unanimously.**

Utah State University -- Master of Professional Studies in Horticulture: Water Efficient Landscaping (Tab B). Chair Atkinson said the committee had learned that 60% to 70% of our treated potable water irrigates landscapes in Utah and that much water is being wasted in landscaping. The proposed program will prepare students who have a horticulture background to be urban landscape water conservation specialists. Using water efficiently is essential in planning for

new facilitation. President Hall said the new institutional residence being built at USU would be designed with water efficiency in mind. **Chair Atkinson moved approval of the program. The motion was seconded by Regents Clyde and Jardine. Vote was taken by a show of hands. The motion passed unanimously.**

Utah State University – Master of Dietetics Administration (Tab C). Chair Atkinson explained that this program would provide dietitians with the necessary training, employment knowledge and skills to work in managerial positions as well as clinical positions in health care facilities. It is a small program, beginning with five students and increasing to ten. Funding will come from the University's existing budget. No reallocation or new funding will be required; rather, the department will become much more efficient with their use of existing funds. The institution believes that there will be a demand for graduates. This is a unique program; there are no other programs like this anywhere in the country. Department faculty are being asked to sit on national boards to help other institutions look at the possibility of developing this type of program. **Chair Atkinson moved approval of the Master of Dietetics Administration Degree at USU. The motion was seconded by Regent Clyde. Vote was taken by a show of hands. The motion carried unanimously.**

Utah Valley State College – Bachelor of Science Degree in Nursing (Tab D). Chair Atkinson pointed out that this was not a regular four-year degree program for nurses. The proposed program would take RNs with an associate degree and enable them to obtain a bachelors degree. There is a high demand in Utah for nurses at both levels of preparation, and the shortage of nurses is expected to continue to increase. Clinical placement is not a problem. Many students in this program will be individuals who are already working in the profession. The committee recommended approval, contingent upon funding being available. **Chair Atkinson moved approval of the program, subject to funding availability. The motion was seconded by Regent Jensen.** Regent Hoggan asked how this would impact Weber's program. Chair Atkinson responded that this program was expected to draw nurses from Utah County. **The motion carried unanimously.**

Salt Lake Community College – Biotechnology Technician Associate of Applied Science Degree (Tab E). Chair Atkinson said this program had been put together with input from local industry. Eleven classes have had the content defined by local companies, and local industry will send experts to provide instruction. Graduates will be able to enter the workforce without much additional training. The College was awarded \$424,000 toward this program from the National Science Foundation, which will cover part of the cost of a faculty member's salary and equipment. There is a growing demand for graduates. One hundred sixty (160) students in Murray High School have enrolled in a biotechnology class through concurrent enrollment. Industry representatives expressed enthusiasm for the critical skills being provided to graduates. There are significant differences between SLCC's program and WSU's program (outlined in the "Policy Issues" section of the Commissioner's cover letter). It is important that students receive good advising so that they understand the differences between programs offered at various institutions. **Chair Atkinson**



**moved approval of the program. The motion was seconded by Vice Chair Jardine.** Chair Johnson commended the collaborative arrangement for facilities between Salt Lake Community College and the Jordan School District. This fits very well with the mission of applied technology education. **The motion carried unanimously.**

Snow College – Associate of Applied Science Degree in Desktop Publishing/Web Design and a One-Year Certificate in Desktop Publishing (Tab F). Chair Atkinson noted the great increase in student and industry demand for this program. Snow College already offers a Diploma in Desktop Publishing, and recently Snow College South has had an increased demand from industry to offer a 63-credit A.A.S. degree as well as a need for a one-year certificate in desktop publishing. **Chair Atkinson moved approval of the program. The motion was seconded by Regent Clyde and carried unanimously.**

Utah Valley State College – New Baccalaureate Programs in Chemistry, Mathematics and Physics (Tab G). Chair Atkinson said the committee had heard an excellent presentation from Dr. Sam Rushforth, Dean of the School of Science and Health at UVSC. The committee discussed the quality of faculty in these programs. Dr. Rushforth informed the committee of the ten Ph.D. faculty members already in place in mathematics; the other two programs also had added new Ph.D. faculty. Faculty with outstanding qualifications are applying for these positions. Another question arose about the number of adjunct faculty teaching lower division classes and how this would affect quality. The committee was assured that all courses in chemistry and physics would be taught by full-time, Ph.D-qualified faculty. The math department is less than 100% full-time faculty. Questions of statewide need and resources were not fully answered. It was reported in committee that a number of chemistry, math and physics programs are already offered at other USHE institutions and are not filled. Chair Atkinson said that the Regents should look at the roles and missions of UVSC and other institutions.

