

STATE BOARD OF REGENTS  
ENTRADA, ST. GEORGE  
SEPTEMBER 15, 2011

RETREAT  
MINUTES

Regents Present

David J. Jordan, Chair  
Bonnie Jean Beesley, Vice Chair  
Daniel W. Campbell  
Wilford W. Clyde  
France A. Davis  
James T. Evans  
Katharine B. Garff  
Nolan E. Karras  
Thomas D. Leavitt  
Robert S. Marquardt  
Jed H. Pitcher  
Robert W. Prince  
David E. Smith  
Marlon O. Snow  
Mark R. Stoddard  
Teresa L. Theurer  
John H. Zenger

Regents Excused

Keith M. Buswell  
Meghan Holbrook  
Carol Murphy  
John H. Zenger

Office of the Commissioner

William A. Sederburg, Commissioner  
Elizabeth Hitch, Associate Commissioner for Academic Affairs  
Cameron Martin, Associate Commissioner for Economic Development and Planning  
Gregory L. Stauffer, Associate Commissioner for Finance and Facilities  
David Feitz, Associate Commissioner and Executive Director, UHEAA  
Andrew J. Stone, Special Assistant to the Commissioner  
Jeff Aird, UCAP Program Manager

Institutional Presidents

David W. Pershing, Senior Vice President for Academic Affairs, University of Utah  
Stan L. Albrecht, Utah State University  
F. Ann Millner, Weber State University  
Michael T. Benson, Southern Utah University

Scott L. Wyatt, Snow College  
Stephen D. Nadauld, Dixie State College  
Matthew S. Holland, Utah Valley University  
Christopher Picard, Provost, Salt Lake Community College

Others Present

Ellen Chaffe, Association of Governing Boards  
Randy Shumway, President, Cicero

The Retreat began at 1:00 p.m. and concluded at 5:00 p.m. The Regents and Presidents discussed the Higher Ed Utah 2020 Plan, Randy Shumway presented the results of the Prosperity 2020 survey, and Ellen Chaffe facilitated a board evaluation discussion. The Regents and Presidents attended an evening dinner and show at Tuacahn.

STATE BOARD OF REGENTS  
DIXIE STATE COLLEGE, ST. GEORGE, UTAH  
KENNETH N. GARDNER STUDENT CENTER  
SEPTEMBER 16, 2011

COMMITTEE OF THE WHOLE  
MINUTES

Regents Present

David J. Jordan, Chair  
Bonnie Jean Beesley, Vice Chair  
Keith M. Buswell  
Daniel W. Campbell  
Wilford W. Clyde  
France A. Davis  
James T. Evans  
Katharine B. Garff  
Nolan E. Karras  
Thomas D. Leavitt  
Robert S. Marquardt  
Jed H. Pitcher  
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Cameron Martin, Associate Commissioner for Economic Development and Planning

Gregory L. Stauffer, Associate Commissioner for Finance and Facilities

David Feitz, Associate Commissioner and Executive Director, UHEAA

Holly Braithwaite, Director of Communications

Blair Carruth, Assistant Commissioner for Academic Affairs

Phyllis C. Safman, Assistant Commissioner for Academic Affairs

Ralph Hardy, Special Assistant for Finance and Facilities

Paul Morris, Assistant Commissioner for Budget and Planning

Andrew J. Stone, Special Assistant to the Commissioner

Jeff Aird, UCAP Program Manager

Stephanie Davis, Assistant Commissioner for Administrative Services

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Michael T. Benson, Southern Utah University

Scott L. Wyatt, Snow College

Stephen D. Nadauld, Dixie State College

Matthew S. Holland, Utah Valley University

Christopher Picard, Provost, Salt Lake Community College

Others Present

Stan Plewe, Vice President for Administrative Services, Dixie State College

George Whitehead, Associate Vice President for Cultural Affairs, Dixie State College

Joe Peterson, Chancellor, Utah State University Eastern

Raymond T. Coward, Executive Vice President and Provost, Utah State University

Bradley J. Cook, Provost, Southern Utah State University

Chuck Wight, Dean, Graduate School, University of Utah

Arnold B. Combe, Vice President for Administrative Services, University of Utah

Cathy Anderson, Associate Vice President for Academic Affairs, University of Utah

