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 BOARD OF REGENTS OFFICES, THE GATEWAY
 March 18, 2005

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MINUTES OF MEETING
UTAH STATE BOARD OF REGENTS
BOARD OFFICES, SALT LAKE CITY, UTAH
March 18, 2005

Regents Present

Nolan E. Karras, Chair
E. George Mantes, Vice Chair
Jerry C. Atkin
Daryl C. Barrett
Bonnie Jean Beesley
Janet A. Cannon
Katharine B. Garff
David J. Grant
Meghan Holbrook
Michael R. Jensen
David J. Jordan
Trenton Kemp
John C. Pingree
Sara V. Sinclair
Marlon O. Snow
Maria Sweeten

Regents Excused

James S. Jardine
Jed H. Pitcher

Office of the Commissioner

Richard E. Kendell, Commissioner
David L. Buhler, Associate Commissioner for Public Affairs
Joyce Cottrell, Executive Secretary
Amanda Covington, Director of Communications
David S. Doty, Assistant Commissioner and Director of Policy Studies
Brian Foisy, Assistant Commissioner for Financial Services
Jerry Fullmer, Director of Information Services
Kimberly Henrie, Budget Officer
Phyllis C. Safman, Assistant Commissioner for Academic Affairs
Mark H. Spencer, Associate Commissioner for Finance and Facilities and Executive Director, UHEAA
Lucille T. Stoddard, Interim Associate Commissioner for Academic Affairs
Kevin Walthers, Assistant Commissioner for Finance and Facilities
Lynne Ward, Assistant Commissioner and Executive Director, UESP
Gary S. Wixom, Assistant Commissioner for Applied Technology Education and Special Projects
Andrea Worthen, Academic Affairs Intern

INSTITUTIONAL REPRESENTATIVES

University of Utah

David W. Pershing, Senior Vice President for Academic Affairs
A. Lorris Betz, Senior Vice President for Health Sciences
Paul T. Brinkman, Associate Vice President for Budget and Planning
John G. Francis, Associate Vice President for Academic Affairs
Nancy S. Lyon, Assistant Vice President for Governmental Affairs
Laura Snow, Special Assistant to the President and Secretary to the University

Utah State University

Stan L. Albrecht, President
Noelle Cockett, Acting Provost
Sydney Peterson, Assistant Provost

Weber State University

F. Ann Millner, President
Brad Mortensen, Assistant Vice President for Support and Auxiliary Services
Norman C. Tarbox, Jr., Vice President for Administrative Services
Michael Vaughan, Provost

Southern Utah University

Steven D. Bennion, President
Abe Harraf, Provost

Snow College

Michael T. Benson, President
Rick Wheeler, Vice President for College Relations
Bradley A. Winn, Provost

Dixie State College

Robert C. Huddleston, President
Phil Alletto, Vice President of Student Services
Lee Caldwell, Academic Vice President

College of Eastern Utah

Ryan L. Thomas, President
Mike King, Academic Vice President

Utah Valley State College

William A. Sederburg, President
Brad Cook, Vice President for Academic Affairs
Vance Hillman, Department Chair, Community Health
Linda Makin, Director of Budgets
Cameron Martin, Assistant to the President
Val Peterson, Vice President for Administration and External Affairs

Salt Lake Community College

Judd D. Morgan, Interim President
Julie Ann Curtis, Assistant to the Academic Vice President
Denece Huftalin, Interim Vice President for Student Services
Don Porter, Vice President for Business Services
David Richardson, Vice President of Academic Services
Dana VanDyke, Budget Director

Utah College of Applied Technology

Darrell K. White, Interim President

Jared Haynes, Interim Vice President for Instruction and Student Services

Representatives of the Press

Tiffany Erickson, *Deseret Morning News*

Amy K. Stewart, *Standard-Examiner*

Shinika A. Sykes, *Salt Lake Tribune*

Others

Carrie Flamm, Executive Director, Utah Student Association

Boyd Garriott, Office of the Legislative Fiscal Analyst

Debbie Headden, Office of the Legislative Fiscal Analyst

Kim Hood, Governor's Office of Planning and Budget

Chair Karras called to order the meeting of the Committee of the Whole at 9:00 a.m. and thanked everyone for their attendance.