The committee then moved to a discussion of the present and future role and mission of Utah Valley State College. Several four-year programs have been presented for approval recently. It would be helpful for the Regents to have a “preview” of the degrees each institution was planning to offer. President Romesburg pointed out that a year ago the College gave the Regents a list of bachelors degree programs UVSC was preparing to present to the Regents for approval. The final decision of the committee was to move that each institution provide a plan or matrix outlining its expected new degree programs for the next year. This plan should show the program, timeline, and steps being taken. Having program projections will better prepare the Regents to act with the entire System in mind. This will also help the Regents understand how these programs fit into the role and mission of the schools.

**Vice Chair Jardine moved that plans be submitted to the Commissioner’s Office by each institution, outlining the new programs they planned to offer, with details of the timeline and the progress of each program. The motion was seconded by Vice Chair Jardine, who explained that the plans would be presented in a rolling 12-month format.** Regent Atkin asked

if it would be possible for the institutions to project programs for a two- to three-year period. Chair Johnson asked if the Presidents would object to a longer period of time. Vice Chair Jardine, who made this motion in committee, said he had originally asked for one-year and three-year plans. As soon as a program is identified as something the institution wants to bring to the Regents in the future, it would be helpful for this information to be available to the Regents so concerns and questions could be raised earlier in the approval process. Vice Chair Jardine said he would like to leave the flexibility with the Presidents and Commissioner's Office to determine what is needed.

President Romesburg noted that sometimes things arise quickly, so an institutional list might not be all-inclusive. There will be additions and deletions over a period of time. Associate Commissioner Petersen pointed out the need to focus on those categories which are identified as "action items" on the Board agendas, which would primarily be degree programs, and not name changes, minors, etc. He said a one-year plan could have a high degree of predictability. In the two- and three-year planning stages, there is considerably more uncertainty. Chair Atkinson requested similar formats from the institutions which could be coordinated and compiled by the Commissioner's staff. Associate Commissioner Petersen recommended working with the Presidents and CAOs to design a system which would be the result of institutions submitting information in a common format which could be put into a single plan. Vice Chair Jardine said the Regents did not want the process to be burdensome. Rather, they want the Regents to have the opportunity to raise concerns at an earlier point in time. Such a matrix would provide a better picture of the future direction of each institution. Chair Johnson asked for comments from the Presidents.

President Jones said the community colleges can meet industry needs on a short-term basis very well. President Cundiff asked how widely the information would be shared. Many institutions do national research to ascertain trends and needs. The proposed plans could benefit other areas. Regent Jordan said because of the broad implications, he would not be comfortable if this information were to go solely to the Academic and ATE Committee before the whole Board is asked to vote. He suggested that this subject be scheduled for discussion in the Committee of the Whole or that sufficient time be allotted in the Committee of the Whole for thorough discussion. Chair Johnson agreed and said more involvement of the Regents would be helpful.

Regent Grant requested an analysis of UVSC's addition of 20 new degree programs in such a short period of time. Vice Chair Clyde said she was in favor of the proposed matrix, which will be useful for the Regents. She suggested using more time in the Committee of the Whole for decisions which would impact the entire System. This discussion would include Presidents and vital staff who have the necessary background and knowledge.

**Chair Johnson reviewed the proposal: (1) Reactivate the Roles and Missions Task Force. (2) Submit a matrix to the Regents at every Board meeting. (3) In certain cases, the Committee of the Whole would engage in the full discussion as opposed to a committee in-depth discussion and shorter discussion with the full Board. Vote was taken on the motion, which carried unanimously.**

Information Calendar, Academic and Applied Technology Education Committee (Tab H). Chair Atkinson noted the following name changes at Snow College South:

1. Cosmetology Diploma – Changed to Cosmetology Certificate
2. Office Technician with Speedwriting and Office Technician Emphasis Certificates – Combined and changed to Transcription Specialist Certificate
3. Office Technician with Computer Applications Emphasis Certificate – Changed to Computer Applications Specialist Certificate
4. Administrative Assistant with Medical Emphasis AAS – Changed to Administrative Medical Assistant AAS
5. Administrative Assistant with Legal Emphasis AAS – Changed to Administrative Legal Assistant AAS

Consent Calendar, Academic and Applied Technology Education Committee (Tab I). Chair Johnson referred to the University of Utah's program and asked about transfer students who "must complete 24 credit hours as degree-seeking students before applying." President Machen said before students are allowed to transfer into this program, the faculty want to see their level of performance. Most students end up performing more poorly than they did before they entered the program. **On motion by Chair Atkinson and second by Regent Grant, the following name changes were approved on the Committee's Consent Calendar:**

1. **University of Utah – Combined Bachelor/Master Degrees in Electrical Engineering**
2. **Utah State University – Establishment of a Center for Electronic Commerce in the College of Business and the Department of Business Information Systems and Education**
3. **Weber State University**
  - A. **Bachelor of Science Degree in Computer Engineering Technology via Internet Instruction**
  - B. **Bachelor of Science Degree in Electronic Engineering Technology via Internet Instruction**
4. **Salt Lake Community College – Transfer and Restructure the Medical Laboratory Technician Program**

Chair Johnson thanked Chair Atkinson for her excellent report and the ensuing good discussion.