Michael G. Perez, Associate Vice President for Facilities Management, University of Utah

Bill Byrnes, Associate Provost and Dean, Graduate Studies, Southern University of Utah

Victor Hasfurther, Dean, School of Science & Technology, Dixie State College

Donald Hinton, Dean, School of Arts & Letters, Dixie State College

Brenda Sabey, Dean, School of Education, Dixie State College  
Gail Smith, Trustee, Dixie State College  
Mike Sheffield, Student Body President, Dixie State College  
Mark Halverson, Weber State University  
Ian Wilson, Vice President for Academic Affairs, Utah Valley University  
Donna Dillingham-Evans, Executive Vice President for Academic Services, Dixie State College  
Daphne Selbert, Dean/Director, Library, Dixie State College  
Marvin Dodge, Vice President of Finance and Administrative Services, Snow College  
Gary Smith, Vice President for Academic Affairs, Snow College  
Spencer Pratt, Office of the Legislative Fiscal Analyst  
Dorian Page, Vice President for Finance and Facilities, Southern Utah University  
Linda Makin, Chief Officer – Planning/Budget/Policy, Utah Valley University  
Gary Koeven, CIO/Dean of Information Services, Dixie State College  
Dave Cowley, Vice President for Business and Finance, Utah State University  
Norman C. Tarbox, Vice President for Administrative Services, Weber State University  
Kathie Debenham, Associate Vice President, Academic Programs, Utah Valley University  
Gerald Williams, Assistant Professor, Dixie State College  
William Christensen, Dean, School of Business, Dixie State College  
Philip B. Lee, Business Department Chair, Dixie State College

The Regents began the day with a breakfast meeting at 7:30 a.m. in the Ballroom. It was moved and seconded to move into executive session to discuss personnel matters. The motion passed unanimously. The meeting was adjourned at 9:00 a.m.

The Regents met in board committees from 9:15 – 10:45 a.m. Chair Jordan called the Regents to order in the Committee of the Whole at **11:00 a.m.**

#### Reports of the Committee Chairs

##### Programs/Planning Committee

###### Revision of Regents' Policy R411, Cyclical Institutional Program Reviews (Tab A)

Regents Policy R411 has undergone revisions to improve the matrix used to request institutional data which is critical to the Regent's assessment of the viability of current programs. **It was moved by Regent Zenger and seconded by Regent Davis to approve the redesigned "data table". The motion carried unanimously.**

###### Southern Utah University – Mission Statement Revision (Regents' Policy R312 Revision) (Tab B)

**It was moved by Regent Zenger and seconded by Regent Smith to approve the revised mission statement for Southern Utah University, Regents' Policy R312. The motion carried unanimously.**

Utah State University – Master of Education in Instructional Leadership (Tab C)

Dixie State College – Bachelor of Art/Bachelor of Science in Criminal Justice with Emphasis in Criminology and in Digital Forensics (Tab D)

Salt Lake Community College – Associate of Applied Science in Fashion Design and Merchandising with Emphasis in Fashion Design, in Fashion Merchandising and in Technical Apparel Design (Tab E)

Salt Lake Community College – Associate of Applied Science in Aerospace/Aviation Technology – Professional Pilot, Fixed-Wing (Tab F)

Salt Lake Community College – Associate of Applied Science in Aerospace/Aviation Technology – Professional Pilot, Rotor-Wing (Tab G)

Dixie State College – Emphasis in Theatre Education (Secondary Education) in Bachelor of Art/Bachelor of Science Theatre (Tab H)

Regent Zenger reported that the Programs/Planning Committee approved all of these new programs. **It was moved by Regent Zenger and seconded by Marlon Snow to approve the new programs for Utah State University, Dixie State College, and Salt Lake Community College outlined in Tabs C, D, E, F, G and H. The motion carried unanimously.**

University of Utah and Utah Valley University - Three-Year Reports (Tab I)