Administration of Oath of Office to Regent Janet Cannon

Chair Karras administered the oath of office to Regent Janet Cannon, welcomed her to the Board, and asked her to introduce herself. Regent Cannon remarked on the number of former members of the State Board of Education who are now serving on the State Board of Regents. She has served on the State Board of Education for ten years and on the UCAT Board of Directors for the past four years. Regent Cannon said her children were in college, one of whom will take her to Oxford, England for a class this summer.

Chair Karras welcomed Dr. Stan Albrecht to his first Board meeting as President of Utah State University. He congratulated Vice President Pershing on the Utes' victory over UTEP the previous day. Chair Karras excused Regent Pitcher, who was taking care of family matters, and Regent Jardine, who was out of town.

Review of 2005 Legislative Session

Commissioner Kendell reported that this had been a very good year for higher education in receiving state appropriations. Funding for operating expenses and capital facilities was appropriated at the best level in several years. Amendments to UCAT legislation passed both sides of the Legislature without a single negative vote. Generally, the bills important to higher education passed, and those with which there was concern failed. Several USHE institutions received money for buildings – \$112 million in cash and \$132 in revenue bonding authority. Funding for operations and maintenance (O&M) for new buildings was removed from the higher education appropriation last year. This year it was agreed that O&M for new state facilities would be funded by policy, and funding was restored for the current year and next year. Commissioner Kendell commended the Presidents, legislative representatives, Regents, Associate Commissioners Buhler and Spencer, and others on the Commissioner's staff who worked hard behind the scenes throughout the session.

Chair Karras said the co-chairs of the Higher Education Appropriations Subcommittee (Senator Greg Bell and Representative Kory Holdaway) were excellent advocates for higher education. Letters have been sent

to the legislators expressing our appreciation. This year higher education was treated with respect. Regent Sinclair thanked Commissioner Kendell for his leadership and thanked everyone involved for their success.

Bills. Associate Commissioner Buhler recognized the institutional legislative liaisons and thanked them for their efforts. He referred to the attachments to Tab A. Higher education received an increase in tax funds of \$47.4 million ongoing and \$9 million one-time funding, compared with \$16.8 million and \$6.9 million, respectively, in 2004. This was the largest increase in appropriated tax funds to higher education in at least 12 years. He also recognized Boyd Garriott and Debbie Headden from the Legislative Fiscal Analyst's Office, who worked closely with the Higher Education Appropriations Subcommittee.

The Regents' top priority – compensation for faculty and staff – was funded, but a percentage will come from first-tier tuition. Money was appropriated for retention of key faculty and staff. Student financial aid was not funded, with the exception of the New Century Scholarship. Also, the compensation match was not changed; one-third will continue to be funded with student tuition. Associate Commissioner Buhler briefly reviewed the bills of interest to higher education. Some of the legislation will necessitate changes in Board policy. One of those bills was HB138, Nonresident Tuition Amendments, which changed residency requirements from two years or 60 credit hours to three years or 60 credit hours. HB145, Amendments to Hearing Impaired Telecom Program, and HB234, Membership to Community Impact Board, both sponsored by Representative Brent Goodfellow, will benefit some of the USHE institutions. The Board of Regents and institutions were required to adopt policy to implement HB255, Investment of Higher Education Institution Endowment Funds. HB313, dubbed the "Jobs Now Initiative," sponsored by Representative Kory Holdaway, co-chair of the Higher Education Subcommittee, provides funding for short-term training with two-thirds to be given to UCAT and the remaining one-third to the other institutions. SB192, the High Tech Initiative, was initiated by the Salt Lake Chamber to promote research and development opportunities at our two research universities. The bill requires consultation with the Executive Appropriations Committee on the use of these funds.

HB18, Transportation Investment Act, did not pass, but it will likely be on the agenda for the special session in April. This bill would earmark a portion of the state sales tax directly into highways. Associate Commissioner Buhler pointed out that higher education gets much of its funding from sales tax, so this would negatively impact higher education and other state programs.

Lessons Learned. Associate Commissioner Buhler said the Regents made good decisions in the budget they submitted by taking a more targeted approach to the top priority needs. All of the Regents' top priority needs were addressed. It was a great benefit to have extra money in the state treasury and to have the co-chairs of the Higher Education Appropriations Subcommittee recognize our needs and advocate so effectively for higher education. Associate Commissioner Buhler recognized Cody Jones, Happiness Peterson, and Carrie Flamm for the work of the Utah Student Association throughout the legislative session.

