

STATE BOARD OF REGENTS
SALT LAKE COMMUNITY COLLEGE
SOUTH CAMPUS, SALT LAKE CITY, UTAH
FRIDAY, MAY 19, 2017

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FRIDAY, MAY 19, 2017

COMMITTEE OF THE WHOLE
MINUTES

Regents Present

Daniel W. Campbell, Chair
Nina R. Barnes
Jessellie B. Anderson
Wilford W. Clyde
Marlin K. Jensen
Patricia Jones
Robert S. Marquardt
Steve Moore
Robert W. Prince
Harris H. Simmons
Teresa L. Theurer
John H. Zenger

Regents Absent

Ty Aller
France A. Davis, Vice Chair
Laura L. Belnap
Spencer F. Stokes
Steve Lund
Joyce P. Valdez
Mark R. Stoddard

Office of the Commissioner

David L. Buhler, Commissioner of Higher Education
Kimberly L. Henrie, Associate Commissioner for Planning, Finance and Facilities
Blair Carruth, on behalf of Elizabeth Hitch, Assistant Commissioner for Academic Affairs

Institutional Presidents Present

Martha Bradley on behalf of David W. Pershing, University of Utah
Noelle Cockett, Utah State University
James Sage on behalf of Scott L Wyatt, Southern Utah University
Gary L. Carlston, Snow College
Jeff Olson on behalf of Matthew S. Holland, Utah Valley University
Deneece G. Huftalin, Salt Lake Community College
Norm Tarbox on behalf of Charles Wight, Weber State University

Other Commissioner's Office and institutional personnel were also present. The signed role is on file in the Commissioner's Office.

Chair Campbell called the meeting to order at 12:49 p.m.; the meeting began with President Huftalin's State of the College.

Discussion – Past and proposed future discussion topics

A review of past topics and future topics was discussed.

State of the College

President Huftalin began with a video summarizing the history of Salt Lake Community College (SLCC) and followed up with the history of the building of the South Campus. She talked about the many events held in the theater at South Campus and said this entire campus is a space they are very proud of. President Huftalin said they are one year into their new comprehensive strategic plan that will establish the college roadmap over the next seven years. They reimagined and realigned their vision and mission statements to reflect who they are and what they do, and identified their values and how they want to approach their work together as a community over the next few years. Then they looked ahead to their 75th anniversary, which will happen in 2023, and set five strategic goals. In the Regents' annual report they were challenged to focus on three key constructs: Affordable Participation, Timely Completion and Innovative Discovery. She said today as she shares the State of the College, you will see the college's strategic planning aligns with these goals. The vision statement challenges them to be a model for transformative and inclusive education. The mission statement focuses on preparing students for a successful transfer or to have quality workforce skills to build their career. SLCC needs to change their way of thinking; how do we get students to complete timely, how can we do new things that will change the participation and completion rates of students of color, how can we integrate data more effectively into decision making and student success?

Affordable Participation: SLCC Promise – The launch of SLCC Promise, is perhaps the biggest step they have made towards affordable participation. They have rethought the distribution of tuition waivers and existing student-aid funds as well as scholarship fundraising. They have made the commitment to bridge the gap between Pell funds and cost of tuition and fees. To date they have distributed more than \$800,000 in Promise funds during the first year of the program. **PACE Program (Partnership for Accessing College Education)** – This program guarantees ninth grade students a two-year scholarship to SLCC if they fulfill certain requirements. Since the program began in 2011, 478 students have participated. **West Valley Center** – The center opened in Fall 2016 with all classes full, serving 300 new students. **Financial Aid and Scholarship Application Process** – This simplified the process for applying for scholarships and allows students to complete one application to apply to multiple scholarships. This process has resulted in nearly double the number of students applying for scholarships.

Timely Completion: SLCC wants to move from a 22% completion rate to a 40% completion rate by 2023. **Reverse Transfer** – To date they have given 136 awards total – the majority to students who transferred to the U. **Stackable Credentials and Auto Awards** – They have embedded certificates in the Associate Degree programs to allow students to earn credentials along the way, but they were waiting for students to pay a fee and apply for these certificates. They are now doing this automatically and in the first year of the new process, SLCC has increased the number of certificates awarded by approximately 60%. **Summer Completion Grants** – 120 degrees were awarded with this program. **Closing the completion gap** – Students of color do not complete at the same rate as white students. The goal is to have all students completing. **Mathways** – They have changed prerequisites and placement scores, and with extensive advising are getting students in the right math classes for their degree pathways. One year into the program they have seen a 22% increase in enrollment and 25% increase in the number of students who earned QL. **Guided Pathways** – This requires establishing meta majors from within the current offerings to provide clearer roadmaps for students.

