

STATE BOARD OF REGENTS
WEBER STATE UNIVERSITY, OGDEN, UTAH
STUDENT UNION BUILDING
THURSDAY, SEPTEMBER 14, 2017

COMMITTEE OF THE WHOLE
MINUTES

Regents Present

Daniel W. Campbell, Chair
Harris Simmons, Vice Chair
Jesselie B. Anderson
Marlin K. Jensen
Ron Jibson
Patricia Jones
Steve Lund
Robert S. Marquardt
Cristina Ortega
Robert W. Prince
Mark Stoddard
Teresa L. Theurer
Alex Trujillo
Thomas E. Wright

Regents Absent

Nina R. Barnes
Wilford W. Clyde
Joyce P. Valdez

Office of the Commissioner

Kimberly L. Henrie, Associate Commissioner for Planning, Finance and Facilities

Institutional Presidents Present

Ruth Watkins on behalf of President Pershing, University of Utah
Noelle Cockett, Utah State University
Scott L Wyatt, Southern Utah University
Steve Hood on behalf of President Carlston, Snow College
Matthew S. Holland, Utah Valley University
Richard B. Williams, Dixie State University
Deneece G. Huftalin, Salt Lake Community College
Charles A. Wight, Weber State University

Other Commissioner's Office and institutional personnel were also present. The signed role is on file in the Commissioner's Office.

Chair Campbell called the meeting to order at 1:00 p.m. He opened the meeting by recognizing new Regents Jibson and Wright and noted we have a full day ahead of us. He recognized the work of the Capital Facilities Committee and turned the time over to Regent Marquardt. Regent Marquardt noted this was a big day for Higher Education and acknowledged the work of the Commissioner's staff to put together information for Capital Facilities. He also said the Capital Facilities committee would meet after Committee of the Whole to finalize the Regents' recommendations and these recommendations will be presented in

Committee of the Whole tomorrow for final approval from the Regents. He turned the time over to Rich Amon, Assistant Commissioner for explanation of the process.

The Regents heard presentations on the following proposed state-funded projects:

- Dixie State University – Science Building
- Salt Lake Community College – Herriman Campus General Ed.
- Southern Utah University – Sorenson Child and Family Development
- Utah Valley University – New Business School Building
- Weber State University – Norda Engineering and Applied Science
- Utah State University #1 – Biology and Natural Resources
- Utah State University #1 – Center for Languages and Cultures
- Snow College – Social Science and General Education Building

The Regents heard presentations on the following proposed Non-state funded projects:

- University of Utah – South Campus Student Housing and Dining
- Weber State University – Davis Campus Computer and Auto
- Salt Lake Community College – Jordan Campus Student Center
- Utah State University – Phase II Space Dynamics Laboratory

Chair Campbell noted for years the Regents have received questions and frustration from legislators about the increasing costs per square foot that our requests represent. He said there are explanations for these cost increases, for example: lab space, technology involved, and those types of things. He also said the Regents are sensitive to the fact this is growing issue with legislators and others.

Chair Campbell thanked President Wight and Weber State University for the hospitality and excused Regents until tomorrow.

No action was taken on this item at this time. The board will vote to approve the prioritization of the projects during the Committee of the Whole September 15, 2017.

Loreen Olney, Executive Secretary

Date Approved: 11-17-2017

STATE BOARD OF REGENTS
WEBER STATE UNIVERSITY, OGDEN, UTAH
STUDENT UNION BUILDING
FRIDAY, SEPTEMBER 15, 2017

COMMITTEE OF THE WHOLE
MINUTES

Regents Present

Daniel W. Campbell, Chair
Harris Simmons, Vice Chair
Jesselie B. Anderson
Marlin K. Jensen
Ron Jibson
Patricia Jones
Steve Lund
Robert S. Marquardt
Cristina Ortega
Robert W. Prince
Teresa L. Theurer
Alex Trujillo
Thomas E. Wright

Regents Absent

Nina R. Barnes
Wilford W. Clyde
Joyce P. Valdez
Mark Stoddard

Office of the Commissioner

Kimberly L. Henrie, Associate Commissioner for Planning, Finance and Facilities
Elizabeth Hitch, Associate Commissioner of Academic Affairs

Institutional Presidents Present

President Pershing, University of Utah
Noelle Cockett, Utah State University
Scott L Wyatt, Southern Utah University
President Carlston, Snow College
Matthew S. Holland, Utah Valley University
Richard B. Williams, Dixie State University
Deneece G. Huftalin, Salt Lake Community College
Charles A. Wight, Weber State University

Other Commissioner's Office and institutional personnel were also present. The signed role is on file in the Commissioner's Office.

