

MINUTES OF SPECIAL MEETING  
UTAH STATE BOARD OF REGENTS  
UNIVERSITY OF UTAH  
April 29, 2004

Regents Present

Nolan E. Karras, Chair  
E. George Mantes, Vice Chair  
Linnea S. Barney  
Daryl C. Barrett  
William Edwards  
David J. Grant  
James S. Jardine  
Michael R. Jensen  
David J. Jordan  
Jed H. Pitcher  
Sara V. Sinclair  
Marlon O. Snow  
Maria Sweeten

Regents Excused

Jerry C. Atkin  
Kim R. Burningham  
Charles E. Johnson  
David L. Maher

Office of the Commissioner

Richard E. Kendell, Commissioner of Higher Education  
David L. Buhler, Associate Commissioner for Public Affairs  
Joyce Cottrell, Executive Secretary  
Mark H. Spencer, Associate Commissioner for Finance and Facilities

Representatives of the media and many members of the University of Utah community were also present, including members of the Board of Trustees, Presidential Search Committee, faculty, staff and community representatives.

Chair Nolan E. Karras called to order a special meeting of the Board of Regents at 4:25 p.m. He welcomed everyone and announced that the Board had spent the day interviewing candidates for the presidency of the University of Utah. Chair Karras acknowledged the presence of members of the University of Utah Board of Trustees, faculty, staff and the entire University community. He stated that the purpose of this meeting was to select the next President of the University of Utah, the state's flagship university. This is one of the state's most visible positions, and selecting presidents is the Regents' most important responsibility.

Chair Karras said the search process for this presidency had been modified somewhat from past searches. He thanked Commissioner Kendell and expressed the Board's appreciation for his assistance. He also thanked Regent Jardine and the Presidential Search Committee for their excellent work. Chair Karras expressed his appreciation to former President Bernie Machen for leaving the University in better condition than he found it. One reason the University of Utah is such a great institution is because of the people Bernie chose to fill key leadership positions. He acknowledged Senior Vice Presidents A. Lorris Betz and David W. Pershing and expressed the Regents' appreciation to them for their leadership. Drs. Betz and Pershing received a standing ovation from everyone in attendance. All of the candidates interviewed indicated that they recognized the high quality of the institution. Chair Karras also thanked the Regents for the time they spent in this important process.

Regent Jardine said this had been his third presidential search for the University of Utah and the sixth search committee on which he has served. He asked the members of the Presidential Search Committee to stand and be recognized. He commended them for their cooperative spirit and camaraderie, which surpassed that of any other committee on which he had served.

Under the leadership of Commissioner Kendell, the Regents experimented with some new procedures for this search, which worked well because of the good faith and the shared goals of the University community. He praised the participation by members of the senior leadership and said the guidance they had given the committee on the candidates was invaluable. He also credited Commissioner Kendell for his excellent help in this process.

Regent Jardine said was very sad that all three great candidates could not be chosen, because he felt that he was losing two very good friends. The Regents realized that all three finalists were eminently qualified and able to lead the institution, and they deliberated carefully to best meet the needs of the University.

**Regent Jardine moved that the Board of Regents name Michael K. Young as the next President of the University of Utah. The motion was seconded by Vice Chair Mantes. Voting was unanimous.**

Commissioner Kendell escorted President-designate Young and his wife, Suzan, into the room and introduced them to the University community. Chair Karras asked President Young to say a few words and to introduce his wife.

President Young said he was happy to come back to Utah in this way. Since first meeting Regent Jim Jardine at the Harvard Law School, he has had great respect for this institution. He thanked the Regents for entrusting him with this responsibility, which is the opportunity of a lifetime. He commended the leadership team at the University for their knowledge, commitment and capacity for cooperation. In his entire career in higher education, he has never encountered this level of commitment to excellence.

Mrs. Young said she was excited to be here and thrilled to be part of the University of Utah team. She originally hails from Orem and still has family in the area. She thanked everyone for their support.

Chair Karras invited Dr. Lorris Betz and Dr. Dave Pershing to join the Youngs and led the applause for the University's great management team. He thanked President and Mrs. Young for their willingness to serve in this strenuous assignment.

The meeting was adjourned at 5:45 p.m.

---

Joyce Cottrell CPS, Executive Secretary

---

Date Approved