Innovative Discovery: Open Education Resources – SLCC received national acclaim for this program. This offers students a less expensive alternative to traditional textbooks. In three years they have saved students an estimated \$3 million dollars. Pathway Programs – This partnership offers high school students a route to high tech careers. They broke ground in June 2016 on their innovative, state of the art Westpointe Workforce Training and Education Center. The Dumke Center for STEM Learning is another example of innovative discovery. Another innovative program and high impact learning practice is the Goldman Sachs small businesses partnership. Telehealth – They have developed a Telehealth Clinic using computers and cameras to provide occupational and physical therapies remotely. SLCC received a \$75,000 donation to cover these services through 2017.

President Huftalin said they are making progress, and although there is still a lot of work to be done to fully meet their goals, she is convinced they are doing it collaboratively, collectively and with remarkable employees.

General Consent Calendar (TAB W)

On a motion by Regent Theurer, and seconded by Regent Zenger, the following items were approved on the Regents' General Consent Calendar:

- A. Minutes – Minutes of the Board meeting March 31, 2017, Dixie State University, St George, Utah
- B. Grant Proposals
- C. Awards
- D. Academic Items Received and Approved
- E. Approval of revisions to R611, Veterans Tuition Gap Program.

Resolutions

Regent Jones read a resolution recognizing Regents Steven R. Moore, Laura L. Belnap, and Spencer Stokes. **Regent Jones motioned to approve the resolution; the motion was seconded by Regent Barnes and the motion carried.** Chair Campbell noted how diligent and engaged Regent Moore has been as a member of the Regents.

Regent Theurer read a resolution recognizing Regent Ty Aller. **Regent Theurer motioned to approve the resolution; the motion was seconded by Regent Simmons and the motion carried.**

Regent Clyde read a resolution recognizing Regent Zenger. **Regent Clyde motioned to approve the resolution; the motion was seconded by Regent Marquardt and the motion carried.** Chair Campbell noted Regent Zenger has been very helpful over the years with issues of the Regents.

Regent Chair Campbell read a resolution recognizing Regent Vice-chair Davis. **Regent Campbell motioned to approve the resolution; the motion was seconded by Regent Zenger and the motion carried.**

Report from the Nomination Committee and Election of Vice Chair

Regent Prince nominated Regent Harris Simmons to fill the position of Vice-chair for the Board of Regents; the motion was seconded by Regent Theurer and the motion carried.

Reports of Board Committees

Academic and Student Affairs Committee

Institutional Completion Update – Salt Lake Community College (TAB A)

Regent Prince noted this was an excellent representation of the efforts of SLCC. This is an information item only; no action was taken.

Utah Medical Education Council (TAB B)

Regent Prince noted Rick Campbell indicated the Healthcare workforce has critical lows in some areas. There was input by many that are working to improve this and they are looking forward to additional dialogue on how we as Board of Regents can help with the improvement of the workforce shortage. This is an information item only; no action was taken.

Utah College Application Week 2016 Report (TAB C)

Regent Prince noted this was a report from Assistant Commissioner Julie Hartley and noted this has been a very successful program. This is an information item only; no action was taken.

Dixie State University – Bachelor of Fine Arts in Studio Art (TAB D)

Dixie State University – Bachelor of Science in Information Systems & Analytics (TAB E)

Regent Prince noted proposals for both TAB D and TAB E were excellent.

Regent Prince moved to approve as outlined in TAB D and TAB E; the motion was seconded by Regent Clyde and the motion carried.

Utah Valley University – Associate of Applied Science/Bachelor of Science in Respiratory Therapy (TAB F)

Regent Prince noted Weber State University has had a satellite program at UVU. This program has recently undergone some changes and WSU will be taking this program to SLCC. **Regent Prince moved to approve as outlined in TAB F; the motion was seconded by Regent Barnes and the motion carried.**

Salt Lake Community College – Associate of Applied Science in Hospitality Management (TAB G)

Salt Lake Community College – Associate of Applied Science in Respiratory Therapy (TAB H)

Regent Prince noted this is a satellite program from Weber State University.

Regent Prince moved to approve as outlined in TAB G and TAB H; the motion was seconded by Regent Zenger and the motion carried.

Finance and Facilities

Capital Development Prioritization Process Review (TAB I)

Regent Marquardt noted this was a discussion item only; no action was taken.