Chair Campbell called the meeting to order at 12:34 p.m. He opened the meeting by thanking President Wight and the staff at Weber State University for their hospitality and turned the time over to President Wight for his State of the University

Discussion – Tuition Waivers

This was a continuing discussion on use of tuition waiver across Utah institutions, as well as reviewing the use of waivers in other states.

State of the University

President Wight began by saying they have a lot to cheer about. He is proud to say for the third consecutive year the Chronicle of Higher Ed has recognized Weber State University as one of America's great colleges to work for. This year the university was recognized in nine of twelve categories for excellence which earned them a place on the honor roll, and they have many more accolades he'd like to list: Great Value Colleges named WSU as one of the best colleges for adult learners; Recognized in the top 50 list as the best hybrid RN to BN programs for 2017; Radiologic program rated as second in quality; Two faculty members are semi-finalists for the most effective radiologic technologist educator.

WSU has done a lot over the years to increase energy savings and sustainability, and they've done it in a way that is different than most. In 2010 the facilities management started making simple changes, like using LED lighting to save money. They saved 1.7 million on fuel and power bills in 2016. They just completed a library renovation, which saves more than \$100,000 annually on fuel and power. All of this money saved is invested in new projects. He is confident they will fulfill the institution's commitment of being a carbon neutral campus by 2050.

The three core themes of the university is access, learning and community. They have been active in getting students out in the community doing service. New this year is the Ogden Community Civic Action Network, which is dedicated to improving housing, educating communities, and promoting health in Ogden's east central neighborhood. Working with community partners they have determined the priority is housing and they are working together to make east central Ogden a better place to live.

WSU also promotes economic development and graduates are poised to contribute to the economy. The average starting salary for WSU graduates is \$52,000, which is the highest starting salary of any institution in Utah, except Brigham Young University. This is accomplished by aligning degree programs with workforce service needs. Weber is still not producing enough graduates to fill the needs of the aerospace industry. To meet these needs they are planning to build a couple of engineering buildings, one will be the NORDA Engineering Building and the other will be housed on the Davis campus. They also have several new degrees being offered.

Weber is also focusing on graduation rates and student success. They have a large initiative underway to better ensure students stay enrolled and graduate on time. These initiatives include: increase marketing and student recruitment, use of scholarships and tuition waivers strategically to incentivize enrollment and on time graduation, and sharpen the focus on advising students. President Wight said "at Weber State we really do put teaching first. We help our students make their dreams happen."

Oath of Office

Having been appointed to the Board of Regents, Ron Jibson and Thomas E. Wright took the Oath of Office.

General Consent Calendar (TAB M)

On a motion by Regent Jensen, and seconded by Regent Lund, the following items were approved on the Regents' General Consent Calendar:

- A. Minutes – Minutes of the Board meeting July 21, 2017, Southern Utah University, Cedar City, Utah
- B. Grant Proposals
- C. Awards
- D. Academic items Received and Approved
- E. Change to UHEAA Board Membership – Policy R601

Report on Mental Health Working Group (TAB R)

Regent Jones noted there has been a lot of work and effort on this group and thanked all those who participant in the working group. She shared a note from Doug Thomas, Director of the Utah Division of Substance Abuse and Mental Health, who was part of the working group. The note thanked the Regents for the opportunity to participate with this amazing group and looks forward to the recommendations being reviewed, and asked to let the Regents know we stand ready to assist them in their efforts to act on these recommendations.

Regent Jones noted this is a very complex issue, but it is very important, and wanted the presidents and their staff to know the group was sensitive to the time and resource constraints of the institutions.

Regent Jones asked Barb Snyder, Vice President for Student Affairs, University of Utah to share with the Regents what the institutions are facing with regards to mental health on campus. Barb Snyder stated with more students comes more problems. She said the institutions are thankful the Regents are able to address these issues and pledge that the institutions will do all they can to help students.