Regent Zenger reported that the Programs/Planning Committee received and accepted without reservation three year reports from University of Utah's Bachelor of Science in Athletic Training and Minor in Political Science and Utah Valley University Associate of Applied Science in Technology and Master of Education. However, after a long discussion the committee has requested that Utah Valley University's (UVU) Bachelor of Science in Dental Hygiene return in one-year with another report. Regent Zenger reported that Dental Hygienists are not signing up for the program, those in the program are not staying in the field, and the cost of the program is higher than anticipated. **It was moved by Regent Zenger and seconded by Regent Smith for the Board of Regents to approve the committee's acceptance of the reports and the request for a one-year report from UVU's Dental Hygiene program. The motion carried unanimously.**

#### Finance/Facilities Committee

Weber State University – Peer Institution List (Tab K)

The Peer Institution List for Weber State University has been reviewed by the Finance/Facilities Committee. **It was moved by Regent Karras and seconded by Regent Stoddard to approve the Peer Institution List for Weber State University. The motion carried unanimously.**

Weber State University – Property Transactions for Continuing Education Programs (Tab L)

Weber State University has requested approval of two related property transactions, first the purchase of a property nearly contiguous to the northeast corner of the WSU Davis Campus, and second the sale of the WSU owned building located in Layton at 915 West Gordon. **It was moved by Regent Karras and seconded by Regent Zenger to approve the property transactions. The motion carried unanimously.**

Adoption of Policy R566 Presidential Travel Oversight (Tab M)

Policy R566 has been developed to formally address oversight of presidential travel. The policy includes the delegation of oversight to the Boards of Trustees and the submission of a semi-annual report detailing

travel expenditures. **It was moved by Regent Karras and seconded by Regent Marquardt to approve adoption of policy R566. The motion carried unanimously.**

Revision of Policy R912 – Transfer of System Institution Employees to the Office of the Commissioner (Tab N)

The current policy permits employees who leave employment at a USHE institution and transfer to the Office of the Commissioner (OCHE) to choose the option of retaining insurance and retirement benefits with the institution they left. The revision of Policy R912 would eliminate disparate benefits and create balance within the institutions and OCHE by transferring new employees to the University of Utah payroll system where they will receive all benefits provided to OCHE employees. **It was moved by Regent Karras and seconded by Regent Pitcher to approve the revisions to R912. The motion carried unanimously.**

Revision of Policy R993 – Records Access and Management Policy for the Office of the Commissioner (Tab O)

The revisions to Policy R993 are to update OCHE's policy on records access and management to current practices. **It was moved by Regent Karras and seconded by Regent Pitcher to approve the revision of R993. The motion carried unanimously.**

Revision of Policies R992, R926, R985 – Policies Relating to Information Security and Technology for the Office of the Commissioner of Higher Education (OCHE) (Tab P)

The revision of policies R992, R926, R985 are to update language and security control for OCHE information technology and security. Regent Karras reported that the committee recommended first, that Eric Denna, Information Technology Chief for the system should be aware of this; second, that the fall audit meetings should review this; third, staff work with the CIOs to make sure USHE is approaching this uniformly throughout the system. **With these recommendations in mind, it was moved by Regent Karras and seconded by Regent Campbell to approve the revisions as outlined. The motion carried unanimously.**

Regent Karras reported on the progress report of the USHE Space Study to which the final report will be presented at November's meeting. He mentioned that the NCHEMS Funding Equity Study under information would be covered in the Commissioner's report. Finally Regent Pitcher drew the attention of the Regents to the information items: the Sale of University of Utah Hospital Revenue Bonds for Acquisition of the South Jordan Health Center Facility, and the Sale of Southern Utah 2011 Series Revenue Bonds to Refinance Series 2003 Housing Revenue Bonds. Regent Karras concluded the committee report.

Chair Jordan introduced Wilford Clyde who has been appointed by the Governor to the Utah State Board of Regents, but his position has not yet been approved by the Senate. Wilford Clyde will be sworn in at November meeting following his Senate approval.

Administration of Oath of Office to Regent Robert Prince

Having been appointed by the Governor and confirmed by the Senate, Chair Jordan administered the oath of office to new Regent Robert W. Prince.