#### Finance and Facilities Committee

Utah State University – Change in Enrollment Reporting Status of Remedial Courses and Proposed Revision to Policy R506, *Budget-Related and Self-Supporting Courses* (Tab J). Chair Hoggan explained that previously USU has not been compensated for remedial courses which were taught on and off campus. The proposal would compensate the University for remedial courses taught off-campus, provided the same courses are not being taught by a community college in the same area. The colleges have the right of first refusal. This action was instigated by the Legislature.

**Chair Hoggan moved approval of the proposed revision to Policy R506. The motion was seconded by Regent Grant.** Chair Johnson pointed out that the Legislature had said USU's remedial courses would be budget-related. The policy talks about right of first refusal by another institution who already has budget approval. President Hall clarified that the intent was to make sure where USU is teaching remedial courses on its own that they be compensated unless there is a conflict. At the present time the University is not heavily invested in remedial education. Associate Commissioner Petersen said with USU's outreach programs, there are two different situations: (1) Sometimes USU is the only available institution to offer remedial programs. (2) In other cases (Tooele, for example), there is a community college available to offer remedial courses. **The motion was adopted by a unanimous vote of the Board.**

College of Eastern Utah – Campus Master Plans (Tab K). Chair Hoggan referred to the agenda materials and said the committee had looked at the proposed plans for both the Price Campus and the San Juan Campus. There are no changes in the master plan for the San Juan Campus, except that the Arts Conference Center building has been completed and is being used. **Chair Hoggan moved approval of the CEU Campus Master Plans. The motion was seconded by Regents Grant and Jensen.** Regent Jensen said the committee was shown a 10-year master plan, which did not show the new PE/Recreation Building, but the agenda materials included a 20-year master plan. Chair Hoggan clarified that his motion was for approval for the 10-year master plan. **Vote was taken on the motion, which carried unanimously.**

Salt Lake Community College – Lease of Downtown Instructional Facility (Tab L). Chair Hoggan said most of the committee time had been spent discussing this issue. The 38,386-square-foot facility is at 115 South Main in Salt Lake City. The proposal is for a ten-year lease at \$10 per square foot, with a 3% annual escalation clause. The lease would begin on October 1, 2001. There would be an O&M charge of \$3.90 per square foot, in addition to \$1.10 per square foot for metered fuel and power. The \$3.90 charge would be excused the first year, but the fuel and power charge would be included. In addition to the lease cost, the College would incur the cost of downtown parking spaces at \$75,000 per year. The lease includes an option for renewal of five additional years. Space would be built to the College's specifications. The facility would be funded by self-supporting revenues and other existing institutional funds. The lease provides that if the Legislature fails to fund the continued operation of this facility, the lease could be terminated upon a year's notice. Chair Hoggan said the committee was concerned about the apparent rigidity of the escape clause. There was also discussion in committee around demand for service. Local business and industry had been interviewed to determine their support, and it was felt there will be sufficient support to justify the facility. The committee also discussed demand in the downtown area to sublease unused space. President Cundiff was confident that this would not be a problem. Chair Hoggan called this a "high-risk endeavor." The committee explored those risks quite extensively and unanimously moved to approve the lease. **Chair Hoggan moved approval of the lease, with the addition that a report be received periodically, especially during the first two years of the lease. The motion was seconded by Regent Jensen.**

Regent Grant explained that he would be voting against this proposal because he did not feel sufficient research had been done. Regent Jordan said while there was a risk that SLCC would not generate the demand, the lease is at a good enough price that in a serious pinch the College would be able to sublease the space and be protected. Chair Johnson recommended that a demand analysis be considered more thoroughly.

Regent Atkinson asked President Cundiff to describe the research which had been done by the College regarding similar projects around the country. President Cundiff said the College had not hired an outside firm to do the research. Institutional personnel surveyed the businesses currently located in the downtown area (banking, government, etc.). What emerged was the need for a training facility with some credit courses. Businesses want a college in the middle of Salt Lake City for tax breaks and to help their employees get some necessary training. The conference space is also desirable. The College would prefer a better escape clause, but this lease had been negotiated for the past four or five months. Three months ago the College reviewed it, and negotiations have continued until a suitable solution was attained.