Chair Karras said he had been present at the meetings where the Presidents presented their job requests. The committee co-chairs had asked the Presidents for a list of the immediate jobs in their respective areas for which they provided training. The Presidents made very effective presentations about where the extra money could be used in providing for jobs. Chair Karras said he was chagrined that the Regents did not have that information embedded in what we are already doing. We need to ensure that our institutions are meeting the needs of their communities.

Chair Karras said some USU students had asked that the Regents review the issue of non-resident tuition waivers. That will continue to be an issue for the Regents. A bill creating a Higher Education Tuition and Residency Legislative Task Force did not pass but may still be an issue in the interim.

Chair Karras said he had co-chaired the Governor's Transition Team on Transportation and thus recognized the significant needs for highway funding. However, if the Legislature is allowed to take a large share of sales tax and dedicate it to transportation, higher education will suffer greatly. Transportation cannot be funded at the expense of education.

The High Tech Initiative came from the business community. Chair Karras said he was happy our research universities received some funding, but more is needed. Regent Barrett chairs the Regents' Economic Development Committee which will focus on what the Regents can do in this area. Jobs coming from the research initiative should be distributed throughout the state and not remain solely in Salt Lake City and Logan. An effort is underway in Ogden, Orem, and southern Utah to develop innovation centers. Some of these communities think they need a research institution in their area. If jobs can be developed in these areas from the High Tech Initiative, the communities will be happy.

Commissioner Kendell said building Utah's workforce capacity may be a major theme in future years if this is the consensus of the Regents and Presidents. This year's focus was only on top priority needs. Regent Sinclair said the Regents also need to focus on the connection with K-12. We need to support young people by working together with public education. Commissioner Kendell said the workshops on Thursday, April 21, will focus on the major themes for next year's budget request. The regular Board meeting will be held on Friday, April 22. K-16 is a goal. Building Utah's workforce capacity is a goal. Building research and development capacity is another goal.

Budget. Associate Commissioner Spencer referred to pages 1-17 of Attachment 2 to Tab A. The tables showed how money was distributed among the USHE institutions. Some of the money has not yet been distributed, including \$1 million for Jobs Now, \$2.6 million for faculty and staff retention, and \$1.5 million ongoing and \$.5 million one-time funding for the Engineering Initiative. Staff will be developing criteria for distribution of the Jobs Now funds. The retention money is a down payment. It makes a statement, but we are still below market in our salaries. Dr. Spencer briefly explained Attachment 2, Summary of Appropriations. This year, for the first time, UCAT was included with the other institutions reporting to Higher Education Appropriations Subcommittee. Chair Karras asked how well UCAT had been funded. Associate Commissioner Spencer replied that the total system increase was 8.9 percent. The other institutions' budgets increased by 8.3 percent, and UCAT's budget increased by 11.5 percent. Comparatively, they fared better than the other institutions. He credited Interim President White for this success. This was also a great year for capital improvement money. The Legislature appropriated over \$50 million statewide, of which higher education will receive its pro-rated amount of approximately 60 percent.

Chair Karras thanked everyone who participated for the great team effort. Associate Commissioner Spencer acknowledged Kevin Walthers, Brian Foisy and Kimberly Henrie for their contributions.

Transfer of Credit

Commissioner Kendell said there had been great interest in transfer of credit in the 2004 Legislative Session. Associate Commissioner Stoddard and her staff prepared a significant report on the progress made

in the past ten years. The report was shared with the legislators and was included in the agenda as Attachment 3 to Tab A.

Dr. Stoddard said the schools have worked very hard to ensure that credits transfer between institutions. The first step was developing common course numbers. Last year 35 courses were commonly numbered; this year 488 courses have common numbers. She acknowledged Assistant Commissioner Safman for her ongoing efforts.

Dr. Safman said the transfer effort began in 1992. The General Education Task Force continues to meet to discuss transfer issues, concurrent enrollment, general education, quality of courses, etc. A statewide Articulation Committee meets twice a year on advising and registration issues. A Concurrent Enrollment Task Force looks at the administration of concurrent enrollment throughout the system. Majors meetings have successfully dealt with transfer by disciplines. They will next meet in September at the Salt Lake Community College Miller Campus. A transfer guide containing over 25,000 courses has been developed and is available on the Regents' web site. More than 77,000 articulation agreements (course to course) have been developed. A Majors Guide is also available on the Regents' web site.