General Consent Calendar (Tab U)

**On a motion by Regent Stoddard and seconded by Regent Theurer, the following items were approved on the Regents' General Consent Calendar:**

- A. Minutes – Minutes of the Regular Board Meeting held July 15 at Utah State University, Logan, Utah
- B. Grant Proposals
- C. Awards
- D. Academic Items Received and Approved

Chair Jordan deferred the Report of the Chair.

Presidential Salary Increases (Tab V)

Chair Jordan reported that a consultant has been hired to assist with the presidential search of the University of Utah. In conversations with the consultant he has expressed the view that the current salary at the University of Utah is not as competitive as it ought to be. Chair Jordan reminded the Regents that in the presidential market Utah competes with institutions around the country, in a true capitalist market with supply and demand with the market setting the price. If the institutions want to stay competitive and attract the best leaders, the presidential salaries need to stay competitive within the market. Chair Jordan reported that the Commissioner's Office undertook a study to compare presidential salaries to their counterparts at peer institutions. The results are that none of the presidents' salaries are within average of their peers, with many less than 30 percentage points the median. This is problematic in terms of retention and recruitment. He explained that while it is not politically easy for presidents to accept pay raises - particularly during budgetary constraints - for the sake of the institutions, the system must try to remain competitive. In addition, the Commissioner's Office is contracting a consultant to comprehensively determine creative ways to deal with presidential total compensation which will be reported in late spring 2012. **It was moved by Chair Jordan and seconded by Vice Chair Beesley to approve the presidential salary adjustments as outlined in the document distributed to the Regents. The motion carried unanimously.**

2012-2013 USHE Budget Request (Tab W)

Commissioner Sederburg explained the process of how the budget request took shape by gleaning feedback from Presidents and Regents. Associate Commissioner Gregory Stauffer explained the financial climate the Utah System of Higher Education finds itself in. Paul Morris, Assistant Commissioner for Budget and Planning, discussed the five main areas of the budget request which included compensation, mission based performance funding, excellence and efficiency in education, operational imperatives – O & M for non-state funded projects, and USHE Programs. The 2012-2013 budget request totals a approximate 7.6% increase over last year's budget. He also discussed the one-time requests, supplemental increases and the programs that are not officially on the USHE budget requests, but programs which USHE strongly supports.

Regent Karras asked for more information such as talking points in order to be an effective advocate. Chair Jordan called on Associate Commissioner Stauffer and Buhler to draw together talking points.

Associate Commissioner Stauffer agreed that it would be helpful to put together narrative which will help the Regents better understand the budget request.

Commissioner Sederburg added that the budget is the result of four components which are campus vs. state initiatives, Governor's Education Excellence Commission, mission based funding and state funding of ongoing programs.

Chair Jordan deferred the vote to approve this item until after the Commissioner's presentation.

#### Change Agenda – Commissioner Sederburg

**See attached** for the Commissioner's report on the Change Agenda.

**On a motion by Regent Zenger and seconded by Regent Snow the 2012-2013 USHE Budget Request (Tab W) was unanimously approved.**

#### President Nadauld – Presentation on the State of Dixie State College

President Nadauld presented on the celebration of Dixie State College's centennial and their focus on "AYB, Are You Building" which means building students and building for students, and what Dixie's second century will hold.

**The Committee of the Whole and Working Lunch ended at 1:00 p.m. upon where Regents were invited to a 30 minutes walking tour of the new Jeffery R. Holland Centennial Commons. Committee of the Whole reconvened at 1:30 p.m.**

#### USHE – Institutional State-Funded Capital Development Projects for 2012-13 (Tab X)

Associate Commissioner Gregory Stauffer explained that the Regents role is ultimately to rank the projects after a lengthy analytical needs analysis process has been performed. Regent Marquardt reported, as the Chair of the Building Prioritization Committee, that since the end of August, Regent Stoddard, Regent Snow and he toured all eight building projects. Tuesday, September 20 the committee will meet to prioritize the ranking list and on September 22 will submit a recommendation to the Board of Regents via conference call for ratification. Once ratified the priority list will be submitted to the Office of the Governor, DFCM and the State Building Board, and the Legislature for approval and funding consideration. Ralph Hardy, Special Assistant for Finance and Facilities reported on the needs of space in higher education and the state of the state finances. The Regents then heard presentations on the following eight projects requesting 2012-2013 funding:

#### Utah Valley University – Classroom Building

President Holland presented on the proposed classroom building which will consist of about 250,00 square feet and will include 60 new classrooms varying in size of from accommodating 40 – 150. The facility is vitally needed to enable UVU to return to an acceptable level of square feet per FTE student and to



address the growing enrollment, which was identified as the top concern of the 2010 Commission of Colleges and Universities evaluation team. The project will cost an estimated of \$50 million in state funds.