Regent Jordan said the committee had learned that 800 FTE (2500 students, credit and non-credit) would be required by the second year to break even. Chair Johnson asked President Cundiff about the urgency of approving this lease. President Cundiff said the lease had been negotiated for four months, and it had been a difficult negotiation. If this is not approved, the facility will no longer be available, and the college would look for other property downtown. This is a first-class facility with easy access to the Trax commuter rail. It is in a prime location. The College has been looking for property to be given to them for eight months, but nothing has been offered.

Regent Atkinson asked if the 2500 students would come from existing businesses come in on the Trax. President Cundiff said it would be a combination of both. The College would do a great deal of training for business and industry during the day, and people who work during the day would either already be downtown or would come in via Trax to take credit classes. Chair Johnson asked if any of the other institutions had indicated an interest in using the facility. President Cundiff said none of the USHE institutions had expressed an interest, but he had heard from other educational institutions, including the Wasatch Front South ATC. A nationally known steak house will be located in the basement, and the entire facility will be renovated.

Chair Johnson asked the Regents if additional information would be helpful, provided it could be gathered within a week. Regent Grant requested additional data. Regent Jardine asked what kind of data could be developed which could give the Regents confidence in such a short period of time. He said his firm employed 90 non-professional employees. Some are younger individuals trying to improve themselves. They, in particular, would find it appealing to have such close proximity to this opportunity.

Regent Atkin said there had been a good demonstration of need. The facility is in a good location, and the building would apparently suit the College's needs very well. Regent Grant said

it had been useful for him to hear Commissioner Foxley speak in committee of the efforts which have been made in looking for new space for the Commissioner's offices. He said he felt reasonably comfortable that this facility was below the market lease rate for a space of this quality. Not only is it on the Trax line, but it is also in the free fare bus zone for the entire downtown area.

**The Chair was relinquished to Vice Chair Clyde for the conclusion of this discussion. Regent Johnson moved that the decision on a downtown instructional facility for SLCC be tabled until Monday, April 30. The motion was seconded by Regent Grant and passed with one opposing vote.**

Vice Chair Clyde returned the Chair to Regent Johnson.

Proposed Revision to Policy R561, *Accounting and Financial Controls* (Tab M). Chair Hoggan explained that the United States Governmental Accounting Standards Board (GASB) had issued new accounting standards for public higher education. The proposed changes to Policy R561 would begin to bring the USHE into compliance with the GASB standards. **Chair Hoggan moved approval of the proposed changes, as amended – with §3.1.1.1 showing \$3000 capitalization limits for equipment for both Southern Utah University and Dixie State College. The motion was seconded by Regent Jensen and carried.**

Student Financial Aid – Proposed Revision to Policy R610, *Board of Directors of the Utah Higher Education Assistance Authority* (Tab N). Chair Hoggan explained that the proposed changes incorporated the engineering, computer science, and related technology student loan forgiveness program to the programs for which the Board of Regents has delegated authority and responsibility to the UHEAA Board of Directors. The Commissioner's cover memo outlined the advantages of a program administration design utilizing UHEAA-guaranteed Federal Stafford Loans. **Chair Hoggan moved approval of the changes to Policy R610. The motion was seconded by Regent Jensen and carried unanimously.**

University of Utah – University Hospital Expansion Update (Tab O). **Chair Hoggan moved that this be moved to an action item. The motion was seconded by Regent Grant and carried unanimously.** Chair Hogan explained that the University was proposing to add a 176-stall parking structure to the hospital expansion project. It will be located under the helicopter pad, which is being moved. If this is approved, the University will present a bond proposal in June 2001 for an additional \$2.3 million to finance the structure. **Chair Hoggan moved that a financial feasibility project be approved and that the University be authorized to proceed with the bonding. The motion was seconded by Regent Grant and carried unanimously.**

USHE – Governor Leavitt's Administrative Actions Regarding FY 2000-2001 Capital Development Funding (Tab P). This report was presented to the Board for information only. Chair Hoggan explained that because of the expected shortfall in state revenues, the Governor has put on hold four USHE building projects which had previously been approved. Those projects include the

University of Utah Engineering Building, Dixie's Eccles-Graff Building, and Snow's Performing Arts Building. It is hoped that the shortfall will be made up and that these projects can proceed.