Some things still need to be addressed. For example, academic advising is greatly understaffed. The suggested ratio is 500 students per advisor. Some of our institutions are at 1200-1500 students per advisor. Additionally, the Banner conversion was not set up to support advising, making it harder to require mandatory advisement. An expectations document (for high school and middle school students) is being drafted to help students prepare to be successful in college. Advisors will be able to prepare students on which high school courses will transfer to higher education institutions efficiently and how they can better prepare for college. Dr. Safman said plans are underway to meet with high school counselors in the next round of meetings. Chair Karras related a personal experience from an SLCC sociology professor who said he was delighted with the process.

Dr. Safman said the Chief Academic Officers (CAOs) would like to get statewide agreement across the disciplines of adjunct teaching requirements and assessments used in concurrent enrollment courses. A third issue arose from the Educated Persons Conference involving student dishonesty, which will be a topic for further discussion among the faculty. Regent Garff commended Associate Commissioner Stoddard and her staff for the progress which had been made.

Measuring Utah Higher Education 2005

Commissioner Kendell referred to the "Measuring Utah Higher Education 2005" report, which was presented to the Legislature this year. A new report entitled "Accountability for Better Results" has just been published by the State Higher Education Executive Officers (SHEEO) offices. Commissioner Kendell called attention to page 17 of the USHE report, which showed the impact of the Engineering, Technology and Computer Science Initiative funding. The Engineering Initiative has been successful, and the Nursing Initiative should also have an impact on the production of nurses and nursing faculty.

Dr. Kendell referred to page 18, National Performance Measures, which showed that Utah was the most efficient state in the nation in state appropriations compared to outcomes. However, the tables on page 15 showed that Utah was among the lowest states in state-based support for need-based student financial aid, making the gap between advantaged students and disadvantaged students even greater. Overall, in a

knowledge economy and a global economy, these are not encouraging numbers. These are challenges which must be addressed in the future.

Regent Jordan asked about need-based student financial aid (page 15). Commissioner Kendell explained that this was the UCOPE program. Regent Jordan reflected that the top chart on page 10, showing the need for remedial education, shows that we are headed in the wrong direction. Also, the ratio of adjunct faculty, as shown on page 12, shows that we are losing ground in this area as well. Chair Karras said this demonstrated the pressure on the system. We are not getting adequate state funding and yet enrollments continue to increase. Regent Jordan expressed an interest in the trend in these numbers, more than actual raw data.

Regent Grant referred to the quality measures on pages 9 and 11 of the report and asked if there were other quality measures the Regents should be using. Is there a more accurate way to measure quality? Commissioner Kendell said this was another challenge for the future. We do not have a general measure. Secondary education has the ACT and SAT scores, admission rates, etc. Higher education does not have the equivalent exams to use as a qualitative measure. We need to make sure we have sufficient data, going back more than one or two years, to measure accuracy in graduate exams. This will need to be tracked over time. All of these points will be included in the next version of this document.

Chair Karras expressed his appreciation for the report and thanked the staff for the excellent document. He said the SHEEO accountability study will be an issue on the April agenda. Regent Sinclair suggested that this information be consistently used as a basis for our strategic planning. Chair Karras said he ultimately wants to know how many graduates get jobs in their major fields. The students need to be able to plan for their career path.

The Regents dismissed to their respective committees at 10:20 a.m. Following committee meetings and lunch, the Committee of the Whole reconvened at 1:30 p.m.

2005-2006 Tuition

Commissioner Kendell referred to Tab W and explained that the Legislature provides approximately two-thirds of the money for faculty and staff compensation and the remaining one-third comes from student tuition. Higher education officials talked with the Higher Education Appropriations Subcommittee extensively about the State paying a larger share of the compensation, and attempted to enact a policy specifying a 75-25 percent distribution. The committee chairs felt comfortable with this distribution, but the change in policy was not made, due to the fiscal impact on the State. This translates to a 3½ percent first-tier tuition increase. The Commissioner reported that the institutions had held their Truth in Tuition hearings and had developed recommendations for second-tier tuition increases.

Regent Kemp said the Utah Council of Student Body Presidents (UCSP) had discussed tuition at length. Some of the students complained of a lack of dialogue leading up to the Truth in Tuition hearings, where they could relate student needs and concerns to the administration. All students understand the need for increased tuition and the pressure on the institutions. They asked to be involved in the process earlier next year and would like more collaboration with the Presidents beginning in fall semester. The students also would like to know the needs and how the tuition and fees are to be used.