#### Dixie State College – General Classroom Building

President Nadauld presented on the proposed general classroom building that will be a multi-story 170,000 square foot building which will serve as classroom and office space needed for expansion of existing programs and planned future programs. This is needed to accommodate the projected growth of 2000 FTE students during the next five years over the 2010 level of 6,203 FTE students. The project will cost an estimated \$35 million in state funds.

#### Southern Utah University – New Business Building

President Benson presented on the proposed new business building. Space for the School of Business has not been increased since 1980 despite increases in enrollment of 142% and faculty of 73%. The new building will include new classrooms, seminar rooms, computing labs, graduate assistant work areas, break out study rooms, an academic advising suite, faculty offices , and ROTC classrooms and offices. He announced that in addition to the \$3 million gift, another donor has recently given \$1 million. The project will cost an estimated total of \$12 million - \$4 million of which has been raised by SUU.

#### Snow College – Science Building Addition & Renovation

President Wyatt presented on the proposed science building renovation and addition. The current building was constructed in 1972 and has many safety and code compliance issues; a large crack that runs the entire height of the building, and numerous ADA issues. The DFCM has since determined the existing issues can be correct and the space updated at a significantly reduced cost by remodeling the current building with a small addition. The project will cost an estimated \$11.8 million in state funds.

Chair Jordan asked that Ralph Hardy provide the Regents before they meet again, a breakout showing what Snow's FTE is per space on the Ephraim campus and the Richfield campus and a combined number.

#### Weber State University – New Science Lab Building

Vice President Norman Tarbox presented on the proposed new science lab building which will be built after the demolition of three buildings: the existing Science Lab Building built in 1969, and Buildings 3 and 4, which were built in 1954. The new building will add approximately 200,000 square feet of modern science labs and classrooms and would address safety, seismic, energy, and ADA issues. The project will cost an estimated \$60 million in state funds.

#### Utah State University – Brigham City Regional Campus Academic Building

President Albrecht presented on the proposal for the Brigham City Regional Campus Academic Building which will be built on new land in Brigham City approved by the Regents and purchased in January. The proposal is for the first building of the regional campus and will be approximately 60,000 square feet that will house classrooms, faculty and staff offices, and student support spaces. Brigham City has agreed to

bond for \$7.5 million to help fund the project. The project will cost a total of \$15 million, \$7.5 of which will come from state funds.

Utah State University – College of Eastern Utah – Arts & Education Building

Chancellor Peterson presented on the proposal for a new Arts & Education Building which will replace three aging building: the Old Student Activity Center, Geary Theater, and the Music Building. These buildings have serious life safety, structural and ADA compliance issues. The new building would bring together theater, music and visual arts programs into one facility and enhance the gateway of the campus. The project will cost an estimated total of \$23.8 million in state funds.

University of Utah – Major High Temperature Water and Electrical Infrastructure Senior Vice President Pershing and Associate Vice President Perez presented on the proposal of Infrastructure Phase 1 that includes two major infrastructure projects currently being addressed, for which an additional funding of \$99 million is needed for the High Temperature Water Distribution Replacement (\$13.3 million) and the Electrical Distribution System Replacement (\$85.7 million). Both systems are suffering from major deterioration and have experienced multiple failures per year over the past several years, resulting in risks that include: safety, financial losses in research, and damage to buildings. The University of Utah is asking for \$50 million in state funds for this project.

USHE – Institutional Non-State Funded Capital Development Projects & Land Bank Requests for 2012-13  
(Tab Y)

The Regents also heard presentations for other capital development projects which included projects to be built entirely with non-state funds and land bank purchases for future expansion.