Student Financial Aid – UHEAA Board of Directors Report (Tab Q). **Chair Hoggan moved approval of the UHEAA Board of Directors Report. The motion was seconded by Regent Jensen and carried unanimously.**

Weber State University – New Student Housing Project (New agenda item). Chair Hoggan stated that Weber was proposing to add 400 beds of student housing. The expense of retrofitting existing housing would not be cost-effective. The Legislature has approved bonding capacity for the proposed high-rise facility. It was presented to the Board at this time so the Regents could be aware of the pending project. Regent Jensen said he had two concerns: (1) Cost of the rent. The target monthly rental charge of \$300 to \$350 per month seems high. (2) Kitchenettes. Is this plan workable, considering that Weber is currently in a state of flux regarding food services? Vice President Simkins said the objective is to get student rent close to \$300 or as low as possible. He said he was confident that the rent is competitive. The current rent for less desirable facilities is nearly \$300 per month. Regent Jordan requested more information on additional exploration for opportunities to collaborate with private business. We should be able to attract a private-sector partner who would be willing to take some of the financial risks. Chair Johnson asked that both taxable and tax-free financing be explored. Vice President Simkins said the University did not want a competitor with on-campus housing. A partnership with a private developer is more feasible. Regent Jordan suggested that an RFP be sent to the local building community. **Chair Johnson asked that these concerns be addressed when this item is brought back to the Board with a request for action.**

Consent Calendar, Finance and Facilities Committee (Tab R). **On motion by Chair Hoggan and second by Regent Jensen, the following items were unanimously approved:**

1. **OCHE Monthly Investment Report**
2. **2001-2002 Initial Work Programs**

#### General Consent Calendar

On motion by Regent Atkinson and second by Vice Chair Clyde, the following items were approved on the General Consent Calendar:

- A. Minutes – Approval of the Minutes of the Regular Meeting of the Utah State Board of Regents held March 15-16, 2001, at Dixie State College in St. George, Utah
- B. Grant Proposals - Approval to submit the following proposals:
  1. University of Utah - Comparative Genomics of Lyme Disease Spirochetes, \$2,209,898; Sherwood R. Casjens, Principal Investigator.

2. University of Utah - Genetic and Developmental Mechanisms of Pediatric disease, \$2,160,000; Edward B. Clark, Principal Investigator.
  3. University of Utah - The University of Utah/ARM-UAV Cirrus Cloud Measurement Program: Revised Proposal, \$6,034,784; Gerald G. Mace, Principal Investigator.
  4. Utah State University - The Green Plan Organnellar Genome Project: Phtlogeny and Evolution, \$1,499,886; Paul G. Wolf, Principal Investigator.
  5. Utah State University - Teacher Education Anytime Anywhere Channel - TEAACH, \$1,162,290.59; Geoffrey G. Smith, Principal Investigator.
  6. Utah State University - To Operate Regional Resource Center, Region No. 5, Utah State University, \$1,178,833; John Copenhaver, Principal Investigator.
  7. Utah State University - Implementation of Western Region Sustainable Agriculture Research and Education (SARE) Plan, \$2,048,429; V. Philip Rasmussen, Principal Investigator.
  8. Utah State University - Effects of Tactile-Kinesthetic Stimulation in the NICU, \$1,097,054; Vonda N. Roberts, Principal Investigator.
  9. College of Eastern Utah - Learning Anytime Anywhere Partnerships (LAAP), \$800,500; Jim Huffaker, Principal Investigator.
- C. Proposed Revisions to Policy R604, *New Century Scholarship*. Revisions to implement the changes established by the 2000 Legislature in H.B. 23, New Century Scholarship Amendments.
- D. Executive Session(s) — Approval to hold an executive session or sessions prior to or in connection with the meetings of the State Board of Regents to be held June 1, 2001, at the College of Eastern Utah, to consider property transactions, personnel issues, litigation, and such other matters permitted by the Utah Open and Public Meetings Act.

#### Utah State University – Second Tier Tuition Increase Proposal

President Hall referred to Tab S and said Utah State University was proposing to add a second-tier increase for students on the Logan campus only. The increase of \$16.68 per hour (3.5%) would generate approximately \$1 million in additional revenue. The process began on March 20 when the President met with the outgoing and incoming student officers, who approved the recommendation with a 14-3 vote. The University then ran two notices in the *Logan Herald Journal*



indicating a public discussion forum on April 13. Approximately 30-40 students attended this forum. The University also provided a web site for student input, which generated about 450 responses. The response was roughly 53% favoring the increase and 47% opposing it. After the student hearings, President Hall accepted the collective judgment of the Executive Committee and proposed to use the resulting funding to:

1. Hire additional faculty. Colleges, working with departments, will be asked to address high-demand areas. Reallocation of resources could result in additional funding.
2. Upgrade library holdings and information handling systems.
3. Hire additional counselors and academic advisors to increase retention rates.
4. Recognizing that the cost to students would be increased, "hold harmless grants" would be established for students who would be especially impacted by this decision. Student leadership indicated strong approval of this idea.