Regent Kemp urged the Regents to remember that very little state funding had been appropriated for need-based student financial aid. This places a tremendous burden on the students, particularly those who could not afford a college education without financial aid. He also called attention to the number of students who are working and going to school but who cannot qualify for financial aid.

Regent Atkin moved approval of a 3½ percent first-tier tuition increase and the proposed second-tier increases presented in Attachment 1 to Tab W. The motion was seconded by Regent Grant. Vote was taken on the motion, which carried. Chair Karras expressed his appreciation to Associate Commissioner Spencer, the institutional Presidents and the student leaders.

Lisa Speckman

Chair Karras announced that the wife of Steve Speckman, higher education reporter for the *Deseret Morning News*, was in the hospital in critical condition with complications following childbirth. A fund has been established with the Health Care Credit Union to help Steve and Lisa with their medical and child care expenses. He asked that anyone wanting to donate to the Speckman fund give their contributions to Joyce. Vice Chair Mantes asked that the collection remain in the Commissioner's office for another few days for the benefit of those who were not able to donate at the meeting.

UESP Update

Lynne Ward, Executive Director of the Utah Education Savings Plan Trust, gave a PowerPoint presentation on the status of UESP and the benefits of 529 plans. Established in 1996, the UESP Trust currently has 55,000 accounts; nearly a billion dollars have been invested. Ms. Ward explained that most participants in the UESP are not Utah residents. The Trust is growing by about 1000 new accounts (\$20 million) each month and has been recognized as one of the best 529 plans in the country. The program description is now the disclosure document. HB102, Higher Education Savings Incentive Program Amendments, made the appropriate housekeeping changes to State statute. Ms. Ward commended her staff for adapting quickly to the new changes.

Reports of Board Committees

Programs Committee

University of Utah – Master of Arts and Master of Science Degrees in Environmental Humanities (Tab B). Acting Chair Jordan reported that the committee had heard an excellent presentation. These programs will assist post-baccalaureate students to further their understanding of environmental issues from an interdisciplinary and broad-based humanities perspective. The new degrees are designed to enhance marketability of its graduates in a number of fields. The program was featured in *The Chronicle of Higher Education* last fall, demonstrating national interest. Questions were raised in committee; no negative feedback was received. **Chair Jordan moved approval of the University's Master of Arts and Master of Science Degrees in Environmental Humanities, with a follow-up report in two years. The motion was seconded by Regent Beesley and carried.**

University of Utah – Master of Arts Degree in Teaching (Tab C). Chair Jordan explained that the proposed program would enable students who already hold a bachelor's degree to earn licensure in elementary, early childhood, or secondary education while simultaneously earning a Master's Degree. Students will participate in ongoing partnerships with school districts along the Wasatch Front. Graduates of the program will have passed the appropriate examinations to qualify them as "highly qualified educators," as defined by the federal No Child Left Behind requirements. **Chair Jordan moved approval of the University's Master of Arts Degree in Teaching, effective Fall 2005, with a follow-up progress report in two years. The motion was seconded by Regent Barrett and carried.**

Southern Utah University – Associate of Science and Associate of Arts Degrees in General Studies (Tab D). Chair Jordan explained that AA and AS Degrees were common throughout the Utah System of Higher Education and will facilitate transfer to other institutions. Currently, a letter of completion is given to the other institutions. USHE schools will accept the letter of completion, but BYU, Westminster, and out-of-state institutions will not. **Chair Jordan moved approval of SUU's Associate of Arts and Associate of Science Degrees in General Studies, effective July 1, 2005. The motion was seconded by Regent Jensen and carried.**

Utah Valley State College – Bachelor of Science/Bachelor of Arts Degree in Physical Education and Recreation Management with Emphases in Exercise Science and Outdoor Recreation Management (Tab E) and Bachelor of Science Degree in Physical Education in K-12 Teacher Education with a Minor in Physical Education (Tab F). Chair Jordan explained that the committee had discussed these two agenda items together. The committee heard an interesting discussion about the market demand for the K-12 application and learned that there was no physical education requirement for grades 1-6 in Utah public schools. The demand for teachers will continue so these degrees are necessary. Both programs can be implemented using existing faculty and resources. **Chair Jordan moved approval of UVSC's proposed degrees, with a follow-up progress report in two years. The motion was seconded by Regent Mantes and carried.**