Dixie State College – Land Bank Request

Vice President Stan Plewe presented DSC's land bank requests for several pieces of property adjacent to campus.

Southern Utah University – Land Bank Request

Vice President Dorian Page presented on SUU's land bank requests for a few pieces of property either proximate or contiguous to campus. Cedar City has agreed that SUU could expand to the north of its campus. Right now the cost of property in Cedar City is low and it is a good time to acquire property.

Weber State University - Non-state Funded Request

Vice President Norman Tarbox presented on two projects. One of these, the Stromberg Center Addition - was approved at the May 20<sup>th</sup> Regents meeting. WSU will move forward with the legislature on this. The other is the second worst building on campus - the Social Sciences Building. WSU cannot wait eight to ten years for state-funding to renovate this building, and will try to find other sources of funding of \$20 million. WSU's request is for \$379,475 in state funded O & M.

Utah State University – Non-state Funded Request

Vice President Dave Cowley presented on the Blanding Housing Project on the San Juan campus. The proposed project will add a new residence hall on campus providing approximately 75 new beds needed to accommodate the growth of the campus and limited living options. The source of funding is bonding for \$4 million which will be paid for by ongoing housing rental income.

University of Utah – Non-state Funded Request

Senior Vice President Pershing and Associate Vice President Perez presented on several projects which include the following: HPER Parking Structure funded by bonding backed by parking revenues, Health Sciences Center (HTC) Parking Structure which are funded by bonding backed by parking revenues, the International Building funded by donor and other institutional funding, the University Orthopedic Center Phase II Expansion supported by clinical revenues, and S.J. Quinney College of Law Replacement funded by donations and other intuitional revenues. Senior Vice President Pershing added that on many of these projects, the University of Utah cannot wait for state funding, therefore asking permission to proceed with non-state funding.

The Regents were reminded of the conference call on September 22, 2011 at 3:30 pm to ratify the priority of the state funded project proposals and to approve the non-state funded and land bank request proposals.

Chair Jordan **adjourned the meeting at 3:26 p.m.**

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Kirsten Schroeder, Executive Secretary

Date Approved: November 18, 2011  
Attachment



William A. Sederburg

## State Board of Regents

Dixie State College

September 16, 2011



## This Day in History- September 16th

1620- Mayflower departs  
England



1853- First Steinway piano was sold

1908- William Durant creates  
General Motors



## Dixie State remembers 9/11 fallen

2011 DSC graduate-

“At the time I didn’t really know what was going on. I was in the sixth grade, but I’ve come to understand now exactly what happened and how it affected everyone.”

- Charity Spencer





Welcome

## Student Body Presidents



# Robert W. Prince, DDS

St. George, UT

- Orthodontist
- Graduate of Dixie College and University of Southern California
- Past member- Dixie College Alumni Association





# Wilford Clyde

Springville, UT.

- President & CEO of Clyde Companies Inc.
- Mayor- Springville, UT.
- Graduate of Brigham Young University



## Quick Update

- CDP Tour
- StepUpUtah- Ad Campaign
- Roles & Authorities Orientation
- Washington DC Trip
- UCAP Strategic Planning Working Session

**STEPUP**  
TO HIGHER EDUCATION



## Upcoming Events

- Regents' Board Meeting- Building Priorities  
Sept. 22<sup>nd</sup> 3:30 - 5:00
- Regent Working Session- Change Agenda 2012-  
Oct. 13<sup>th</sup> 11:00 - 1:00
- Governor's meeting w/ Board of Regents  
Oct. 27<sup>th</sup> 12:00 - 1:30
- Board of Regents Meeting, Utah Valley  
University- November 18<sup>th</sup>

# Overview of Debt Crisis- Impact on Pell Grants

Utah State Board of Regents  
September 16, 2011

## Impact on Pell Grants: Overview of Debt Crisis



David A. Feitz  
Executive Director  
Utah Higher Education Assistance Authority

David Feitz  
Executive Director, UHEAA

uheaa<sup>®</sup>  
UTAH HIGHER EDUCATION  
ASSISTANCE AUTHORITY

# Lumina Foundation Grant- Update

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- Lumina Grant of 390k in 2011
- Created to develop learning outcomes and competencies for each degree level- associate's, bachelor's, & master's
- Aligned with employer needs
- History & Physics- Ongoing
- General Education Math & Elementary Education to Begin
  - Will align with K12 Common Core Standards