President Hall said USU administration had spoken with a consulting firm about the impact of this increase on enrollment. Greater access will be offered to courses for which no space is presently available. The University will be asking the Colleges to address the most critical issues of high student demand and student-faculty ratio. Steve Palmer, incoming USU Student Body President, said the students were excited that the President would bring this issue to them. Both the incoming and the outgoing student leaders are very supportive of this increase because the money will be used to benefit the students.

**Regent Grant moved approval of USU's second tier tuition increase proposal. The motion was seconded by Regent Atkin.**

Regent Atkin requested information on the students being impacted by this increase. President Hall replied that he had proposed that \$200,000 be used for hold harmless grants. The students felt this use was not appropriate and that the funds should go to the main academic mission of the University. College officials have instigated a thorough budget review and will likely be changing the ways they spend money.

President Hall announced that he would forego an inauguration and would use the funds typically spent to set up a student inaugural scholarship fund, to which he would personally add \$10,000. This fund, called "Leap Forward for USU," would address need-based issues. President Hall said when he made this announcement at a meeting of the Old Main Society, one donor immediately contributed \$10,000 to the fund. Over the course of the evening, the University raised an additional \$30,000 for the inaugural scholarship fund. A similar campaign is being directed to USU faculty and staff. President Hall pointed out that low tuition and low financial aid are

traditional in Utah; however, relative to peer institutions, additional tuition and additional financial aid will enable the Universities to continue the excellent traditions of quality and access.

Regent Hoggan pointed out that this would make a 9% increase for USU students. Regent Atkinson said she was impressed with USU's actions to take care of the students who would have to drop out or reduce their class load. Regent Peterson complimented President Hall for his actions in making himself available to the student body. Students who were previously opposed to this increase were mostly convinced after they understood the need.

**Vote was taken on the motion, which carried unanimously.**

Regent Peterson said during the Tuition Task Force meetings and the meetings this year about the second-tier tuition increases, he had been impressed with the responsible way the Presidents had made a case for their increases. He asked how the Board would follow up on helping the institutions meet those needs. Chair Johnson said the Regents had promised everyone, including the Legislature, that they wanted flexibility, and accountability for follow-up on these issues. Reports will be made as part of the budget process which will tie in the accountability portion. He thanked Regent Peterson for his excellent observation.

#### Utah Census 2000 – Implications for Higher Education

During lunch, the Regents received a presentation from Lisa Hillman, Research Analyst in the Governor's Office of Planning and Budget, about the 2000 Census and its effects on higher education. Redistricting information received the first week of March indicated that Utah was the fourth largest-growing state in the nation during the 1990s. Nearly one-third of Utah's population is under 18 years of age. The state is becoming more ethnically diverse. The number of Hispanics in Utah has doubled in the last decade. In addition, in-migration figures grew at a faster rate than expected.

Commissioner Foxley thanked Ms. Hillman for joining the Regents. In looking at the fastest-growing counties, the data coincides with the fastest-growing institutions in the System. Growth in Utah's minority population is an issue the Regents will need to study in greater depth to meet those needs.

Regent Atkin asked if the younger population was changing. Ms. Hillman said Utah had the youngest population in the country in 1990 and again in 2000. Chair Johnson asked about projections for the next ten years. Ms. Hillman said the Governor's Office was probably two years away from these projections. Chair Johnson thanked her for her presentation and for her helpful information.

Regent Hoggan noted that graduation rates are still low – about 1:20 compared with 1:2 participants. Regent Atkinson asked to what the low retention rates could be attributed. President Machen said he believed the reason was economics. The campuses have all decided to cut back on student services in order to funnel badly needed resources into academics. The funding formula puts institutions in competition with each other. Commissioner Foxley said in a state where so many young men and women go on church missions, this affects graduation rates. Most of those individuals return and complete their education, but only after a two-year delay. Also, the early marriage age in Utah affects many students, especially young women who “stop out” and do not return to college until their families have been reared several years later.

Regent Jordan requested information from the Commissioner’s Office about the factors affecting retention and graduation rates – males and females, compared with national averages, for example.