Utah Valley State College – Bachelor of Science Degree in Community Health with Emphases in Community Health Education, School Health Education, and Health Services Administration (Tab G). Chair Jordan reported that interesting questions were raised in committee about how these degrees are coordinated with the K-12 system. They learned that there had been collaboration between the two systems before the programs were presented to the Regents for approval. After the Regents approve these programs, they will need to be approved by the State Board of Education. It was requested that a specific section be included,

dealing with collaborative efforts with K-12, before program requests are submitted to the Board for approval. **Chair Jordan moved approval of UVSC's proposed degree, with a follow-up report in two years. The motion was seconded by Regent Beesley and carried.**

Dixie State College – Associate of Applied Science Degree in Medical Radiography (Tab H). Chair Jordan said this would be an expansion of a degree offered in the past through Weber State University. Weber will be phasing out of this program, but no students will be disadvantaged by the transition. Dixie has been seeking new clinical sites to be used for this program. There has been significant expansion as the community has grown. Graduates with this degree can go to work immediately and can work toward a baccalaureate degree. **Chair Jordan moved approval of Dixie's AAS Degree in Medical Radiography, with a follow-up report in two years. The motion was seconded by Regent Atkin and carried.**

Dixie State College – Mission and Roles Statement (Tab I). Chair Jordan stated that this item had been tabled until the April Board of Regents meeting.

Consent Calendar, Programs Committee (Tab J). **Upon motion by Chair Jordan and second by Regent Barrett, the following items were approved on the Programs Committee's Consent Calendar:**

University of Utah –

1. Center for Reading and Literacy, College of Education
2. Center for Water, Ecosystems, and Climate Science
3. Graduate Certificate of Urban Planning

Information Calendar, Programs Committee (Tab K). This item was presented for information and required no action.

Utah State University and University of Utah – Fifth Annual Undergraduate Research on Capitol Hill (Tab M). Dr. Safman reported that Utah State University and the University of Utah held their fifth annual poster session, "Undergraduate Research on Capitol Hill," on January 20 in the North Building on Capitol Hill during the legislative session. Both institutions featured undergraduate research efforts ranging from studies on head lice to climate changes. Research findings were shared with legislators, and the towns and cities of the researchers were identified for the benefit of their representatives. Both institutions are committed to providing research opportunities for undergraduate students in many areas of study.

Finance, Facilities and Accountability Committee

Proposed 2005-2006 Fee Increases (Tab O). Acting Chair Atkin referred to Replacement Tab O and explained that the institutional Presidents had met with their respective student leaders to determine the level of student fee increases for the coming year. The UCAT tuition and fee increases will be presented for approval in April. Attachment 1 showed the summary of proposed fee changes for the other nine institutions, Attachment 2 combined tuition and fees, Attachment 3 gave a 10-year history of fee increases for each institution, Attachment 4 compared the proposed 2005-2006 fees with 2004-2005 fees, and Attachment 5 included letters from student leaders at the institutions whose proposed increases exceeded 3.5 percent. **Chair Atkin moved approval of the proposed fees, seconded by Regent Mantes.**

Regent Trent said some of the student fees included items which should have been included in tuition, such as fuel and power at SUU. The students feel that O&M and fuel and power should not be paid with student

funds. This presents an additional burden on the students who cannot otherwise afford an education. Chair Karras asked President Bennion to respond. President Bennion said this had not been part of the student fee review process, but it had been discussed with student leaders. The legislature provided 60 percent of the increase in fuel and power. The University's rationale was that if fuel and power were included in student fees, it would be earmarked for future review and hopefully would be covered by the State in the future. Regent Kemp expressed a concern that the Legislature might perceive that "the students can pay it."

Regent Jordan asked what was included in "building support fees" and what was more likely to have the desired effect on the Legislature. His preference was not to have fuel and power included in student fees. Associate Commissioner Spencer responded that it was easier to remove a fee than to decrease tuition. President Sederburg pointed out that the student fee process is very open and extensive on the campuses. President Benson explained that some of the fee increases had been initiated by the students. **Vote was taken on the motion, which carried with Regent Kemp voting in opposition.** Regent Jordan suggested looking at this again and developing a policy. Chair Karras asked Commissioner Kendell to bring this topic back for discussion at a subsequent meeting.