\*Upcoming Majors' meetings September 30<sup>th</sup>





# Report on One Time Funds “Change Agenda”





# Utah System of Higher Education

## \$5.5 Million “Change Agenda”

- Mission Based Funding
- Data Integration Project
- UtahFutures.org
- Utah Business Education Support Trust (UBEST) Project
- Utah Cluster Acceleration Program (UCAP)
- Technology-Intensive Concurrent Enrollment

# Utah System of Higher Education

## Mission Based Funding- SB 97 of 2011

- \$1 Million
- \$50,000 for study of institutional funding, including equity – Dr. Dennis Jones
- \$950,000 to Board of Regents for eight institutions' initiatives for Participation, Completion and Economic Development



# NCHEMS Study

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- Legislative action would provide an annual appropriation for an equity adjustment
  - Research- 55% state / 45% student
  - Regional- 60% state / 40% student
  - Community College- 70% state / 30% student
- Does Not Recommend Redistribution

# Equity Formula

Formula: Target % - Current % = difference x FTE

	Target (%)*	Current (%)	Percentage Gap	FTE (09-10)	Gap * FTE	Proportion	Allocation 6,000,000.00
<b>Research</b>							
University of Utah	0.550	0.629	-7.90%	26,847	0		
Utah State University	0.550	0.725	-17.50%	17,593	0		
<b>Regional</b>							
Weber State University	0.600	0.538	6.20%	14,070	872	0.14	881,299.88
Utah Valley University	0.600	0.478	12.20%	19,032	2283	0.38	2,306,448.90
Southern Utah University	0.600	0.585	1.50%	6,476	129	0.02	130,324.97
Dixie State College	0.600	0.578	2.20%	5,625	112	0.01	113,150.36
<b>Community College</b>							
Salt Lake Community College	0.700	0.571	12.90%	19,567	2543	0.42	2,569,119.38
Snow College	0.700	0.791	-9.10%	3,134	0		
Total FTE GAP as Weighted					5,939		

# NCHEMS Study

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- Policy Implications
  - Establish tuition perspective
  - Set target by mission
  - Considers mix of tuition and state funds
- Refinements
  - Regional Campuses
  - Community College/Regional University mix

# Mission Based Funding

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- SB 97 of 2011 – Sen. Urquardt
  - 50% - Enrollment Growth
  - 50% - Mission Specific Initiatives
    - Participation
    - Completion
    - Economic Development



# MBF: Participation

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- Recruiting & retaining female students by establishing a women's success center (UVU- \$21,400)



# MBF: Completion

- E-student service delivery project (USU- \$173,700)
- Additional distance delivery courses (WSU- \$88,900)
- Helping underrepresented and all undergraduate populations through changing delivery formats (SUU- \$42,600, UVU-\$65,000, & DSC- \$30,200)
- Convene a “Complete College Utah” summit to share institutional retention practices (OCHE- \$20,000)



# MBF: Economic Development

- Enhanced research productivity allowing researchers to spend more time on research and less on administrative duties (U of U- \$248,700)
- Enhancing student access to internships and employment (Snow- \$27,200)
- Strengthen the college's foundation of contemporary equipment and digital supplies (SLCC- \$90,700)





# Data Integration Project- \$250,000

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- Collaboration among USHE, DWS, UCAT, and USOE
- RFP posted for consulting services
- Objective to produce a multiagency supported report regarding Utah's future workforce needs and opportunities