#### Engineering, Computer Science, and Technology Initiative Update

Associate Commissioner Petersen referred to Tab U in the agenda materials. In the 2001 Legislative Session, SB 61, sponsored by Senator Lyle Hillyard, was approved by the Legislature. Initially the Governor and Legislature asked for \$5.5 million of ongoing funds and a comparable amount of one-time money. The ultimate allocation was for approximately \$1 million ongoing and \$2.5 million one-time funds. SB 61 called for a Technology Initiative Advisory Board to provide advice to the Regents on the appropriation of these funds. That Board was appointed last week by Governor Leavitt. Members of the Board very graciously indicated their willingness to meet right away so that recommendations could be made at this meeting.

Ed Ekstrom, a member of the Technology Initiative Advisory Board (TIAB), participated in the meeting via telephone. As Associate Commissioner Petersen distributed summaries of the Advisory Board’s recommendations, Mr. Ekstrom explained that the Board’s goals were: (1) to maximize the number of engineering graduates at the highest level, (2) to provide funding to the institutions which already have programs in place and students not only enrolled but on waiting lists, and (3) to provide funding for capital equipment to support new technology and students.

Chair Johnson noted that the University of Utah, Utah State University and Weber State University are not meeting the demand. He suggested it would be advantageous to allot the one-time funds to these three institutions. Mr. Ekstrom said with limited resources available, the TIAB believes the funds should be focused on those programs where graduate programs can be accelerated. Funding these programs will enable the institutions to admit more students. Associate Commissioner Petersen said the Board had discussed two options – concentrating on engineering and computer science, or broadening the number of programs. It was the view of the Advisory Board that the greatest advantage could be attained by focusing on increasing the number of graduates in the engineering and computer science areas. He pointed out that the engineering deans from the University of Utah and Weber State University represented all the institutions very well. They made

several attempts to get the Advisory Board to support the Engineering Deans' allocation recommendation and argued compellingly to explain the rationale behind that recommendation.

Chair Johnson thanked Mr. Ekstrom for his participation on behalf of the Advisory Board.

Chair Johnson reminded the Board that the Regents would have the responsibility for allocating the funding. Regent Johnson asked if employers had been surveyed to see what training was needed for their employees. Associate Commissioner Petersen said the Advisory Board had looked at the differences of types of training offered in higher education. Their view is that an engineer who is trained in one specific area would be a creative force to create new companies or new products to stimulate the subsequent development of additional jobs.

President Romesburg said engineering graduates, computer science graduates, related technologies, and ATE had been discussed in every legislative committee. Their focus was largely on engineering and some computer science programs. He questioned whether or not the Advisory Board's recommendations were in line with the Governor's recommendations or the legislative discussion.

President Bennion pointed out that SUU had received approval for their engineering program and a new faculty member has been hired. The Engineering Deans' recommendations would have distributed the funds more broadly. The implications of this change are very serious. Associate Commissioner Petersen said it was important to note that Senator Lyle Hillyard, sponsor of SB 61, had met with the Advisory Board and discussed his perspective of the legislation. The initiative is much more focused on engineering and computer science. Later on, with the anticipation of more funding, it will be broadened to include related technologies. Based on the very limited funding received from this bill, it was appropriate to more narrowly focus the allocation. Associate Commissioner Petersen made the point of the new program at SUU and raised the question of the geographical concentration of the Advisory Board's recommendations. The Board's conclusion was that with the limited money, it would be more efficient to more fully utilize existing programs than to add an additional program. It was their decision not to allocate funding to SUU.

Vice Chair Clyde asked if the Regents were obligated to an Advisory Board. Chair Johnson clarified that the Advisory Board's role was to recommend, and the Regents' role was to allocate the funding. Associate Commissioner Petersen acknowledged the important relationships between the transfer institutions and the universities' baccalaureate programs. This was discussed by the Advisory Board, whose conclusion was that with only \$1 million, the initial problem is that we are not graduating enough engineering and computer science bachelor degree holders. Regent Jardine expressed concern that although the Board's recommendations are the most efficient way to proceed, the System might pay a political price if their advice is not followed. Regent Atkin recommended giving more consideration to the Engineering Deans' recommendations. Associate Commissioner Petersen said the evidence was solid that the true need is at the upper division level, where well

trained individuals are denied admittance into these programs because the universities cannot accept everyone.

**Chair Johnson suggested that the Board authorize the Executive Committee to meet with the Engineering Deans and members of the Advisory Board. The Executive Committee could then make the ultimate decision or a conference call of the full Board could be scheduled. Regent Jardine moved Chair Johnson's recommendation. The motion was seconded by Regent Atkin. The motion carried unanimously.** Chair Johnson asked Commissioner Foxley to set up the meeting for early the following week. Regent Jardine asked that the institutions be given the opportunity to explain what they would do with their allocation.