Proposed Revisions to Policy R710, *Capital Facilities* (Tab P). Chair Atkin said the committee had noted the importance of the proposed changes to maintain campus infrastructure. The changes updated the policy to reflect recent statutory changes, updated language in the policy, and made technical corrections. **Chair Atkin moved approval of the proposed changes to Policy R710. The motion was seconded by Regent Grant and carried.**

Proposed Revisions to Policy R565, *Audit Committees*, Policy R567, *Internal Audit Program*, Policy R550, *Auxiliary Enterprises Operation and Accountability*, and Policy R557, *Motor Vehicles*. (Tab Q). Chair Atkin said the proposed policy revisions clarified and expanded the advisory and oversight role of the Trustee audit committees and contained minor housekeeping changes to maintain parallel language and intent. Invalid policy references were eliminated and language was updated for consistency across policies. **Chair Atkin moved approval of the proposed revisions to policies R565, R567, R550 and R557. The motion was seconded by Regent Mantes and carried.**

University of Utah – Authorization for Increased Differential Tuition for Doctor of Pharmacy Degree Program (Tab R). Chair Atkin reminded the Regents that a precedent had been set for authorizing a tuition differential in selected graduate programs. **Chair Atkin moved approval of the tuition differential, seconded by Regent Sinclair. Vote was taken on the motion, which carried.** Chair Jordan said the committee had encouraged program administrators to expand the program as the demand continues to increase. This is one of the top three programs in the nation. Chair Atkin expressed his appreciation for the work being done.

University of Utah – Refunding Bond Resolutions for (1) the Hospital Revenue System, (2) the Auxiliary and Campus Facilities Revenue System, and (3) the Research Facilities Revenue System (Tab S). Chair Atkin said the three resolutions involved \$100 million in outstanding bonds and will save money by issuing new bonds with a lower interest rate. The savings realized will be approximately \$3 million. **Chair Atkin moved authorization of the refunding bonds resolutions for the University of Utah for up to two years. The motion was seconded by Regent Grant and was adopted with the following vote:**

AYE:

Jerry C. Atkin
Daryl C. Barrett

Bonnie Jean Beesley
Katharine B. Garff
David J. Grant
Meghan Holbrook
Michael R. Jensen
David J. Jordan
Nolan E. Karras
Trenton Kemp
E. George Mantes
Sara V. Sinclair
Marlon O. Snow
Maria Sweeten

NAY: (None)

Weber State University – Lease Approval (Tab T). Chair Atkin noted that this item had been withdrawn by the institution and will be resubmitted for Regent approval in April.

Salt Lake Community College – Property Purchase (Tab U). Chair Atkin said the property in question was located at the north end of the College's Redwood Campus. A house on the property will be demolished and the lot will be converted to green space or parking. The College proposed to purchase the property for the appraised value of \$198,000. **Chair Atkin moved approval of the property purchase. The motion was seconded by Regent Grant and carried.**

Consent Calendar, Finance Committee (Tab V). **Upon motion by Chair Atkin and second by Regent Snow, the following items were approved on the committee's Consent Calendar:**

- A. Capital Improvements
- B. Housekeeping Revisions to Policies R901-R952
- C. UofU and USU – Capital Facilities Delegation Reports
- D. SUU – Flood Control Plan

Chair Atkin noted that action had been deferred on the SLCC/MUAH Lease.

General Consent Calendar

On motion by Regent Atkin and second by Regent Snow, the following items were approved on the General Consent Calendar:

A. Minutes –

1. Minutes of the Regular Board of Regents Meeting held January 14, 2005 at the Board of Regents' Offices in Salt Lake City, Utah.
2. Minutes of the Special Board of Regents Meeting held January 18, 2005 at Utah State University in Logan, Utah.

B. Grant Proposals (on file in the Commissioner's Office)

C. Grants Awarded –

1. University of Utah – US Department of Energy; "Creation of an Enhanced Geothermal System through Hydraulic Thermal Simulation;" \$1,933,134. Peter Rose, Principal Investigator.
2. University of Utah – Health & Human Services/National Institutes of Health/National Cancer Institute; "A Prospective Study of Alaska Natives and American Indians;" \$2,722,456. Martha L. Slattery, Principal Investigator.
3. University of Utah – Health & Human Services/National Institutes of Health/National Institute of Child Health and Human Development; "Multicenter Network of Maternal-Fetal Medicine Units;" \$2,321,587. Michael W. Varner, Principal Investigator.
4. University of Utah – Health & Human Services/National Institutes of Health/National Cancer Institute; "Diet and Somatic Mutations in Colon Cancer;" \$1,000,141. Martha L. Slattery, Principal Investigator.
5. University of Utah – US Department of Energy; "Creation of an Enhanced Geothermal System through Hydraulic Thermal Simulation;" \$2,457,628. Peter Rose, Principal Investigator.
6. University of Utah – Health & Human Services/National Institutes of Health/National Cancer Institute; "Four-Corners Breast and Endometrial Cancer Study;" \$1,333,737. Martha L. Slattery, Principal Investigator.
7. Utah State University – NASA Jet Propulsion Laboratory; "Wide-Field Infrared Survey Explorer (WISE);" \$3,000,000. Scott H. Schick, Principal Investigator.