The Regents' Mental Health Working Group presents four recommendations: (1) Assess the mental health and wellness needs of USHE students, (2) Improve mental health education at USHE institutions, (3) Increase access to mental health services, and (4) Develop institutional five-year mental health implementation plans.

Chair Campbell asked for questions. Regent Trujillo asked for clarification on K-12 as it relates to higher education. Regent Jones noted it was a collaboration piece because they are looking at ways to address some of these issues at an earlier age than the university age students. Regent Theurer said part of the discussion is how to help students identified in K-12 as they move into higher education. Chair Campbell said he appreciated that Regent Jones pointed out the concern the working group had with the demands on our institutions and not demanding too much of our institutions without providing resources, knowing there are a lot of strategies that would have been very costly. Chair Campbell asked if the Presidents had any reactions or concerns Regents should be aware of. President Holland noted these recommendations will take more training and resources and it's a reality the institutions need to learn how to deal with. This is not something they can just magically do, there a lot of things they will now have to train on. These types of issues are mounting not lessening for institutions. President Wyatt said he is delighted to be supportive of this and happy that representatives from the schools were involved in the process. And to the point President Holland made, when they are asked why the cost of higher education continues to go up, this is one of the reasons. It's because we are doing more than educating. President Pershing also stated he was supportive and said this is a real issue and is thankful the Regents are taking a stand.

President Wight added that while there is a resource issue, there are other sources of information and expertise that can be used as they develop the implementation plans. The Chief Medical Officer of the NCAA has identified the single largest problem in NCAA sports is not concussions but mental health. There has been a big push from the NCAA to get colleges on board to take better care of our students. They have a lot of experience we can leverage as we develop implementation plans. President Carlston stated he too is supportive and Snow has added an additional wellness counselor this year and although it's early, they are already sensing the demand for services will continue to increase. As President Wyatt pointed out, it's very important that we provide these services. He also noted it's not just an issue of adding staff, but it is also a space issue. President Williams said he appreciates the Regents taking this issue on and it is important to the campus and with Regents support it helps them to bring everyone in alignment. Dixie has added their first Director of Health and Counseling and Training Psychologist and it's nice to have the backing of the Regents and recognition of the importance of this issue. President Cockett stated she was proud that Utah has responded so quickly on this issue and noted it was just two years ago the student regent brought this issue forward with a request to get something in place across the state. She also noted the students at Utah State approved a 2nd-tier tuition and student fee increase directed at increasing resources for mental health. Associated Commissioner Elizabeth Hitch added this was a really thorough work and echoed what Regent Jones said relative to the importance of having other community agents involved. It's a more holistic approach to the mental health problem and believes this is a good start.

Regent Wright motion to approve as outlined in TAB R; the motion was seconded by Regent Trujillo and the motion carried.

Approval of Calendar of 2018-19 Board of Regents Meetings (TAB N)

Regent Theurer motion to approve as outlined in TAB N; the motion was seconded by Regent Jibson and the motion carried.

USHE – FY 2019 Operating Budget Request (TAB O)

Associate Commissioner Kimberly Henrie noted the budget will be presented as a unified request supported by the Commissioner and the institutions, built around the needs and priorities of the institutions to fulfill their mission while advancing the Board's strategic objectives. The budget request is an increase of \$83,050,500 which is an 8.8 percent increase in state tax fund support. The first-tier tuition component is a 1.2 percent increase, which satisfies the 25 percent match for employee compensation required. The budget priorities being advanced for Board consideration are: Employee Compensation, Student Growth and Capacity, Completion, Workforce, and Statewide Priorities. 29.8 million is being requested for employee compensation package, which is based on a 2 percent salary increase. Presidents noted employees are the biggest asset they have. This also includes an 8 percent increase for health insurance. A large portion of the budget, 15.9 million is for Student Growth and Capacity, 7.9 million is for Completion, 15.8 million for Workforce, and the remainder to Statewide Priorities. President Carlston complimented the other Presidents and Commissioner's office for the work on the budget and likes the way the budget has been laid out this year. President Cockett joined President Carlston in appreciation of this new approach with the budget request, and said this new process allows for a better dialogue. Chair Campbell noted the importance of having a unified request to present to the legislature. **Regent Marquardt motion to approve as outlined in TAB O; the motion was seconded by Regent Anderson and the motion carried.**