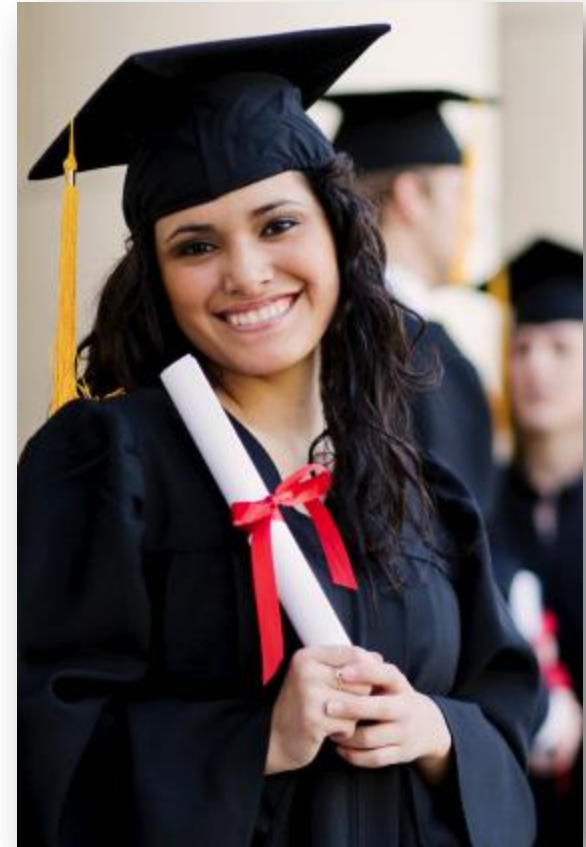




# UtahFutures.org Update

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- UtahFutures.org Steering Committee created
- Executive Steering Committee Chair
- RFP- Market Survey
- Focus Groups- U of U, CATE
- Gap Analysis
- Enhancements



# Utah Business Education Support Trust (UBEST)- \$500,000

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- UBEST

Led by business leaders

Coordinated by SLCC

- Robust website for business engagement with education

Currently under construction at SLCC



# Economic Development (UCAP)- \$750,000

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- Projects
  - Life Science (Westminster, U of U)
  - Digital Media (UVU)
  - Health Care (WSU & U of U)
- Upcoming Projects
  - First regional/rural, competency based projects at DSC, SUU and USU-Eastern
  - Snow College is completing “stewardship audit”



*“UCAP is transformational in how Snow College approaches economic development in central Utah.”*

*- President Scott Wyatt*

# Economic Development (UCAP)- \$750,000

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- Best practice for community colleges by the White House
- New industry-driven programs and curriculum in aerospace, energy, and digital media
- Entrepreneurial ecosystems in rural regions
- Key partner in the State Science, Technology, and Innovation plan

# Technology- Intensive Concurrent Enrollment- \$2.4 million

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- Hybrid format (online & class)
- General education courses
- State-of-the-art resources (open access material)
- State assessment of student achievement on essential learning outcomes



# Technology- Intensive Concurrent Enrollment- \$2.4 million

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- Led by Dr. Chuck Wight, Dean of the Graduate School & Professor of Chemistry
- Teams of USHE faculty, high school teachers, and Utah State Office of Education (USOE) curriculum specialists have been formed to achieve course design and implementation



# Technology- Intensive Concurrent Enrollment- \$2.4 million

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- Three demonstration sites up and running by January 1, 2012
- Six courses and lead institution for each are:
  - ART 1010 (Intro to Visual Arts)– DSC
  - ENGL 1010 (Intro to Writing)– WSU
  - CHEM 1010 (Elementary Chemistry)– UU
  - MATH 1010 (Intermediate Algebra)– DSC
  - MATH 1030 (Quantitative Reasoning)– UU
  - PSY 1010 (Intro to Psychology)– USU

All courses available for enrollment in Fall 2012



# Technology- Intensive Concurrent Enrollment- \$2.4 million

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- Goal is to have 30 credits of General Education offered through Technology-Intensive Concurrent Enrollment
- Will help define general education requirements and standards







# Higher Education 2020 – 2012 Report



# Plan 2012

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- Advocacy
- Mission Based Performance Funding
- Technology Intensive Concurrent Enrollment
- Job Creation Initiatives
- Outcomes Based Learning

Plan 2012 Working Session- Oct. 13<sup>th</sup> 11:00- 1:00





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HIGHER EDUCATION

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*Building a Stronger State of Minds<sup>SM</sup>*

**Thank You**