D. Reorientation Leave and Regents Professorship. In accordance with policies R853, *Transition and Retirement Provisions for Chief Executive Officers*, and R854, *Regents Professorships*, Dixie State College President Robert C. Huddleston has requested Board approval for a one-year reorientation leave and appointment as a Regents Professor at Dixie State College. Budget for the reorientation leave will be provided by Dixie State College. Following the year of leave, President

Huddleston will become a full-time faculty member with the same teaching, scholarly, and service responsibilities required of all faculty. The faculty position will be funded by Dixie State College.

- E. Executive Session(s) — Approval to hold an executive session or sessions prior to or in connection with the meetings of the State Board of Regents to be held April 21-22, 2005, at Dixie State College in St. George, Utah, to consider property transactions, personnel issues, litigation, and such other matters permitted by the Utah Open and Public Meetings Act.

Commissioner's Report

Recognition of Jerry Fullmer. Commissioner Kendell recognized Jerry Fullmer, who is retiring. Jerry has worked in the Commissioner's Office for the past 17 years, and prior to that, he worked at SLCC for 20 years. Commissioner Kendell wished Mr. Fullmer well in his retirement and acknowledged his many contributions. Several of the USHE Presidents added their appreciation, stating that Mr. Fullmer had saved the system tens of millions of dollars over the years by getting discounts of 95 to 97 percent on software. This has been crucial for the smaller institutions to purchase the required software in the quantities needed.

April Board Meeting. Commissioner Kendell said the next meeting of the State Board of Regents would be in St George on April 21-22. Invitations to participate in policy workshops on April 21 were in the Regents' and Presidents' folders. Dr. Kendell asked the Regents and Presidents to indicate which sessions they preferred to attend and give their preferences to Joyce. Discussion of the selected topics will help to shape the Regents' agenda for the next couple of years. A dinner will be held Thursday evening, April 21, for Regents, Dixie Trustees, and community leaders. The regular Board meeting will be held on Friday, April 22.

Commencement. Commissioner Kendell called attention to the commencement schedule in the Regents' folders and asked that they let Joyce know which commencement exercises they would be attending.

Notable Accomplishments. Dr. Kendell said he was pleased with the things being done on each campus. He asked President Huddleston to discuss the nursing program at Dixie State College and President Sederburg to talk about his planning process. President Huddleston said Dixie's nursing graduates have had the highest score in the state on their pass rates for the second year in a row. The College's dental hygiene scores were also highest in the nation. President Sederburg said UVSC's strategic planning budgeting process had added an accountability segment. The UVSC Trustees are in the process of identifying strategic directions for the College for the next few years in five major areas. From these discussions will come the work plan and budget for each division and department on campus. Employee evaluations focus on how the work plans are being utilized.

2005-2006 USHE Data Book. Commissioner Kendell said the 2005-2006 Data Book had just been published; copies were distributed to the Regents and Presidents. Dr. Kendell thanked Associate Commissioner Spencer and his staff for their team effort.

Report of the Chair

Chair Karras said the Regents had been dealing with presidential searches. Our presidential salaries are not competitive enough to attract top candidates. The Compensation Committee will bring a report/recommendation to the Board in June which will include peer comparisons.

Chair Karras acknowledged the recent death of Don Holbrook, former chair and long-time member of the State Board of Regents. His death is a loss to the community. A resolution in his memory was in the Regents' folders. **Chair Karras moved approval of the Resolution and asked Commissioner Kendell to express the Board's sympathy to Don's widow, Betty. The motion was seconded by Vice Chair Mantes and carried.**

Adjournment

The meeting was adjourned at 2:50 p.m.

Joyce Cottrell CPS
Executive Secretary

Date Approved