USHE – FY 2018-19 State-Funded Capital Development Project Prioritization (TAB P)

Regent Marquardt noted we had an unusual year this year, as every institution has recently had a new state funded project approved, so the list this year includes a lot of new projects we haven't seen in the past. After visiting each campus, there is clearly a need for all requested projects. As in years past, the committee has relied heavily on the CDP process and the scoring of points. This year we did not focus on stem projects, but it is notable the top two projects are stem buildings. The ranking is as follows:

1. Weber State University – Norda Engineering and Applied Science Building
2. Dixie State University – New Science Building
3. Utah Valley University – New Business School
4. Utah State University – Biology and Natural Resources Building
5. Southern Utah University – Sorenson Child and Family Development Building
6. Salt Lake Community College – Herriman Campus General Ed. Building
7. Snow College – Social Science and General Education Building
8. Utah State University – Center for Languages and Cultures Building

The second part of this recommendation is projects funded for programming. These are:

1. Weber State University – Norda Engineering and Applied Science Building
2. Dixie State University – Science Building
3. Utah Valley University – New Business School Building

USHE – Institutional Non-State Funded Projects for 2018-19 (TAB Q)

Regent Marquardt noted the committee is recommending all four non-state funded projects be approved.

Regent Marquardt motioned to approve the State-Funded and Non-State Funded projects as outlined above; the motion was seconded by Regent Wright and the motion carried.

Reports of Board Committees

Academic and Student Affairs Committee

Regents' Scholarship Changes for 2019 Graduates and Beyond (TAB A)

Regent Theurer noted 3,728 students received scholarships in 2017. Changes include on-going funding, change in math requirement to four semesters in math with one being pre-calculus, the ACT score requirement is the same for everyone, and a minimum GPA of 3.3 is also required across the board.

Regent Theurer motioned to approve as outlined in TAB A; the motion was seconded by Regent Ortega and the motion carried.

Institutional Completion Update: Weber State University (TAB B)

Regent Theurer said she was comforted to know 12 students received a Wildcat Scholarship and being successful who otherwise would not be attending Weber State University. This is an information item only; no action was taken.

Step Up Utah Scholars Training (TAB C)

This is an information item only; no action was taken.

High Impact Practices (TAB D)

This is an information item only; no action was taken.

Affordable Participations and Timely Completion Grants (TAB E)

This is an information item only; no action was taken.

Finance and Facilities Committee

Weber State University – Campus Master Plan Approval (TAB F)

Regent Anderson noted Weber State University has completed a new strategic plan and motioned to approve as outlined in TAB F; the motion was seconded by Regent Jibson and the motion carried.

University of Utah – Non-State Funded Project: Orthopaedic Center Addition (TAB G)

Regent Anderson noted the university is requesting approval to construct a 5,000 square foot research laboratory addition next to the existing orthopaedic center at a cost of 2.895 million that will be funded with institutional funds. **Regent Anderson motioned to approve as outlined in TAB G; the motion was seconded by Regent Wright and the motion carried.**

Utah Valley University – Endowment Asset Policy Exception (TAB H)

Regent Anderson noted the university is asking for an endowment asset policy exception to increase from 25% to 30% to manage more effectively. **Regent Anderson motion to approve as outlined in TAB H; the motion was seconded by Regent Prince and the motion carried.**

University of Utah – Series 2017A General Revenue and Refunding Bond Results (TAB I)

Regent Anderson noted this resulted in a savings to the university. This is an information item only; no action was taken.

Dixie State University – Series 2017 General Revenue Bond Results (TAB J)

Regent Anderson noted bond this closed in July and will result in cost savings. This is an information item only; no action was taken.

USHE – 2017-17 End-of-year Enrollment Report (TAB K)

Regent Anderson noted this is an information item only; not action was taken.

USHE – Annual Report on Foreign Gifts and/or Donations (TAB L)

Regent Anderson noted this was an information item only; no action was taken.

Chair Campbell adjourned the meeting at 2:13 p.m.

Loreen Olney, Executive Secretary

Date Approved: 11-17-2017