#### Report of the Chair

Norm Tarbox Recognition. Chair Johnson explained that on the last night of every legislative session, the higher education representatives who remain at the Capitol estimate the time they believe the session will end. This year's winner was Associate Commissioner Norm Tarbox. Chair Johnson showed some photos of Dr. Tarbox being given the key to a new Mercedes, which he was allowed to drive for 24 hours. Dr. Tarbox responded that it had been the best 24 hours of his life.

The meeting recessed at 1:53 p.m.

#### New President for the College of Eastern Utah

The meeting reconvened at 2:00 p.m. Regent Sweeten joined the meeting via conference call. Chair Johnson welcomed the large crowd, recognizing community and government leaders, and acknowledged that selecting the president of a community college is truly a community event. He explained that the process of selecting a new president includes a vote of the Board of Regents in an open meeting.

Chair Johnson expressed his appreciation to President Grace S. Jones, who will continue to preside at CEU through June 30. He noted the difficulty of being a college or university president because of the large number of stakeholders and the demands of the position. A year ago when President Jones announced her plans to retire, she committed to continue to work hard for the final year of her presidency. On behalf of the Regents, Trustees and community, he extended his congratulations to President Jones for what she had accomplished during the past five years.

Commissioner Foxley explained briefly the process of selecting a college president and the important role of the search committee. She expressed her appreciation to everyone with whom she had worked during the search and selection process. She recognized members of the search committee and asked them to stand to receive the thanks of the group. She then introduced Vice Chair Clyde, who chaired the CEU Presidential Search Committee. Regent Clyde expressed her appreciation to the committee for their valiant work. She explained that a search committee makes

sure that proper notice has been distributed about the position opening. They accept nominations and applications from interested individuals. The CEU Search Committee met with residents of Price, Moab, Blanding, and Green River and asked their perception of the future of the institution and the criteria they thought were most important in selecting the next president. After applications have been received, the committee studies the files carefully and selects those individuals to be interviewed as semifinalists. The search committee was told that they could not submit any names to the Regents of individuals who were not fully qualified to lead this institution.

Chair Johnson said the Board had met the previous day in executive session to interview the finalists, discuss their qualifications, and come to a consensus for a nomination.

**Vice Chair Clyde nominated Ryan L. Thomas to be the President of the College of Eastern Utah. Vote was taken by roll call. The voting was unanimous in support of Dr. Thomas' nomination.**

Dr. Thomas is presently serving as Vice President of Administration and Campus Computing at UVSC. He is also Acting Dean of Computer Science and Engineering Technology. He previously served for six years at UVSC and ten years at BYU in student services. He was also the Assistant to the President at another institution. In addition, he practiced law for a time before receiving his Ph.D. in Higher Education Administration.

Chair Johnson invited Dr. Thomas, his wife Ann, and their daughter Caitlin to meet the community. Commissioner Foxley escorted the Thomas family into the room to a standing ovation. Chair Johnson said as Dr. Thomas spoke about his attachment to this community, the Board had been struck with his understanding of the attachment of a community to a college. He also noted that two recommendations for Dr. Thomas had included the word "brilliant."

Dr. Thomas thanked the Board for the opportunity of serving the community of CEU. He said he had family roots in the area and that he looked forward to the opportunities and challenges of this new position. Dr. Thomas said his father had been a miner, a welder, and a cabinet maker before receiving his Ph.D. in English Literature from Columbia and going on to become a faculty member and Academic Vice President at BYU. Throughout his life he never lost touch with his roots. Dr. Thomas said he felt that he was truly "coming home." He recalled that his father's favorite poet was T. S. Eliot, and his favorite poem was one in which the poet came to terms with what he believed, and the things which were of the greatest importance in his life. In driving through Castle Gate earlier in the day, Dr. Thomas had reflected on the poet's term "unknown but remembered," which he felt described his feelings at returning to the community of his roots. He thanked the Regents, Trustees and members of the search committee for believing he was the correct fit for the position. He assured everyone that this was "the place I want to be" and that nothing was more exciting to his family than the prospect of spending the next years of their lives in southeastern Utah. He pledged to work hard to make this experience successful for everyone with whom he has a chance to work.

Mrs. Thomas expressed her appreciation for the warmth and graciousness of the Regents, Trustees, and local community. She said she was looking forward to becoming a part of the school and community and that she hoped to be able to return the graciousness which had been extended to her family.

Adjournment

Regent Jardine moved that the meeting be adjourned. The motion was seconded by Vice Chair Clyde. The meeting was adjourned at 2:35 p.m.

Chair Johnson invited everyone to stay and get acquainted with the Thomas family.

Joyce Cottrell CPS  
Executive Secretary

Date Approved