Salt Lake Community College – Campus Master Plan (TAB J)

Regent Marquardt noted this is an extensive overview of all SLCC campuses and buildings. The next priority for SLCC is the Herriman campus. **Regent Marquardt moved to approve as outlined in TAB J; the motion was seconded by Regent Simmons and the motion carried.**

Southern Utah University – Non-State Funded Sports Performance Center Project Approval (TAB K)

Regent Marquardt noted the cost is \$870,000; donations will cover the cost of construction and athletics revenue will cover O&M. **Regent Marquardt moved to approve as outlined in TAB K; the motion was seconded by Regent Clyde and the motion carried.**

University of Utah – Series 2017 General Revenue Bond Issue (TAB L)

Regent Marquardt noted this is for up to \$94,500,000. This is authorized by the Legislature and will handle the construction of an expansion of the University Guest House and the Rehabilitation Hospital, as well as refunding some of the 2013 bonds. **Regent Marquardt moved to approve as outlined in TAB L; the motion was seconded by Regent Barnes and the motion carried.**

University of Utah – Non-State Funded Scoreboard project Approval (TAB M)

Regent Marquardt noted this is a \$4.1 million project.

University of Utah – Non-State Funded Energy Efficiency Project Approval (TAB N)

Regent Marquardt noted this is to reduce energy consumption and cost and will be approximately \$30 million that will be paid with institutional funds and repaid through energy savings with about a 10 year pay back.

Regent Marquardt moved to approve as outlined in TAB M and TAB N; the motion was seconded by Regent Jones and the motion carried.

Dixie State University – Series 2017 General Revenue Bond Issue (TAB O)

Regent Marquardt noted this was authorized by the Legislature and is for a bond not to exceed \$23 million. This will cover a portion of the construction cost of the new Human Performance Center and The Legends Solar Stadium Visitor Grandstand. **Regent Marquardt moved to approve as outlined in TAB O; the motion was seconded by Regent Barnes and the motion carried.**

Adoption of Policy R613, *Public Safety Officer Career Advancement Reimbursement* (TAB P)

Regent Marquardt noted SB 165 created the Public Safety Officer Career Advancement Reimbursement Program. This program provided \$200,000 in initial funding and will reimbursement up to \$5,000 annually for coursework completed in a criminal justice program. As part of the statute, the Board of Regents was required to develop an administrative rule and policy to address the application process, deadlines, and appeals process.

USHE – Enrollment Forecasts (TAB Q)

Regent Marquardt noted the system continues to experience student growth and is projected to grow 3% per year for each of the next 10 years. The growth pattern results in approximately 241,000 students by Fall 2026, or approximately 182,000 annualized FTE.

USHE – 2017-18 Performance Funding Model and Allocations (TAB R)

Regent Marquardt noted the Legislature appropriated \$6.5 million to support performance based funding initiatives. The legislation also changed the framework, which will be used next year.

Regent Marquardt moved to approve as outlined in TAB P, TAB Q, TAB R; the motion was seconded by Regent Prince and the motion carried.

USHE – Capital Development Prioritization (CDP) Cycle 2018-19 – Adoption of Priority Guidelines (TAB S)

Regent Marquardt noted there is a slight modification to the discretionary points by the Regents. There will be 10 regent priority points with some new criteria and 15 discretionary points. The regent priority points are determined by simplifying the priority guidelines to three primary guiding objectives. It will establish the criterion for each guiding objective using the previous guidelines to determine the points earned. It also renames guideline points to regent criteria points and provides an opportunity for full board participation in the scoring of capital facilities. **Regent Marquardt moved to approve as outlined in TAB S; the motion was seconded by Regent Barnes and the motion carried.**

Utah Valley University – Property Disposal (TAB T)

Regent Marquardt noted the Board of Trustees approved the sale of .9 acres to accommodate a private housing development. This is an information item only; no action was taken.

USHE – 2017-18 Institutions' Health Plan Changes (TAB U)

Regent Marquardt noted the legislature provided funding to support the State's share of an 8% cost increase for health plans. The actual increases ranged from 0 – 17%. This is an information item only; no action was taken.

USHE – Capital Improvement Update for 2017-18 (TAB V)

Regent Marquardt noted the Legislature appropriated \$119 million for FY2018, which is the highest amount ever funded for capital improvements. Of that amount, the State Building Board has allocated \$61 million to USHE institutions. This is an information item only; no action was taken.

It was moved by Regent Barnes and seconded by Regent Jensen to meet in Executive Session for the sole purpose of discussing the character, professional competence, or physical or mental health of individuals, and ongoing investigations.

The Committee of the Whole adjourned at 2:01 p.m.

Loreen Olney
Executive Secretary

Date Approved: July 21, 2017